#### Mine. Enhance. Sustain.



# 2021 RESULTS

#### for the year ended 30 June 2021

Niël Pretorius Chief Executive Officer Riaan Davel Chief Financial Officer

Virtual Results Briefing 25 August 2021

#### Mine. Enhance. Sustain.



# 2021 RESULTS

for the year ended 30 June 2021

#### DISCLAIMER

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2020, which we filed with the United States Securities and Exchange Commission on 29 October 2020 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.



### Revenue R5 269.0m

26% increase

## **Operating profit** R2 170.7m

39% increase

## **Production** 5 723kg

6% rise

	Income tax: R452.1m	Pay as you earn (PAYE): R223.2m	All-in sustaining costs margin of 31.8%
Headline earnings R1 439.8m 127% increase	14 <sup>th</sup> consecutive financial year of <b>c</b> 40 cents per share declared as fin (35 cents per share for FY2020)	<b>19%</b> increase in the average <b>rand gold price</b> received to R917 996/kg	
	Women in mining Remained unchanged at 23% of total staff	Socio-economic development spend of R48.9m 50% increase	Dust exceedances decreased to 0.3% of total number of measurements

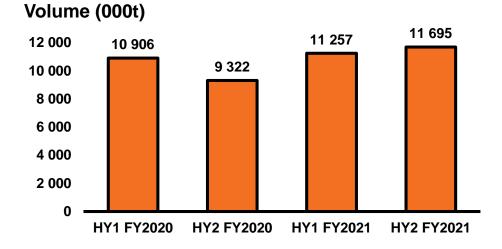


# **OPERATIONAL** TRENDS

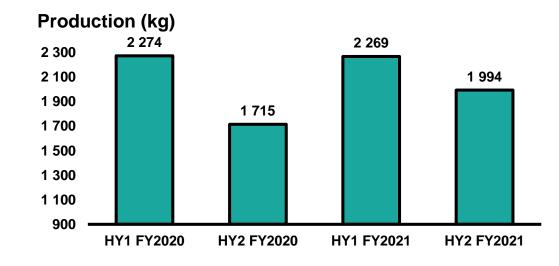
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#### **ERGO OPERATING TRENDS**



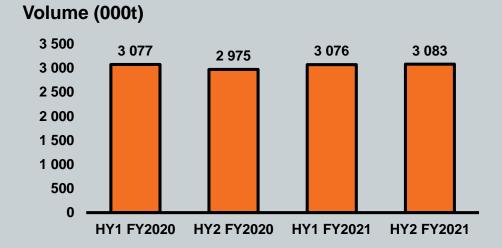


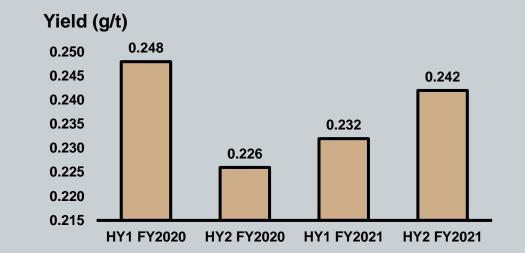
#### Yield (g/t) 0.220 0.209 0.210 0.202 0.200 0.190 0.184 0.180 0.171 0.170 0.160 0.150 HY1 FY2020 HY2 FY2020 HY1 FY2021 HY2 FY2021

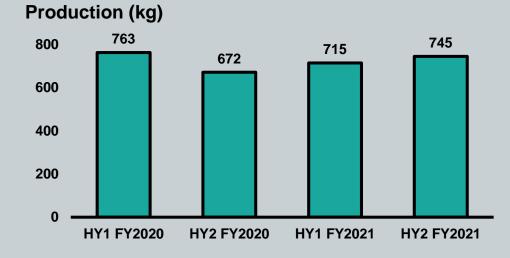


#### **FWGR OPERATING TRENDS**





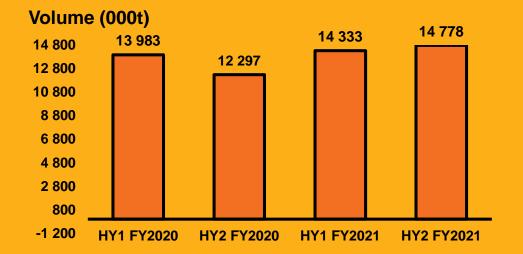


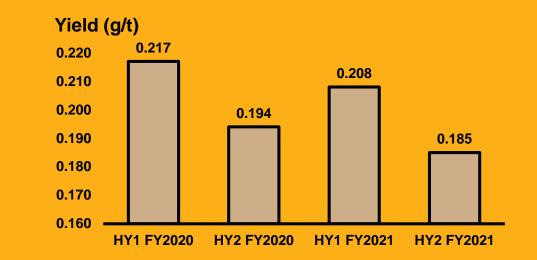


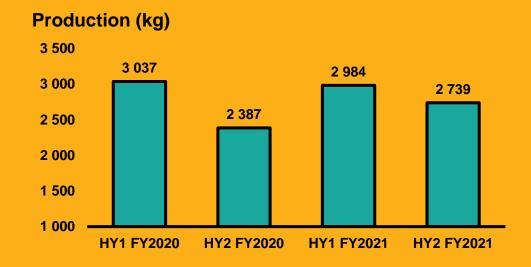
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#### **GROUP OPERATING TRENDS**











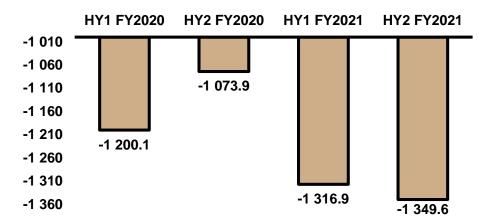
# FINANCIAL REVIEW

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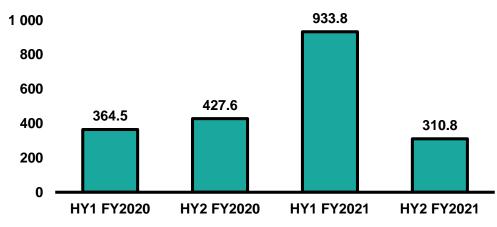


#### Revenue (Rm) 2 500 2 268.7 2 000 1 589.6 1 474.7 1 674.3 1 000 5 00 0 HY1 FY2020 HY2 FY2020 HY1 FY2021 HY2 FY2021

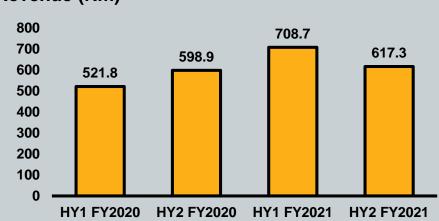
#### Cash operating costs (Rm)



#### Operating profit (Rm)

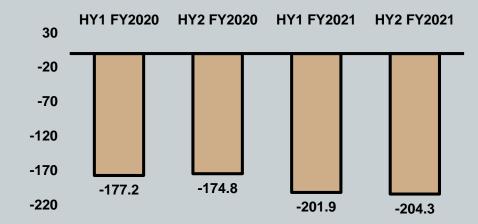




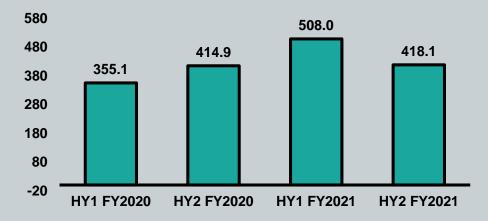


#### Revenue (Rm)



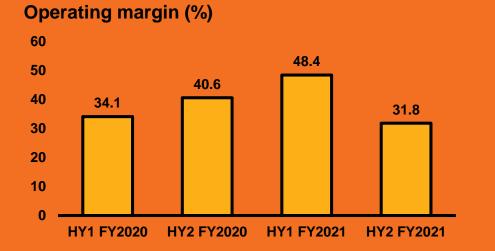


#### **Operating profit (Rm)**



#### **GROUP FINANCIAL TRENDS**





Free cash flow (Rm)





**HEPS (cents per share)** 



#### FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS



#### FOR THE YEAR ENDED 30 JUNE 2021

	Year to 30 June 2021 Rm	Year to 30 June 2020 Rm
Revenue	5 269.0	4 185.0
Cost of sales	(3 388.2)	(2 937.9)
Gross profit from operating activities	1 880.8	1 247.1
Other income	0.1	0.7
Administration expenses and other costs	(64.0)	(309.9)
Administration expenses and other costs excluding share-based payment expense	(92.3)	(85.8)
Share-based payment expense	28.3	(224.1)
Results from operating activities	1 816.9	937.9
Finance income	216.2	109.8
Finance expenses	(69.5)	(68.8)
Profit before tax	1 963.6	978.9
Income tax	(523.7)	(343.9)
Profit for the year	1 439.9	635.0

#### FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION



#### AS AT 30 JUNE 2021

	As at 30 June 2021 Rm	As at 30 June 2020 Rm
Property, plant and equipment	2 809.7	2 621.1
Non-current investments and other assets	859.8	856.3
Deferred tax assets	5.8	8.0
Cash and cash equivalents	2 180.0	1 715.1
Other current assets	492.7	474.7
Total assets	6 348.0	5 675.2
Equity	4 820.4	4 040.2
Provision for environmental rehabilitation	570.8	568.9
Deferred tax liability	377.1	273.1
Other non-current liabilities	48.2	47.1
Current liabilities	531.5	745.9
Total equity and liabilities	6 348.0	5 675.2
Current ratio	5.0	2.9

#### FINANCIAL REVIEW: STATEMENT OF CASH FLOWS



FOR THE YEAR ENDED 30 JUNE 2021	Year to 30 June 2021 Rm	Year to 30 June 2020 Rm
Net cash inflow from operating activities	1 573.4	1 128.9
Cash generated by operations	1 851.0	1 309.6
Interest and dividends received	182.0	68.1
Interest paid	(7.5)	(8.7)
Income tax paid	(452.1)	(240.1)
Net cash outflow from investing activities	(446.6)	(202.5)
Acquisition of property, plant and equipment	(395.7)	(181.1)
Proceeds on disposal of property, plant and equipment	0.1	0.7
Environmental rehabilitation payments	(51.0)	(22.1)
Net cash flow from financing activities	(653.5)	509.2
Proceeds from share issue net of share issue expenses	-	1 085.1
Dividends paid on ordinary share capital	(640.9)	(564.5)
Repayment of lease liabilities	(11.6)	(11.4)
Initial fees paid	(1.0)	-
Increase in cash and cash equivalents	473.3	1 435.6
Effect of foreign exchange rate fluctuations on cash held	(8.4)	-
Opening cash and cash equivalents	1 715.1	279.5
Closing cash and cash equivalents	2 180.0	1 715.1











### 12%

increase in externally sourced potable water

#### 0.3%

#### dust emissions exceedances

R105.0m spent on

rehabilitation

tailings deposition facilities vegetated

115.0ha

#### 87.6ha

nn 🛛

lodged with NNR and awaiting approval

#### **TAILINGS MANAGEMENT**

Independent **Tailings Review Board** in place since 2018

1 A

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

**Quarterly drone** surveillance

	in and in the second	DRDGOLD

Environmental value-add at a gla	2021	2020	2019	
Environmental spend	Rm	105.0	54.4	45.8
Hectares of TSFs vegetated	На	115.0	66	56
Electricity consumption	Mwh	381 707	350 914	392 007
Potable water consumption	Mł	2 968	2 659	2 732
Total carbon emissions	CO <sub>2</sub> e (t)	412 145	372 025	416 324





# R48.9m

spent on socio-economic development, including through Broad-Based Livelihoods Programme and Merafong / Soweto / Ekurhuleni (MSE) initiative delivering COVID-19 relief to communities (R32.5 million spent in FY2020)

## Safety performance **no fatalities** R12000 Employee training spend TOTAL WOMEN 23% **IN MINING** 72% **HDSAs**







15 March 26 March 16 April 1 Jupa 19 August 21 September 29 December 29 December 20 Jupa	South Africa declares State of Disaster operations continue	South Africa ease regulations • underground m 50% of capacity • health and safe remain in place • strong balance continued caution	ining resumes at v ty precautions sheet allows for	South Africa moves a level 2 • health and safety puremain in place • 1.9% of workforce t • 3 cases out of 52 st • no fatalities	recautions ested positive	South Africa returns to adjust level 3 lockdown • operations proceed with contin caution. Total 237 COVID-19 to conducted to 31 December 202	South Africa returns to adjusted lockdown level 4 as 3rd wave rises
15 March       26 March       16 April       1 June       18 August       21 September       28 December       28 June         2020       2021       2021       2021       2021       2020       2020       2020       2020       2020       2020       2021       2020       2020       2020       2020       2021       2020       2021       2020       2020       2020       2020       2020       2020       2021       2020       2020       2020       2020       2020       2020       2020       2020       2020       2020       2021       2020       2020       2020       2020       2020       2020       2021       2020       2020       2020 <td< th=""><th>2020 2 South Africa of National Lock • operations to • dispensation operations - engaged on • Ergo resume FWGR with • screening, h distancing, p</th><th>2020 202 declares 21-day declares 21-d</th><th>20 202 South Africa of lockdown level • undergroun at 100% of capacity • health and so remain in place • strong balant allows for co</th><th>20 2020 moves to el 3 ad mining resumes safety precautions nce sheet</th><th>2020 South Africa moves level 1 • operations back at • health and safety p remain in place • 2.1% of workforce • 4 cases out of 54 s</th><th>2020 to lockdown full production recautions tested positive</th><th>DRDGOLD application to DoH as vaccination site pending approval • Phase 2 vaccination campaign</th></td<>	2020 2 South Africa of National Lock • operations to • dispensation operations - engaged on • Ergo resume FWGR with • screening, h distancing, p	2020 202 declares 21-day declares 21-d	20 202 South Africa of lockdown level • undergroun at 100% of capacity • health and so remain in place • strong balant allows for co	20 2020 moves to el 3 ad mining resumes safety precautions nce sheet	2020 South Africa moves level 1 • operations back at • health and safety p remain in place • 2.1% of workforce • 4 cases out of 54 s	2020 to lockdown full production recautions tested positive	DRDGOLD application to DoH as vaccination site pending approval • Phase 2 vaccination campaign



#### **BEYOND OUR GATES**



### The MSE Initiative Support for 6 264 families in need





Awards of Appreciation from City of Johannesburg and social partners for MSE Relief efforts





Participants in the **Broad Based Livelihoods** Programme learn how to preserve their excess produce.

## Improving quality of reclaimed gold

- FWGR copper elution facility addresses purity levels in gold bullion compromised by copper content
- Achieving bullion purity above 60% would shift refinery's gold allocation up from 98% to 99.5%

-TK-03





#### **HOT BUTTON FEATURE NO 1**



#### **DRDGOLD's Far West Gold Recoveries (FWGR)** introduces copper elution circuit to improve payable gold content

- FWGR new R12 million copper elution circuit to deliver addition 1.2kg to 1.8kg of gold monthly
- FWGR currently retreating material reclaimed from Driefontein No.5 dam
- Material contains high levels of copper competes with gold and co-adsorbs on to activated carbon
- Copper and gold removed from carbon and subsequently recovered together in electro winning process



f FWGR were to achieve

bullion purities above

60%

the refinery's gold allocation would shift upward from 98% to 99.5%.

**ITTON FEATURE NO 1** FWGR COPPER **ELUTION CIRCUIT JULY 2021** 

The reclaimed material contains high levels of coppe which competes with gold for cyanide in the leach and colladsorbes on to activated carbon. Cooper and gold is removed from the carbon and subsequently recovered together in the electro winning process.

A consequence has been that gold purity in the bullion was law due to high levels of cooper. Cooper In bullion incurs penalty charges of between 1 and 5% at refinery level: FWGR has been allocated 98% of its sold production with 2% lost to refining charges

To remove this situation, FWCR conducted test work to determine how to reduce the copper levels in its bullion. his tastwork indicated that up to 74% copper could be desorbed from carbon without significantly desorbing gold. Further, it showed that, if "WGR were to achieve bullion purifies above 60%, the refinery's gold allocation would shift upward from \$6% to 35.5%.

CONSTRUCTION PHASE

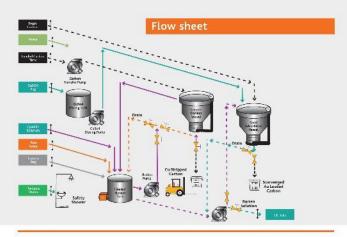


Figure 1: Foundation expansion, Figure 2: Floor proparation, Figure 3: Finished Figure



LA.

DRDGOLD / HOL BUILTON HEATURE / PAGE 1



Based on the test work results. FWGR embarked on the construction and commissioning of a copper elution circuit. Construction began in January 2021 and commissioning in May 2021. To run the carbon copper elution stage, loaded carbon is transferred to the copper elution vessel



Cu Descripti

Image S. Actual plant carbon results

COST AND BENEFIT



where heated splittion containing 3 00000m

he up flow pump installed on the elution y

Steady-state operation was reached early in

June 20/1

ensures that solution is circulated efficiently to

mprove kinetics to crive the cooper desorption

a bed of carbon to extract copper at 50%

oven de and 0.1% caustic sode is passed through

he project cost approximately R12 million Gradually, we are moving to 60% at which and is expected to deliver an additional 1.2 is point we will receive 99,5% payable content to 1.8kg of gold which would have been lost While hit all assay estimates, based on 68% copper removal from loaded carbon, indicate the initial plant results show that, on average, a purity above 60%, the gold ellocation has

60% of the copper is stripped from the loaded Increased from 98% to 998 carbon. The first smell contained mostly While there is still a disparity between what copper-eluted carbon and yielded a gold burity is expected, based on plant results, compared of 48.75% compared to the previous five to the actual vield achieved with the final smelts, which averaged 33.54%. The second smelt went to 50% purity so we

bullion this will be better understood with more copper elution runs and ametis. Current indications are that the account elution is edging closer to the expected results achieved during the test work concusted.



#### HOT BUTTON FEATURE NO 2



#### **DRDGOLD's Ergo cleans up:** sustaining reclamation, liberating land for sustainable use

- Ergo begun reclamation at R3.8 million set-up cost – of the 2.7Mt 4L25 mine dump
- Integral to sustaining production at Ergo and would free up a considerable land patch
- The dump is less than 5km from Johannesburg's CBD, near Ergo's City Deep milling and pumping plant
- With an average grade of 0.308g/t, the 4L25 dump is estimated to contain some 850kg of gold



HOT BUTTON FEATURE NO 2

#### AUGUST 2021

DRDGOLD subsidiary Ergo Mining (Pty) Limited has begun reclamation – at a R3.8 million set-up cost – of the 2.7Mt 4L25 mine dump.

This mine during is studied within the 448 reclamation area, see than Skin from doontown (phannesburg's central business district, in the vicinity of Erge's City Deep milling and pumping plant.

This and, sterilised by mine dumps, show being rehabilitated for future sistaliable land use, PRDCO D remains in discussion with iProp (fmy) (fid, the landswher to ensure that this goal is achieved and the land's rehabilitation by PRDCO D.

subsidiary 4 25's times will be recovered at a rate of up to Ergo Mining 300 D00tam over a period of 10 to 12 months with (Pty) Limited supplemental tomage coming from the 4L2 dump. has begun reclamation of which is ramping down. This will sustain reclamation - at City Deep's production levels for a further 12 months a R3.8 million until the larger 403 and 404 reclamation sites begin. set-up cost - o 4 25 slimes will be reclaimed by a remote-controlled the 2.7Mt high-pressure water gun positioned on top of the domo Here, it will be cambined with 4L2 slimes, and then pumped via a 40km pipel ne to Ergo's metal urgical plan nine dump

With an average grace of 0 306g/t, the 4125 dump is

estimated to contain some 850kg of gold.

**DRDGOLD'S ERGO CLEANS UP:** 



at Brakpan for gold recovery

DRDGOID



#### REVERSING GOLD MINING'S ENVIRONMENTAL IMPACT

Besides sustaining City Deep's production for longer, 4125's redamation forms part of the oxtensive rehabilization programme DRGOOLD is executing under its "rolling back gold mining's environmental legacy" banner. The partially reclaimed dump will now be removed completely to liberate some 37ha of land for rehabilitation and sustainable land use.

urther, remnant material from other clean-up sites will be reclaimed and trucked to the 4125 site, and the newly stalled pumping and piping infrastructure there will also relay this to the Brakpan plant for processing. Addition and will be cleared for rehabilitation and sustainable land use from this exercise.







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#### **ABOUT ERGO:**

Established at Brokpan by regio American in the 1970s, Egg was served from complete dismanning by DSDCOLD, witholited in revensit stopps, and has goes on to been involved on the state stopped of the stopped of the production of thousands of kilopparus of gold that would acheovise likely never how been revened. Yeas of add Librar was at these been created for thousands of size and holds.

In PY2020 Eigo Had a 3.73Mos reserve and a 7.79Mos rescues, in the last reported period, the size months to 31 Describer 2020, Figs intreastor, 11.3Mb with an average yield of 0.2020g1 to anotae 2.265kg of god a la cash operating cost of 321 4027 kg. The everage gold proc version was Spett on Febblic size and anotae than 40%. In the period R-26 million was great on Febblication at Egs.

DRDGOLD / HOT BUT ON FEATURE NO 2 / PAGE 2

#### LOOKING AHEAD



FY2022 GUIDANCE	ERGO	FAR WEST GOLD RECOVERIES	
<ul> <li>Achieve a gold production of between 160 000oz and 180 000oz</li> <li>@ cash operating cost of ~R600 000/kg</li> <li>Expected capital investment of ~R600 million</li> </ul>	<ul> <li>Plans on solar power project continue</li> <li>Plans to increase deposition capacity continue</li> </ul>	<ul> <li>Plans on the development of Phase 2 continue</li> <li>Copper elution facility now online, set to improve quality of gold in bullion</li> </ul>	





## **CONTACT DETAILS**

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#### Shareholder data

(Incorporated in the Republic of South Africa) Registration No.1895/000926/06 JSE share code: DRD ISIN: ZAE 000058723 NYSE share code: DRD

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