

Niël Pretorius, Chief Executive Officer
Riaan Davel, Chief Financial Officer

121 Mining Investment EMEA

25 to 27 May 2021





#### **DISCLAIMER**

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2020, which we filed with the United States Securities and Exchange Commission on 29 October 2020 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

#### 12 THINGS YOU NEED TO KNOW ABOUT US



- 1. South Africa-based world leader in large-scale gold tailings retreatment
- 5.73Moz reserve
- 10.39Moz resource
- 1 000km² + operating footprint



#### 2. Two Witwatersrand operations

- Ergo
  - 3.13Moz reserve
  - 7.79Moz resource
- Far West Gold Recoveries
  - •2.60Moz reserve and resource

#### 3. Low operating risk

- relative to deep-level underground mining
- 'mining where the sun shines'
- summer rainfall the biggest risk ITO operational disruption



#### 4. Highly mechanised

- digitisation 24/7/365 operational surveillance
- · small, skilled and experienced workforce
- years-long track record of labour stability



#### 5. R&D programme

getting more out of less

#### 6. Sound regulator relationships

- broad based black economic empowerment
- Mineral and Petroleum Resources Development Act-compliant

#### 12 THINGS YOU NEED TO KNOW ABOUT US



#### 7. Power, water supply stability

- working arrangement with power utility Eskom
- reducing grid dependence option
- reducing potable water dependence

#### 8. Compelling ESG proposition

- reversing gold mining's environmental legacy
- liberating land for redevelopment
- empowering host communities

## 9. No 1 among top 100 JSE-listed companies in 2020

 highest shareholder returns over the past five years

#### 10. Dividends

• 14 years' uninterrupted payments

# 11. R15 537m (US\$1 014m) market capitalisation at 31 December 2020

#### 12. Growth prospects

 gold and beyond, leveraging Sibanye-Stillwater relationship



#### **GROUP HIGHLIGHTS: SIX MONTHS ENDED 31 DECEMBER 2020**

as compared to six months ended 31 December 2019





**PRODUCTION** 

2% decrease

2 984kg

**.** . . . .

OPERATING PROFIT

100% increase

R1 441.8m

AVERAGE RAND GOLD PRICE RECEIVED

42% increase

R988 998 per kg

**HEADLINE EARNINGS** 

R949.2m

**REVENUE** 

41% increase

R2 977.4m

INTERIM DIVIDEND

declared (25 cents per share for H12020)

40

cents per share

R597 605

**ALL-IN** 

**SUSTAINING** 

COSTS

17% increase

per kg (US\$1 144 per ounce)

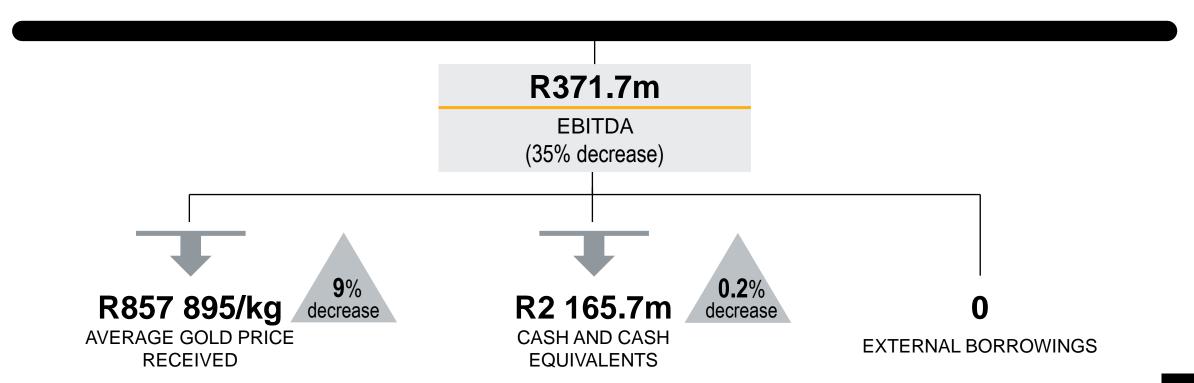
#### **OPERATING UPDATE FOR THE QUARTER ENDED 31 MARCH 2021**





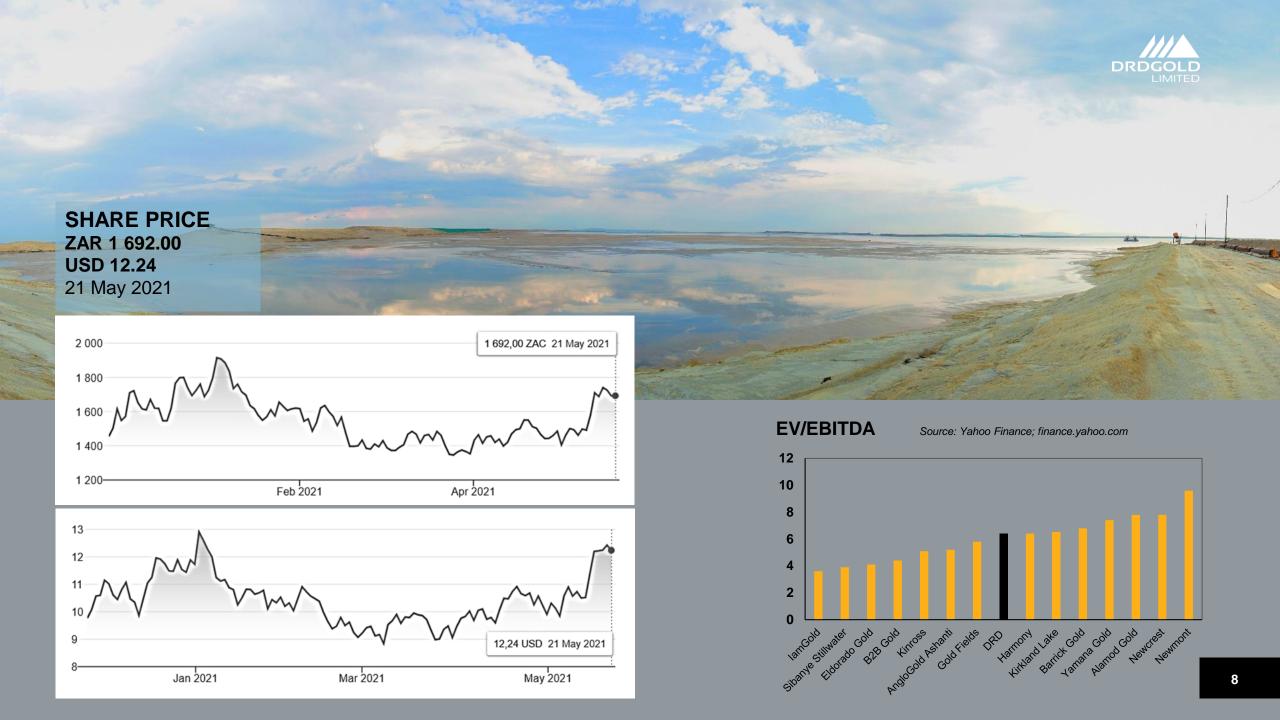




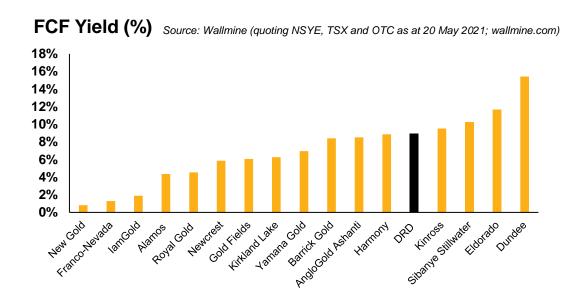


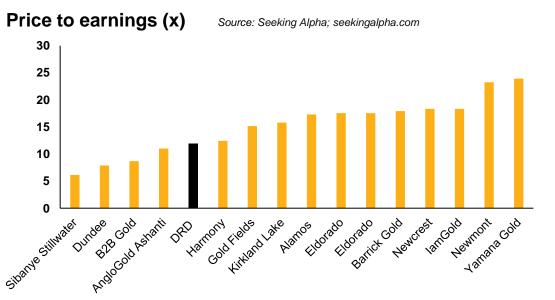


Environmental value-add highlights		2020	2019	2018
Environmental spend	Rm	54.4	45.8	51.6
Hectares of TSFs vegetated	На	66	56	35
Energy consumption	Mwh	350 914	392 007	383 151
Potable water consumption	Μℓ	2 659	2 732	3 377
Total carbon emissions	CO <sub>2</sub> e	372 025	416 324	372 678

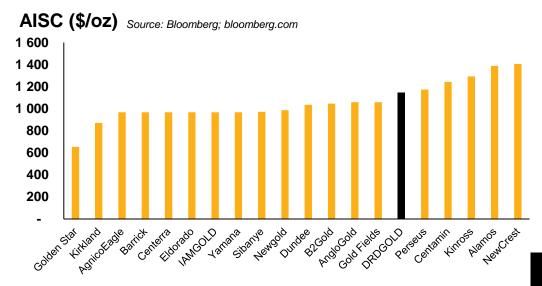
















Flawless balance sheet with outstanding track record and pays a dividend.





Barrick Gold TSX:ABX



Sibanye Stillwater JSE:SSW

- A company's score out of 5 for each criterion determines size, shape and colour of Snowflake
- The greater the number of successful checks, the larger, rounder and greener the snowflake will be

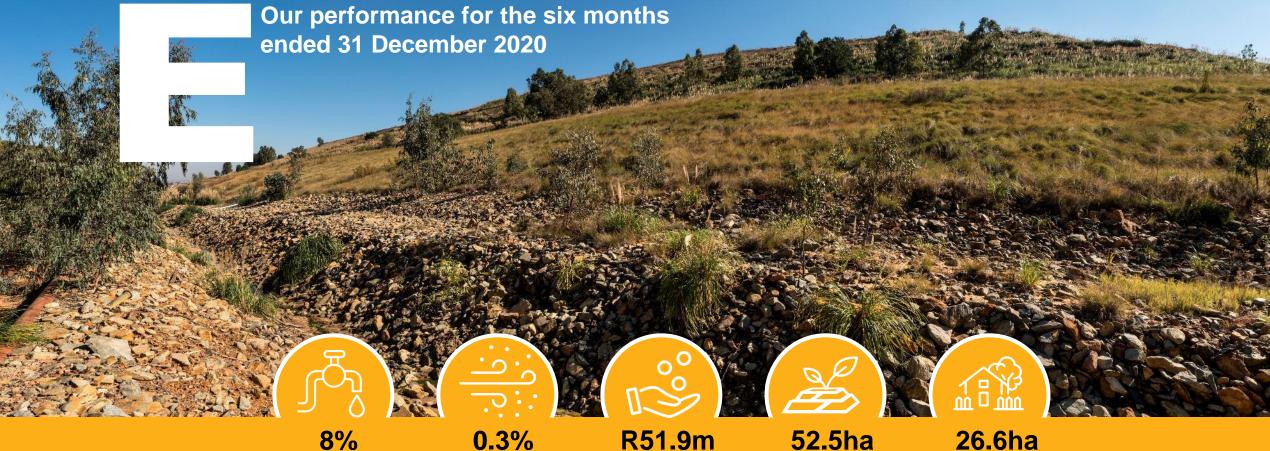


**ENVIRONMENTAL** 

SOCIAL

**GOVERNANCE** 





8%

increase in externally sourced potable water

0.3%

dust emissions exceedances

R51.9m

spent on rehabilitation 52.5ha

tailings deposition facilities vegetated

lodged with NNR and awaiting approval

#### **TAILINGS MANAGEMENT**

Independent **Tailings Review Board** in place since 2018

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

**Quarterly drone** surveillance



spent on socio-economic development, including through Broad-Based Livelihoods Programme and Merafong / Soweto / Ekurhuleni (MSE) initiative delivering COVID-19 relief to communities (R14.1 million spent in H12020)





#### Our performance for the six months ended 31 December 2020













Responsible Mining Principles

















#### **FY2020 GUIDANCE**

- More than halfway to achieving the upper range of gold production target of between 165 000oz and 185 000oz
- @ cash operating cost of ~R535 000/kg

## **ERGO**

Plans to increase deposition capacity continue

# FAR WEST GOLD RECOVERIES

Work on Phase 2 feasibility study continues



### CONTACT **DETAILS**

**Niël Pretorius, CEO** Riaan Davel, CFO

Tel: +27 (0) 11 470 2600

Fax: +27 (0) 86 524 3061

niel.pretorius@drdgold.com Email:

riaan.davel@drdgold.com

Website: www.drdgold.com

**James Duncan, investor relations** 

Email: james@rasc.co.za

Registered office Shareholder data

Corporate Office Park

Cnr 14th Ave / Hendrik

Weltevreden Park 1709

Potgieter Road

Maraisburg 1700

PO Box 390

South Africa

Cycad House, Building 17

(Incorporated in the Republic of South Africa)

Registration No.1895/000926/06

JSE share code: DRD ISIN: ZAE 000058723

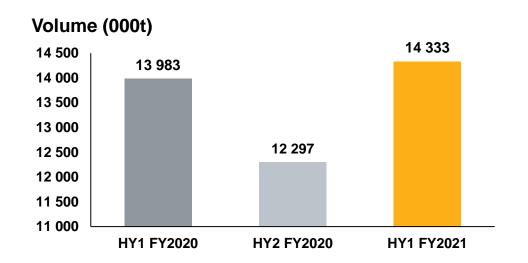
NYSE share code: DRD

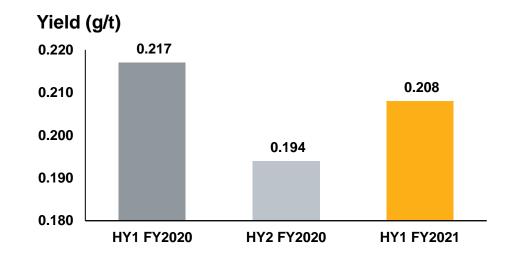


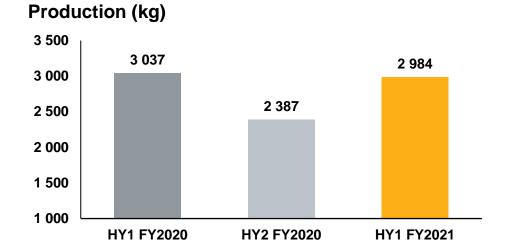
# ADDITIONAL INFORMATION

#### **GROUP OPERATING TRENDS**



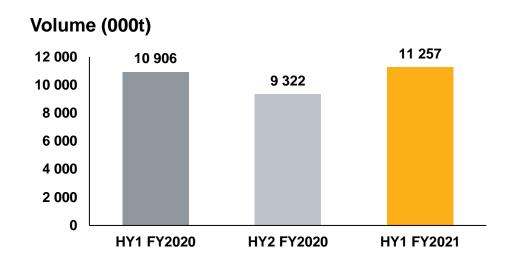


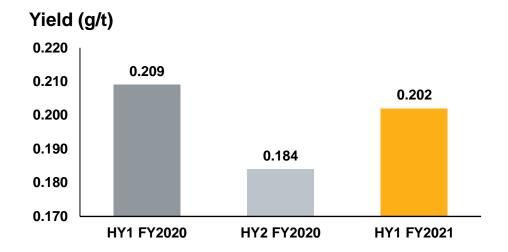


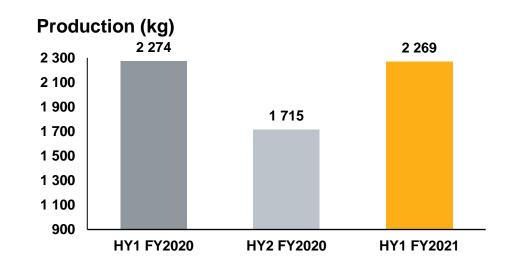


#### **ERGO OPERATING TRENDS**



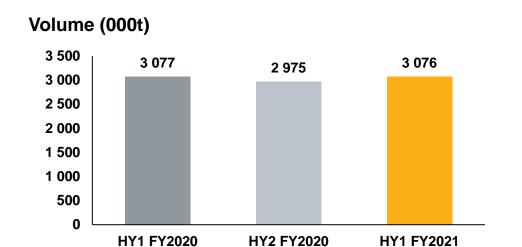


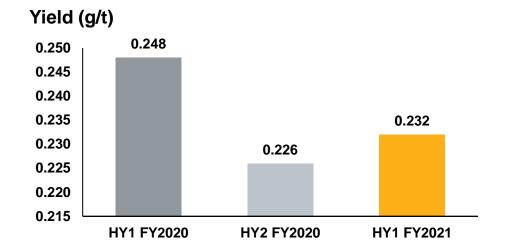


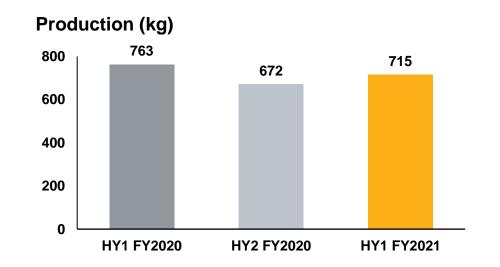


#### **FWGR OPERATING TRENDS**



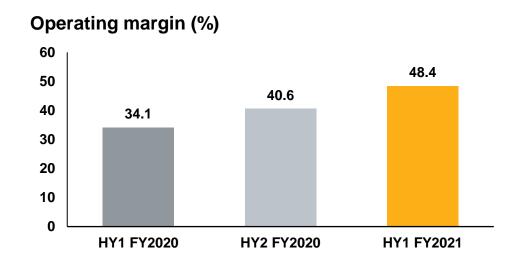


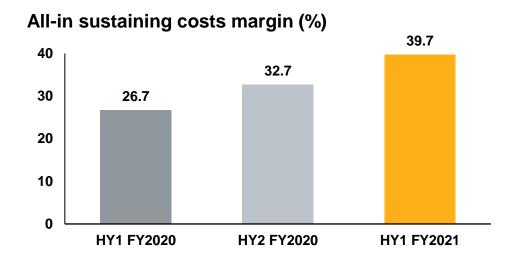




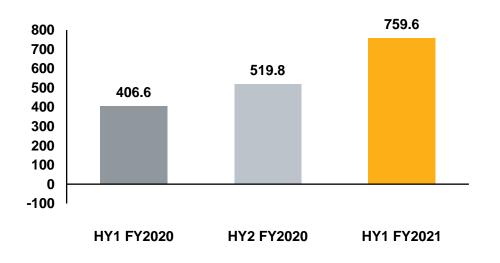
#### **GROUP FINANCIAL TRENDS**



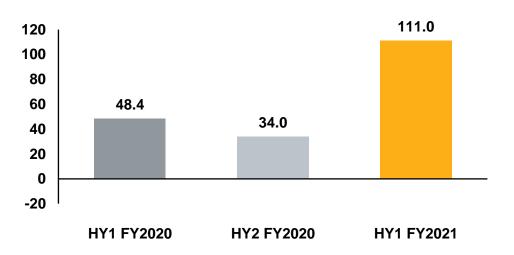




Free cash flow (Rm)



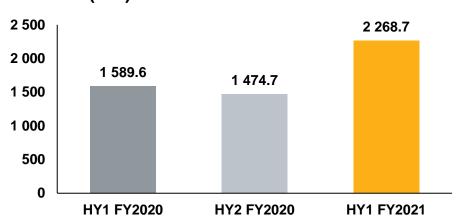
**HEPS** (cents per share)



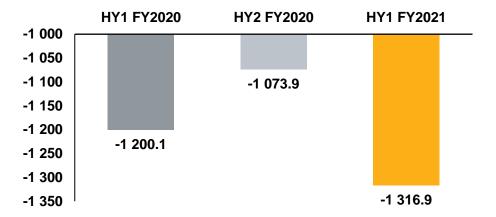
#### **ERGO FINANCIAL RESULTS**



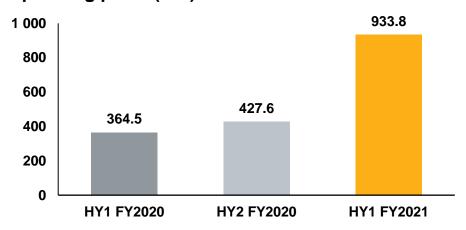




#### Cash operating costs (Rm)



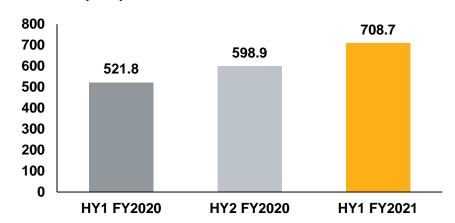
#### **Operating profit (Rm)**



#### **FWGR FINANCIAL RESULTS**



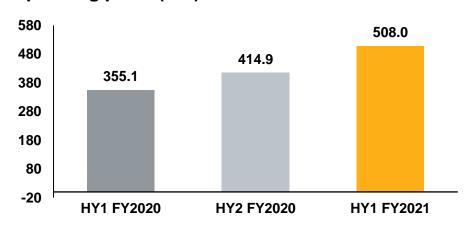
#### Revenue (Rm)



#### Cash operating costs (Rm)



#### Operating profit (Rm)



#### FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS

#### for the six months ended 31 December 2020



	Six months to 31 Dec 2020 Rm	Six months to 31 Dec 2019 Rm
Revenue	2 977.4	2 111.4
Cost of sales	(1 701.7)	(1 544.2)
Gross profit from operating activities	1 275.7	567.2
Other income	0.2	0.2
Administration expenses and other costs	(19.8)	(85.1)
Results from operating activities	1 256.1	482.3
Finance income	102.8	34.4
Finance expenses	(30.1)	(32.2)
Profit before tax	1 328.8	484.5
Income tax	(379.4)	(151.6)
Profit for the period	949.4	332.9

#### FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION

#### as at 31 December 2020



	As at 31 Dec 2020 Rm	As at 31 Dec 2019 Rm
Property, plant and equipment	2 697.1	2 738.0
Non-current investments and other assets	910.3	646.0
Deferred tax assets	8.3	9.3
Cash and cash equivalents	2 169.4	543.4
Other current assets	501.9	428.9
Total assets	6 287.0	4 365.6
Equity	4 726.9	2 884.9
Provision for environmental rehabilitation	567.9	695.7
Deferred tax liability	355.7	270.1
Other non-current liabilities	43.8	52.3
Current liabilities	592.7	462.6
Total equity and liabilities	6 287.0	4 365.6
Current ratio	4.5	2.1

#### FINANCIAL REVIEW: STATEMENT OF CASH FLOWS

#### for the six months ended 31 December 2020



	Six months to 31 Dec 2020 Rm	Six months to 31 Dec 2019 Rm
Net cash inflow from operating activities	982.3	452.9
Cash generated by operations	1 085.0	500.4
Interest and dividends received	85.7	13.1
Interest paid	(3.8)	(3.0)
Income tax paid	(184.6)	(57.6)
Net cash outflow from investing activities	(222.7)	(46.3)
Acquisition of property, plant and equipment	(202.1)	(37.3)
Proceeds on disposal of property, plant and equipment	0.2	0.2
Environmental rehabilitation payments	(20.8)	(9.2)
Net cash outflow from financing activities	(305.3)	(142.7)
Initial fees incurred on borrowings	(1.0)	-
Dividends paid on ordinary share capital	(299.1)	(136.8)
Repayment of lease liabilities	(5.2)	(5.9)
Increase in cash and cash equivalents	454.3	263.9
Opening cash and cash equivalents	1 715.1	279.5
Closing cash and cash equivalents	2 169.4	543.4

#### **RESPONSE TO COVID-19**



#### **South Africa** declares State of Disaster

operations continue

#### South Africa eases lockdown regulations

- underground mining resumes at 50% of capacity
- health and safety precautions remain in place
- strong balance sheet allows for continued caution

#### South Africa moves to lockdown level 1

- operations back at full production
- health and safety precautions remain in place
- 2.1% of workforce tested positive
- 4 cases out of 54 still active
- no fatalities

**South Africa** returns to level 1 lockdown

15 March	26 Marc		
2020	2020		

# ch

#### 16 April 2020

#### 1 June 2020

#### 18 August 2020

#### 21 September 2020

#### 28 December 2020

#### 28 February 2021

#### South Africa declares 21-day **National Lockdown**

- operations temporarily halted
- dispensation for surface mining operations - regulators, unions engaged on work resumption
- Ergo resumes with 34% of staff, FWGR with 60% of staff
- screening, hygiene, social distancing, personal protective equipment measures prioritised

#### South Africa moves to lockdown level 3

- underground mining resumes at 100% of capacity
- health and safety precautions remain in place
- strong balance sheet allows for continued caution

#### South Africa moves to lockdown level 2

- health and safety precautions remain in place
- 1.9% of workforce tested positive
- 3 cases out of 52 still active
- no fatalities

#### South Africa returns to adjusted level 3 lockdown

Operations proceed with continued caution. Total 237 COVID-19 tests conducted to 31 December 2020



#### **BEYOND OUR GATES**



# The MSE Initiative Support for 6 264 families in need





Awards of Appreciation from City of Johannesburg and social partners for MSE Relief efforts





Broad Based Livelihoods
Programme expands ITO
footprint, capacity-building