



#### **PROFILE**



## South Africa-based world leader in gold tailings retreatment



### 6Moz

#### reserves

two Witwatersrand operating footprints – Ergo and Far West Gold Recoveries

# **Growth** prospects

gold and beyond,
 leveraging Sibanye-Stillwater
 relationship

## \*

# Compelling ESG proposition

- liberating land for redevelopment
- empowering host communities

Market capitalisation at 30 June 2020: ZAR23 301 million



up 680% year on year





#### **GROUP KEY FEATURES**













R634.5m

**HEADLINE EARNINGS** 

13<sup>th</sup> consecutive financial year of **DIVIDEND PAYMENT**35 cents per share declared as final divided (85 cents per share for FY 2020)

All-in sustaining costs margin of 29.7%

33% increase in the average ZAR gold price received to ZAR 768 765/kg

**WOMEN IN MINING** 

Increase from 21% to 23% of total staff

SOCIAL CAPITAL RELATED SPEND

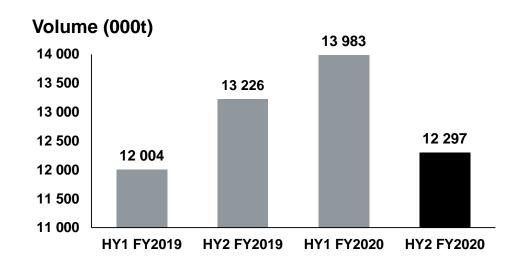
23% increase

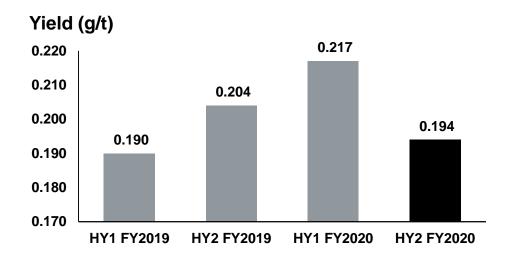
DUST EXCEEDENCES
DECREASED TO

0.52%

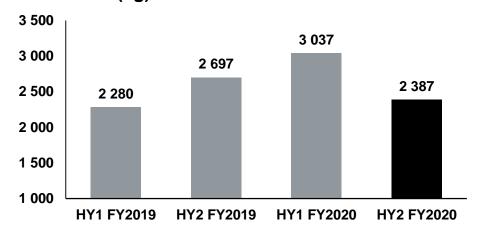
#### **GROUP OPERATING TRENDS**





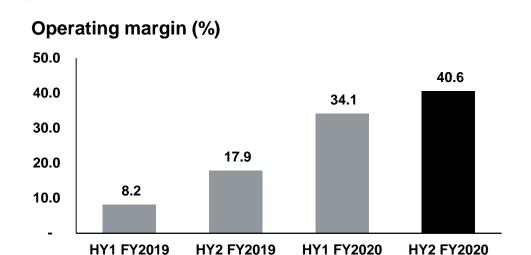




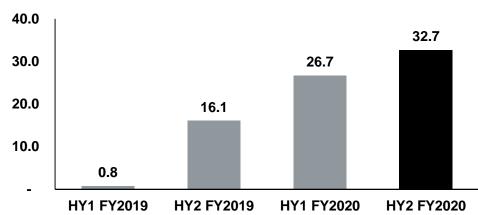


#### **GROUP FINANCIAL TRENDS**

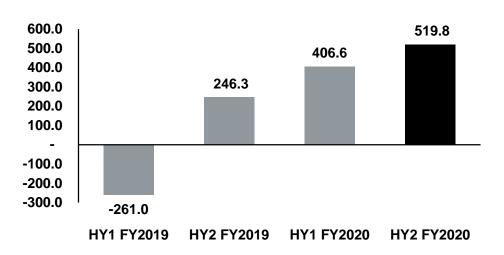




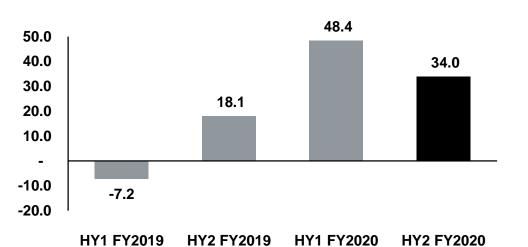
## All-in sustaining costs margin (%)







#### **HEPS** (cents per share)



#### STATEMENT OF FINANCIAL POSITION

#### as at 30 June 2020



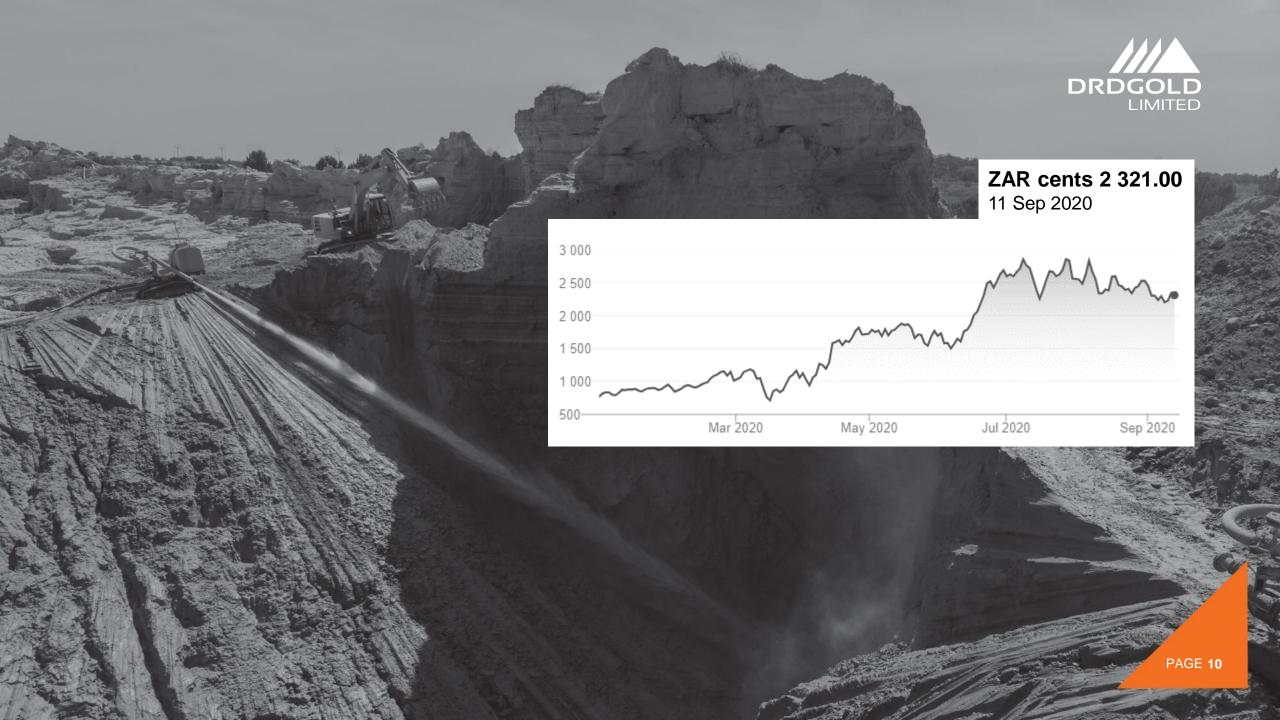
	As at 30 June 2020 Rm	As at 30 June 2019 Rm
Property, plant and equipment	2 621.1	2 775.3
Non-current investments and other assets	856.3	618.6
Deferred tax assets	8.0	10.0
Cash and cash equivalents	1 715.1	279.5
Other current assets	474.7	376.6
Total assets	5 675.2	4 060.0
Equity	4 040.2	2 688.6
Provision for environmental rehabilitation	568.9	682.6
Deferred tax liability	273.1	193.2
Other non-current liabilities	47.1	37.4
Current liabilities	745.9	458.2
Total equity and liabilities	5 675.2	4 060.0
Current ratio	2.9	1.4

#### STATEMENT OF CASH FLOWS

#### for the year ended 30 June 2020



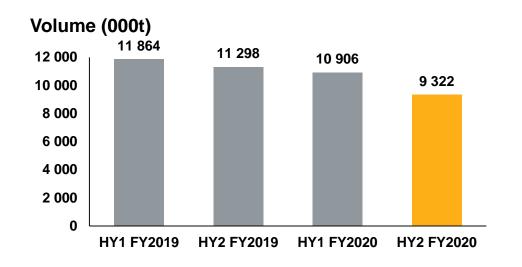
	Year to 30 June 2020 Rm	Year to 30 June 2019 Rm
Net cash inflow from operating activities	1 128.9	288.3
Cash generated by operations	1 309.6	282.0
Interest and dividends received	68.1	16.8
Interest paid	(8.7)	(9.3)
Income tax paid	(240.1)	(1.2)
Net cash outflow from investing activities	(202.5)	(303.0)
Acquisition of property, plant and equipment	(181.1)	(347.4)
Proceeds on disposal of property, plant and equipment	0.7	5.8
Environmental rehabilitation payments	(22.1)	(16.6)
Funds received from rehabilitation obligation funds	-	55.2
Net cash flow from financing activities	509.2	(7.9)
Proceeds from share issue	1 085.6	-
Borrowings raised	-	192.0
Borrowings repaid	-	(192.0)
Dividends paid on ordinary share capital	(564.5)	-
Repayment of lease liabilities	(11.4)	(3.7)
Treasury shares acquired	-	(0.3)
Share issue and borrowing expenses	(0.5)	(3.9)
Increase/(decrease) in cash and cash equivalents	1 435.6	(22.6)
Opening cash and cash equivalents	279.5	302.1
Closing cash and cash equivalents	1 715.1	279.5

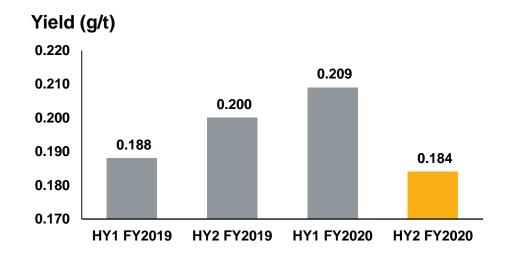


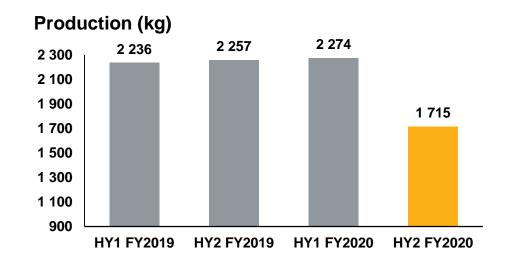


#### **ERGO OPERATING RESULTS**



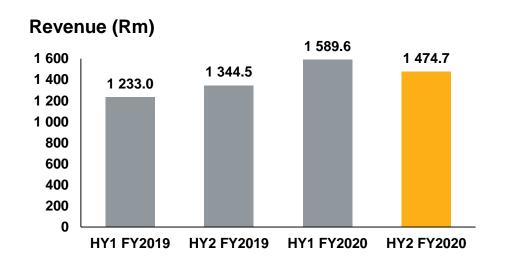




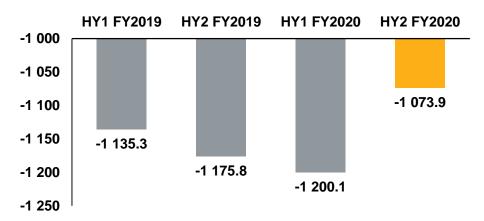


#### **ERGO FINANCIAL RESULTS**

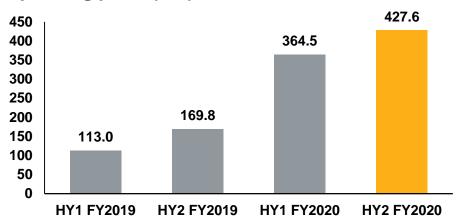




#### Cash operating costs (Rm)

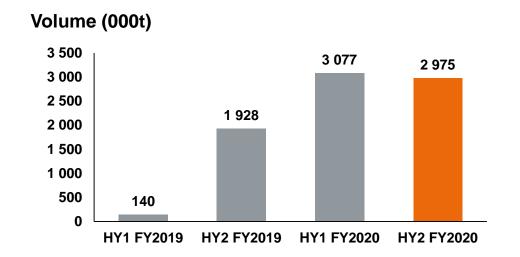


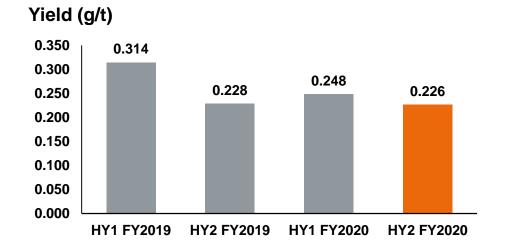
#### **Operating profit (Rm)**

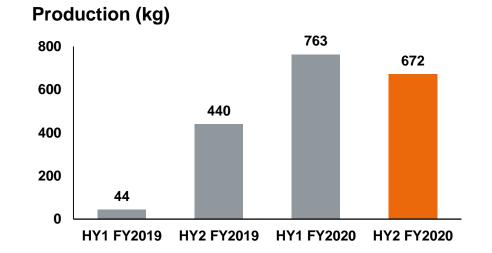


#### **FWGR OPERATING RESULTS**



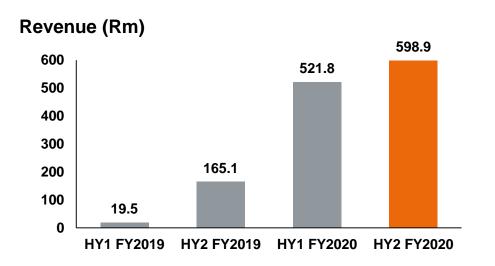




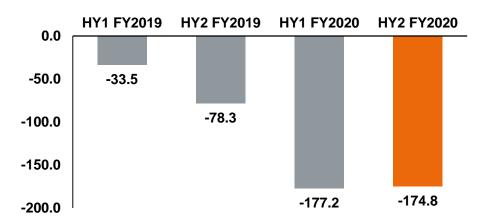


#### **FWGR FINANCIAL RESULTS**

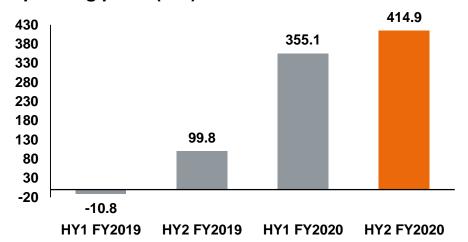




#### Cash operating costs (Rm)



#### **Operating profit (Rm)**



#### FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS

for the year ended 30 June 2020



	Year to 30 June 2020 Rm	Year to 30 June 2019 Rm
Revenue	4 185.0	2 762.1
Cost of sales	(2 937.9)	(2 553.9)
Gross profit from operating activities	1 247.1	208.2
Other income	0.7	7.9
Administration expenses and other costs	(309.9)	(90.9)
Administration expenses and other costs excluding share-based payment expense	(85.8)	(69.5)
Share-based payment expense	(224.1)	(21.4)
Results from operating activities	937.9	125.2
Finance income	109.8	58.3
Finance expenses	(68.8)	(78.4)
Profit before tax	978.9	105.1
Income tax	(343.9)	(26.6)
Profit for the year	635.0	78.5



#### **ESG – ENVIRONMENT**



#### NATURAL CAPITAL











0%

0.52%

R54.4m

65.5ha

26.6ha

steady use externally sourced potable water dust emissions exceedances

spent on rehabilitation

tailings deposition facilities vegetated

lodged with NNR for approval for redevelopment

#### **TAILINGS MANAGEMENT**

Independent
Tailings Review Board
in place since 2018

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing

 ensures integrity of data for day-to-day management and oversight





Quarterly drone surveillance

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas



#### **ESG - SOCIAL**



#### **HUMAN CAPITAL**

2019		2020
21%	women in mining	23%
13%	women in core positions	14%
18%	women in management	19%
R8.5m	Spend on individual training courses	R11.5m

#### **SOCIAL CAPITAL**

R20.4m

spent on skills and development projects for local communities, including spend on COVID19 related community relief (R16.6 million spent in 2019)











International Integrated Reporting Council

Responsible Mining Principles

#### **RESPONSE TO COVID-19**



South Africa declares State of Disaster

operations continue

- South Africa eases lockdown regulations
  - underground mining resumes at 50% of capacity
  - health and safety precautions remain in place
  - strong balance sheet allows for continued caution

- Health and safety precautions remain in place
- 2.1% of workforce tested positive
- 4 cases out of 54 still active
- no fatalities

South Africa moves to lockdown level 1

operations back at full production

15 March 2020

26 March 2020

16 April 2020

1 June 2020

18 August 2020

21 September 2020

- South Africa declares 21-day National Lockdown
  - · operations temporarily halted
  - dispensation for surface mining operations – regulators, unions engaged on work resumption
  - Ergo resumes with 34% of staff, FWGR with 60% of staff
- screening, hygiene, social distancing, personal protective equipment measures prioritised

- South Africa moves to lockdown level 3
- underground mining resumes at 100% of capacity
- health and safety precautions remain in place
- strong balance sheet allows for continued caution

- South Africa moves to lockdown level 2
  - Health and safety precautions remain in place
  - 1.9% of workforce tested positive
  - 3 cases out of 52 still active
  - no fatalities

#### **RESPONSE TO COVID-19**



#### **BEYOND OUR GATES**



#### The MSE Initiative

Support for **5 422** families in need





Staff contribute **R1.6 million** to national-wide COVID-19 Solidarity Fund





#### **LOOKING AHEAD**



#### **ERGO**

Positioned well to ramp up to full production under COVID-19. Level 2 regulations with priority on health and safety of staff and the business.

### FAR WEST GOLD RECOVERIES

Phase 2 advanced to the planning and permit application processes with growth prospects and opportunities within the Sibanye-Stillwater portfolio.

## GROUP PRODUCTION, COST GUIDANCE

Gold production of between 165 000 and 185 000 ounces.

Focus on power storage for resilient capacity in terms of both power supply and quality, whilst expanding environmental clean-up for sustainable land use, reduced pollution and support of neighbouring communities Cash operating cost of ~R535 000/kg

