

#### Mine. Enhance. Sustain.



#### **DISCLAIMER**

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2020, which we filled with the United States Securities and Exchange Commission on 29 October 2020 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

#### 12 THINGS YOU NEED TO KNOW ABOUT US



- 1. South Africa-based world leader in large-scale gold tailings retreatment
- 5.73Moz reserve
- 10.39Moz resource
- 1 000km² + operating footprint



#### 2. Two Witwatersrand operations

- Ergo
  - 3.13Moz reserve
  - 7.79Moz resource
- Far West Gold Recoveries
  - •2.60Moz reserve and resource

#### 3. Low operating risk

- relative to deep-level underground mining
- 'mining where the sun shines'
- summer rainfall the biggest risk
   ITO operational disruption



#### 4. Highly mechanised

- digitisation 24/7/365 operational surveillance
- · small, skilled and experienced workforce
- years-long track record of labour stability



#### 5. R&D programme

getting more out of less

#### 6. Sound regulator relationships

- broad based black economic empowerment
- Mineral and Petroleum Resources Development Act-compliant

#### 12 THINGS YOU NEED TO KNOW ABOUT US



#### 7. Power, water supply stability

- working arrangement with power utility Eskom
- reducing grid dependence option
- reducing potable water dependence

#### 8. Compelling ESG proposition

- reversing gold mining's environmental legacy
- liberating land for redevelopment
- empowering host communities

#### 9. No 1 among top 100 JSE-listed companies in 2020

 highest shareholder returns over the past five years

#### 10. Dividends

• 14 years' uninterrupted payments

#### 11. Market capitalisation

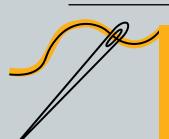
 R12 908m (US\$942m) as at 30 June 2021

#### 12. Growth prospects

 gold and beyond, leveraging Sibanye-Stillwater relationship



#### **OUR JOURNEY FROM SD TO ESG**



10+ years
value-add from
Five Capitals
integration

golden thread informing

Strategy

Deployment of resources

Capital





#### FINANCIAL CAPITAL

- Healthy cashflow
- Dividends
- Unhedged
- Strong cash position
- Conservative capital management
- No debt



#### MANUFACTURED AND INTELLECTUAL CAPITAL

- Integrated water circuit
  - reduction in use of potable water
- Extensive automation
  - safe, reliable
- Information management system
  - maintains extraction efficiencies
  - not more than 180-220 parts per billion surrendered



#### SOCIAL CAPITAL

- Poverty alleviation
- Youth development
- Broad Based Livelihoods
   Programme 4 500 people reached to date
- Maths, Science, Accounting Programme – 8 schools, 2 teachers, 662 pupils reached to date



#### NATURAL CAPITAL

- Dust suppression
- Tailings storage facility vegetation
- 911 hectares of land rehabilitated for redevelopment over 10 years
- Water management
- 61% reduction in potable water use over 10 years
- Land rehabilitation for redevelopment



#### HUMAN CAPITAL

- Knowledge-based workforce
  - safe, healthy
  - representative of SA demographics
  - career, life skills development

#### **GROUP KEY FEATURES AS AT 30 JUNE 2021**





Revenue

R5 269.0m

26% increase

Operating profit

R2 170.7m

39% increase

**Production** 

5 723kg

6% rise

Headline earnings R1 439.8m

127% increase

	Income tax: R452.1m	Pay as you earn (PAYE): R223.2m	All-in sustaining costs margin of 31.8%	
	14 <sup>th</sup> consecutive financial year of <b>dividend payment</b> of <b>40 cents per share</b> declared as final cash dividend (35 cents per share for FY2020)		19% increase in the average Rand gold price received to R917 995/kg (US\$1 854/oz)	
Women in mining Remained unchanged at 23% of total staff		Socio-economic development spend of R48.9m 50% increase	Dust exceedances decreased to 0.3% of total number of measurements	

#### **KEY FEATURES AS AT 30 JUNE 2021\***



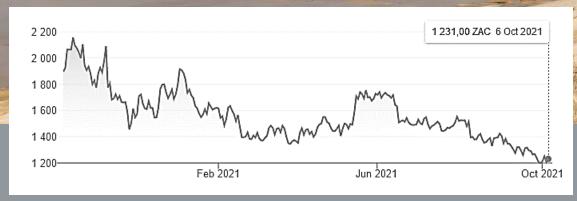
	Rm	US\$
Revenue	5 269.0	369.2
Operating profit	2 170.7	152.1
Equity	4 820.4	337.8
Capital expenditure	395.7	27.7
Free cash inflow	1 126.8	79.0
Borrowings	_	_
Social economic development spend	48.9	3.4
Income tax	452.1	31.7
Pay as you earn	223.2	15.6
Dividends received	76.1	5.3

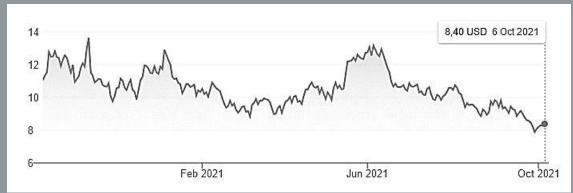
<sup>\*</sup> Translations at R14.27/\$1 as at 30 June 2021

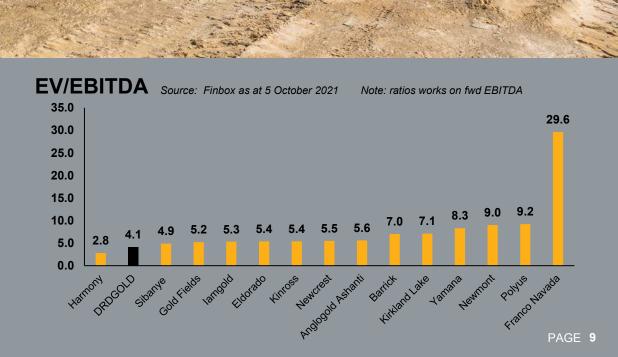


Environmental value-add at a gla	ance	2021	2020	2019
Environmental spend	Rm	105.0	54.4	45.8
Hectares of TSFs vegetated	На	115.0	66	56
Electricity consumption	Mwh	381 707	350 914	392 007
Potable water consumption	Μℓ	2 968	2 659	2 732
Total carbon emissions	CO <sub>2</sub> e (t)	412 145	372 025	416 324

SHARE PRICE ZAR 12.31 USD 0.83 06 October 2021 RETURN ON CAPITAL EMPLOYED
DRDGOLD = 31.24%
S&P 500 Metals & Mining Industry Index = 21.18%
(source: www.marketwatch.com)



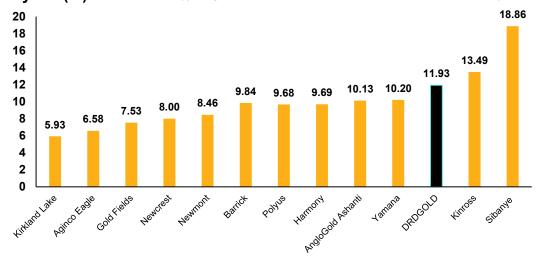




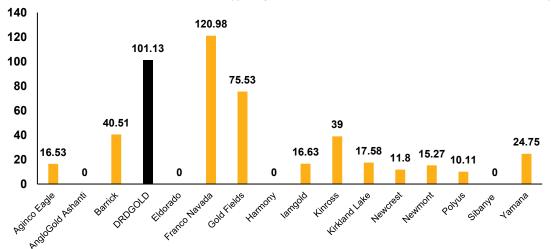
DRDGOLD



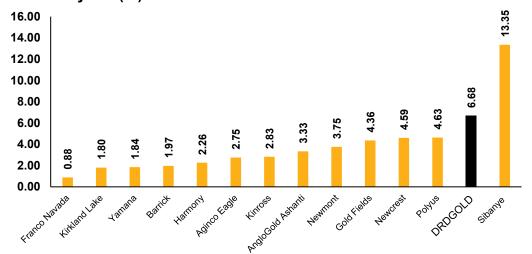
FCF vield (%) Source: Wallmine (quoting NSYE, TSX and OTC as at 5 October 2021; wallmine.com)

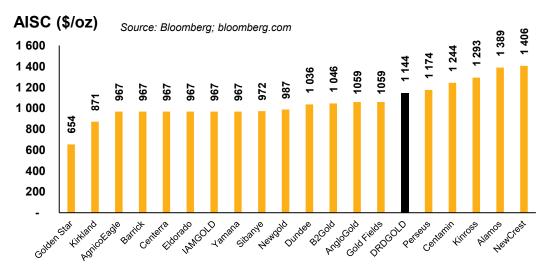


Price to earnings (x) Source: Wallmine (quoting NSYE, TSX and OTC as at 5 October 2021; wallmine.com)

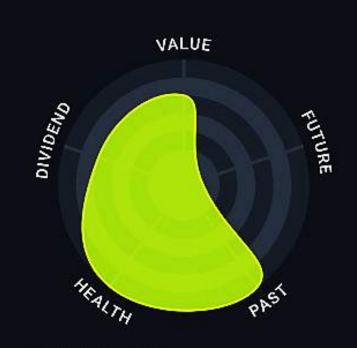


Dividend yield (%) Source: Wallmine (quoting NSYE, TSX and OTC as at 5 October 2021; wallmine.com)









Snowflake Analysis Flawless balance sheet with outstanding track record and pays a dividend.



- A company's score out of five for each criterion determines size, shape and colour of Snowflake
- The greater the number of successful checks, the larger, rounder and greener the snowflake will be



**ENVIRONMENTAL** 

SOCIAL

**GOVERNANCE** 



12%

increase in externally sourced potable water

0.3%

dust emissions exceedances

R105.0m

spent on rehabilitation

115.0ha

tailings deposition facilities vegetated

87.6ha

lodged with NNR and awaiting approval

#### **TAILINGS MANAGEMENT**

Independent
Tailings Review

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

Quarterly drone surveillance

**PAGE 13** 





Our performance for the year ended 30 June 2021

# R48.9m

spent on socio-economic development, including through Broad-Based Livelihoods Programme and Merafong / Soweto / Ekurhuleni (MSE) initiative delivering COVID-19 relief to communities (R32.5 million spent in FY2020)

# Safety performance no fatalities R12.0m Employee training spend

TOTAL WOMEN IN MINING

23%

**HDSAs** 

72%





#### Our performance for the year ended 30 June 2021















Responsible Mining

















#### **LOOKING AHEAD**









#### Value proposition

 Unlock value from broader group's non-core assets

# Capital investment strategy

- Solar energy for Ergo
- FWGR regional TSF
  - Far West Rand tailings retreatment consolidation
- Fine-tuning gold recovery at both Ergo and FWGR
  - look out for our Hot Button features on our website at www.drdgold.com

#### **Growth prospects**

- Alignment with Sibanye-Stillwater's pursuit of "green metals"
  - we extract, from tailings, metals used for "green energy" generation, storage



# GREEN miner,

producing GREEN metals, to generate GREEN energy, to drive GREEN economies

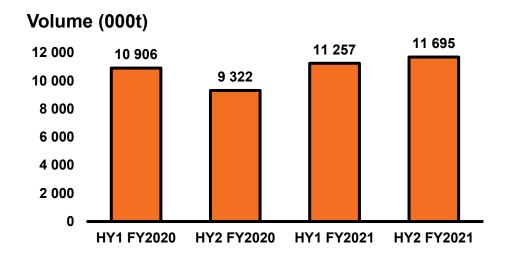


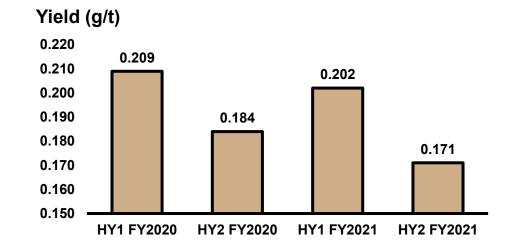
# ADDITIONAL INFORMATION

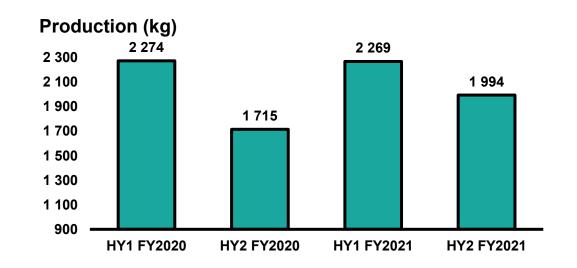
Trends	FWGR Copper Elution Project
Financial reviews	Hot button features
COVID response	Integrated reporting award

#### **ERGO OPERATING TRENDS**



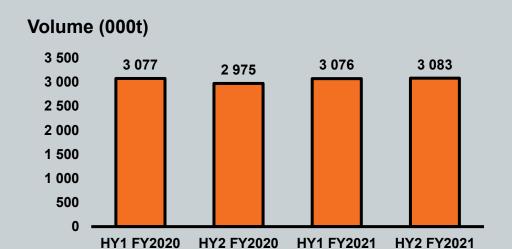


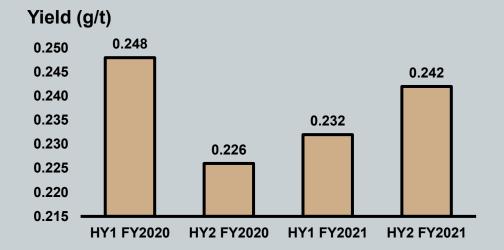


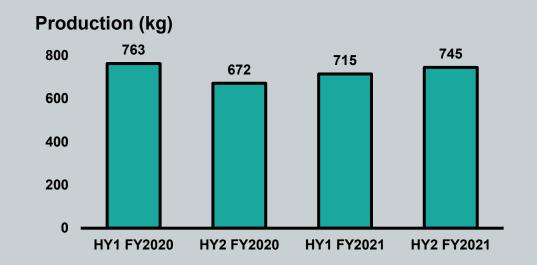


#### **FWGR OPERATING TRENDS**



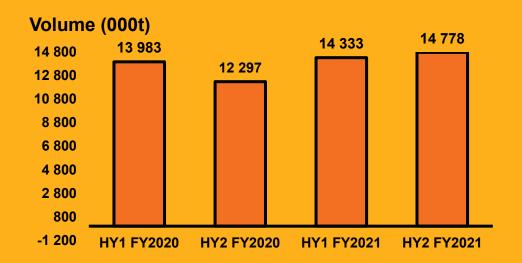


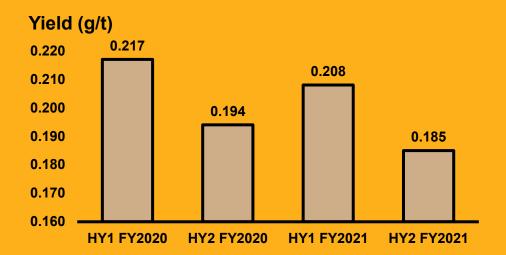


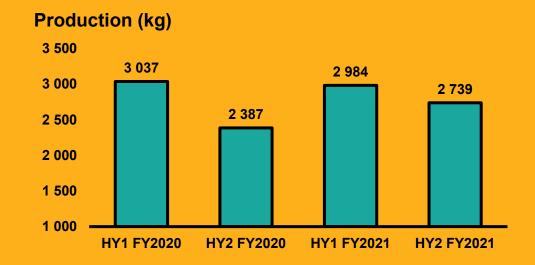


#### **GROUP OPERATING TRENDS**



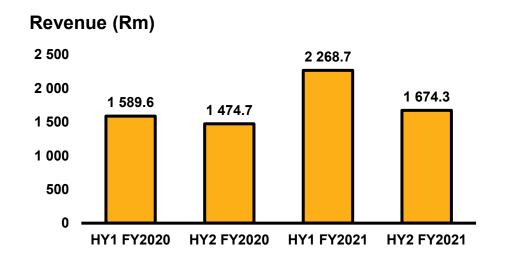




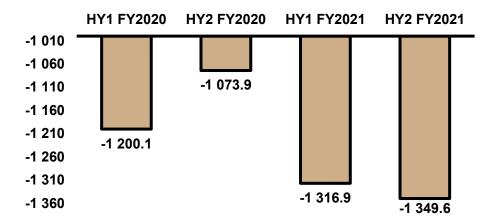


#### **ERGO FINANCIAL RESULTS**

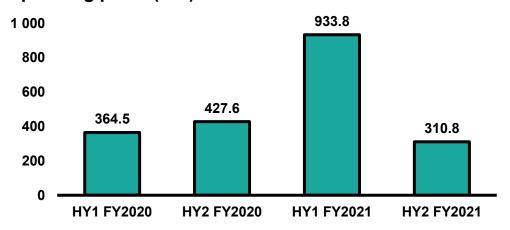




#### Cash operating costs (Rm)



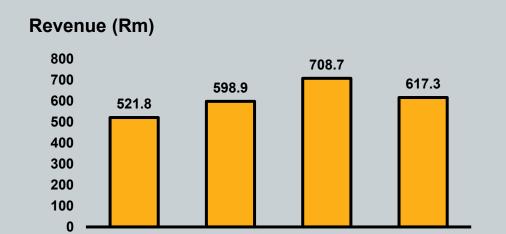
#### **Operating profit (Rm)**



#### **FWGR FINANCIAL RESULTS**

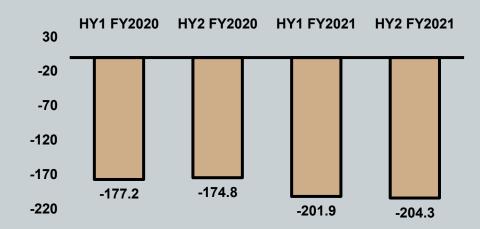
HY1 FY2020





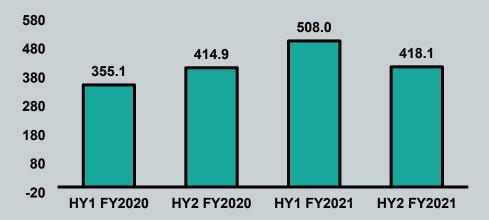
HY2 FY2020

#### Cash operating costs (Rm)



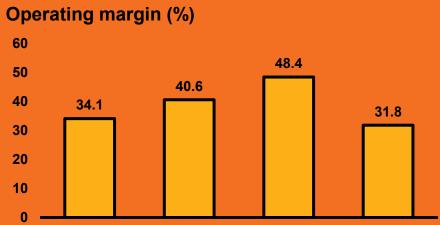
#### Operating profit (Rm)

HY1 FY2021 HY2 FY2021

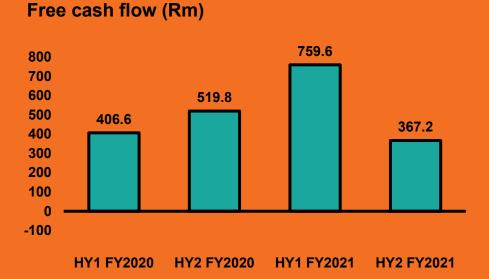


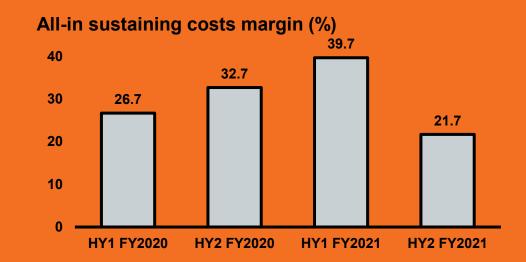
#### **GROUP FINANCIAL TRENDS**





#### HY1 FY2020 **HY2 FY2020 HY1 FY2021 HY2 FY2021**





#### **HEPS** (cents per share)



#### FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS



#### FOR THE YEAR ENDED 30 JUNE 2021

	Year to 30 June 2021 Rm	Year to 30 June 2020 Rm
Revenue	5 269.0	4 185.0
Cost of sales	(3 388.2)	(2 937.9)
Gross profit from operating activities	1 880.8	1 247.1
Other income	0.1	0.7
Administration expenses and other costs	(64.0)	(309.9)
Administration expenses and other costs excluding share-based payment expense	(92.3)	(85.8)
Share-based payment expense	28.3	(224.1)
Results from operating activities	1 816.9	937.9
Finance income	216.2	109.8
Finance expenses	(69.5)	(68.8)
Profit before tax	1 963.6	978.9
Income tax	(523.7)	(343.9)
Profit for the year	1 439.9	635.0

#### FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION



#### **AS AT 30 JUNE 2021**

	As at 30 June 2021 Rm	As at 30 June 2020 Rm
Property, plant and equipment	2 809.7	2 621.1
Non-current investments and other assets	859.8	856.3
Deferred tax assets	5.8	8.0
Cash and cash equivalents	2 180.0	1 715.1
Other current assets	492.7	474.7
Total assets	6 348.0	5 675.2
Equity	4 820.4	4 040.2
Provision for environmental rehabilitation	570.8	568.9
Deferred tax liability	377.1	273.1
Other non-current liabilities	48.2	47.1
Current liabilities	531.5	745.9
Total equity and liabilities	6 348.0	5 675.2
Current ratio	5.0	2.9

#### FINANCIAL REVIEW: STATEMENT OF CASH FLOWS



FOR THE YEAR ENDED 30 JUNE 2021	Year to 30 June 2021 Rm	Year to 30 June 2020 Rm
Net cash inflow from operating activities	1 573.4	1 128.9
Cash generated by operations	1 851.0	1 309.6
Interest and dividends received	182.0	68.1
Interest paid	(7.5)	(8.7)
Income tax paid	(452.1)	(240.1)
Net cash outflow from investing activities	(446.6)	(202.5)
Acquisition of property, plant and equipment	(395.7)	(181.1)
Proceeds on disposal of property, plant and equipment	0.1	0.7
Environmental rehabilitation payments	(51.0)	(22.1)
Net cash flow from financing activities	(653.5)	509.2
Proceeds from share issue net of share issue expenses	-	1 085.1
Dividends paid on ordinary share capital	(640.9)	(564.5)
Repayment of lease liabilities	(11.6)	(11.4)
Initial fees paid	(1.0)	-
Increase in cash and cash equivalents	473.3	1 435.6
Effect of foreign exchange rate fluctuations on cash held	(8.4)	-
Opening cash and cash equivalents	1 715.1	279.5
Closing cash and cash equivalents	2 180.0	1 715.1

#### **RESPONSE TO COVID-19**



#### South Africa moves to lockdown level 2

- health and safety precautions remain in place
- 1.9% of workforce tested positive
- 3 cases out of 52 still active
- no fatalities

#### South Africa returns to adjusted level 3 lockdown

 operations proceed with continued caution. Total 237 COVID-19 tests conducted to 31 December 2020

### South Africa returns to adjusted lockdown level 4 as 3<sup>rd</sup> wave rises

operations remain at full production

South Africa returns to adjusted lockdown level 1 as 3<sup>rd</sup> wave subsides

operations remain at full production

1 June 2020 18 August 2020

21 September 2020

28 December 2020

28 June 2021 03 October 2021

#### South Africa moves to lockdown level 3

- underground mining resumes at 100% of capacity
- health and safety precautions remain in place
- strong balance sheet allows for continued caution

#### South Africa moves to lockdown level 1

- operations back at full production
- health and safety precautions remain in place
- 2.1% of workforce tested positive
- 4 cases out of 54 still active
- no fatalities

### DRDGOLD application to DoH as vaccination site pending approval

 Phase 2 vaccination campaign underway nationally

#### **COVID-19 AND COMMUNITY SUPPORT**



#### **BEYOND OUR GATES**



# The MSE Initiative Support for 6 264 families in need





**Awards of Appreciation** from City of Johannesburg and social partners for MSE Relief efforts





Participants in the **Broad Based Livelihoods**Programme learn how to preserve their excess produce.





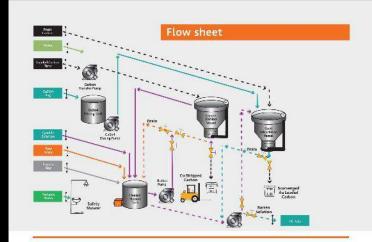
#### **HOT BUTTON FEATURE NO 1**



#### DRDGOLD's Far West Gold Recoveries (FWGR) introduces copper elution circuit to improve payable gold content

- FWGR new R12 million copper elution circuit to deliver addition 1.2kg to 1.8kg of gold monthly
- FWGR currently retreating material reclaimed from Driefontein No.5 dam
- Material contains high levels of copper competes with gold and co-adsorbs on to activated carbon
- Copper and gold removed from carbon and subsequently recovered together in electro winning process





commissioning of a copper elution circuit. Construction began in January 2021 and commissioning in May 2021.

To true the amon soper a string regulation vessel where heard on the commission of the commission of

results. FWGR embarked

on the construction and

Steady-state operation was reached early in

In 14th Avenue and Heridris Tongletor Boa.

#### COST AND BENEFIT

he project cost approximately 812 million and is expected to deliver an additional 1.2 ig to 1.8 ig of gold which would have been lost otherwise to relining charges.

the initial plant results show that, an average, 60% at the depose is shipped from the leader carbon. The first smed contained mostly appearable carbon and yielded a gold burily of 48.75% compared to the previous five smelts, which average 48.45%.

The second aniel, went to 50% builty so we were able to get 59% payable content and the third smooth as obligated 55.0%, again achieving 99% payable content.

Cradually, we are moving to 60% at which point we will receive 99.5% payable content

While initial assay estimates, based on 69% copper removal from loaded carbon, indicate a purity above 60%, the gold ellocation has increased from 98% to 99%.

While there is still a disperity between what is capacited, based an part results, compared to the act as given believed with the final buillion this will be better understood with more scope elation notes and analys. Can entitle capacited which are the the capacited while actions are that the capacited while actions are that the capacited while actions are that the capacited while actions designed to the expected while actions during the rest ways cancerted.



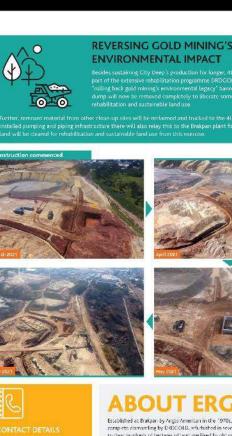
#### **HOT BUTTON FEATURE NO 2**



# DRDGOLD's Ergo cleans up: sustaining reclamation, liberating land for sustainable use

- Ergo begun reclamation at R3.8 million set-up cost – of the 2.7Mt 4L25 mine dump
- Integral to sustaining production at Ergo and would free up a considerable land patch
- The dump is less than 5km from Johannesburg's CBD, near Ergo's City Deep milling and pumping plant
- With an average grade of 0.308g/t, the 4L25 dump is estimated to contain some 850kg of gold





DRDGOLD corporate office

n: 14th Avenue and Hendrik Bolglerer Rea Sycad Flouse, Building 17, Cround Floor





#### **HOT BUTTON FEATURE NO 3**



# **FWGR** converts to closed circuit slimes milling for finer grind, more gold

- FWGR nearing completion of a R80 million project to convert its Driefontein No. 2 Plant to closed circuit slimes milling
- Key objectives being to achieve a finer grind and thus improved gold recovery
- Enhanced leaching conditions, lower maintenance costs and higher water storage capacity in the current thickeners
- Construction is on schedule, with the thickener steelwork being erected and modifications to the cyclone circuit or classification circuit







### DRDGOLD INTEGRATED REPORTING RANKS "EXCELLENT" IN THE EY EXECELLENCE IN INTEGRATED REPORTING AWARDS 2021





DRDGOLD was one of 24 companies ranked in the "Excellent" category for the 2020 reporting cycle in the EY Excellence in Integrated Reporting Awards 2021. The Company was particularly commended for the presentation and review of the risks and opportunities in the Annual Integrated Report 2020 (page 32-39).

The Sibanye-Stillwater Integrated Report 2020 was also ranked "Excellent" and was applauded for its financial report and commentary.

The EY Excellence in Integrated Reporting Awards are designed to benchmark standards of excellence in the quality of integrated reporting to investors and other stakeholders of top 100 JSE-listed companies, based on market capitalisation as at 31 December 2020.

"Excellent" and "Good" are awarded to entities that progressively achieve a higher level of adherence to the spirit of integrated reporting,

Read the full EY media release here: https://www.ey.com/en\_za/ news/2021/09/ey-announces-results-of-excellence-in-integratedreporting-award

View our Annual Integrated Report 2020 here: https://www.drdgold. com/assets/investors-and-media/annual-reports/2020/drdgoldintegrated-report-2020.pdf



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Particularly commended for the presentation and review of the risks and opportunities in the Annual Integrated Report 2020



# CONTACT DETAILS

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Registration No.1895/000926/06

JSE share code: DRD

ISIN: ZAE 000058723

NYSE share code: DRD