



**Niël Pretorius** Chief Executive Officer

**Riaan Davel Chief Financial Officer** 





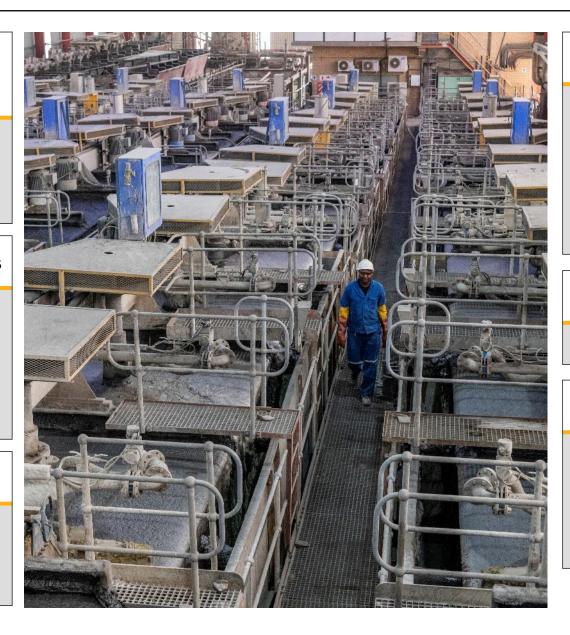
### **DISCLAIMER**

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2021, which we filed with the United States Securities and Exchange Commission on 28 October 2021 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

## 12 THINGS YOU NEED TO KNOW ABOUT US



- 1. South Africa-based world leader in large-scale gold tailings retreatment
- **5.35Moz** reserve
- 10.12Moz resource
- 1 000km<sup>2</sup> + operating footprint
- 2. Two Witwatersrand operations
- Ergo
  - 2.81Moz reserve
  - 7.58Moz resource
- Far West Gold Recoveries
- 2.54Moz reserve and resource
- 3. Low operating risk
- relative to deep-level underground mining
- 'mining where the sun shines'



## 4. Highly mechanised

- Digitisation 24/7/365 operational surveillance
- Small, skilled and experienced workforce
- Years-long track record of labour stability

## 5. R&D programme

• Getting more out of less

## 6. Sound regulator relationships

- Broad Based Black Economic Empowerment
- Mineral and Petroleum
   Resources Development Act-compliant

## 12 THINGS YOU NEED TO KNOW ABOUT US



## 7. Power, water supply stability

- Developing own PV power generation at Ergo
- Reducing **grid dependence** option
- Reducing **potable water** dependence

## 8. Compelling ESG proposition

- Reversing gold mining's environmental legacy
- Liberating land for redevelopment
- Empowering host communities
- 9. No 17 among top 100 JSE-listed companies in 2021
- Best performing gold company over the past five years

## 10. Dividends

• 15 years' uninterrupted payments

## 11. Market capitalisation

 R11 413m (US\$733m) as at 31 December 2021

## 12. Growth prospects

 Gold and beyond, leveraging Sibanye-Stillwater relationship





## **GROUP KEY FEATURES**



for the period ended 31 December 2021 versus 31 December 2020



Revenue

R2 498.5m

16% decrease

Operating profit

R832.0m

42% decrease

**Production** 

2 886kg

3% decrease

Headline earnings

R495.9m

48%
decrease

Income tax: R101.8m	of 23.0%		
15 <sup>th</sup> consecutive financial year of <b>dividend payment</b> of <b>20 cents per share</b> declared as an interim cash dividend (40 cents per share for HY2021)		13% decrease in the average rand gold price received to R863 108/kg	
Women in mining Remained unchanged at 22% of total staff	Socio-economic development spend of R19.7m 1% increase	Dust exceedances increased to 3.0% of total number of measurements	
		DACE <b>5</b>	

## **OUR JOURNEY FROM SD TO ESG**



10+ years
value-add from
Five Capitals
integration

golden thread informing

Strategy

Deployment of resources

Capital





## FINANCIAL CAPITAL

- Healthy cashflow
- Dividends
- Unhedged
- Strong cash position
- Conservative capital management
- No debt



### MANUFACTURED AND INTELLECTUAL CAPITAL

- Integrated water circuit
  - reduction in use of potable water
- Extensive automation
  - safe, reliable
- Information management system
  - maintains extraction efficiencies
  - not more than 180-220 parts per billion surrendered



## SOCIAL CAPITAL

- Poverty alleviation
- Youth development
- Broad Based Livelihoods
   Programme 4 500 people reached to date
- Maths, Science, Accounting Programme – 8 schools, 2 teachers, 662 pupils reached to date



### NATURAL CAPITAL

- Dust suppression
- Tailings storage facility vegetation
- 911 hectares of land rehabilitated for redevelopment over 10 years
- Water management
- 61% reduction in potable water use over 10 years
- Land rehabilitation for redevelopment



### HUMAN CAPITAL

- Knowledge-based workforce
  - safe, healthy
  - representative of SA demographics
  - career, life skills development









## **FY2022 GUIDANCE**

- Achieve a gold production of between 160,000oz and 180 000oz
- @ cash operating cost of ~R600,000/kg
- Expected capital investment of ~R600 million

## **ERGO**

- Solar power plant development commences
- Reserve upgrade plans continue
- Plans to increase deposition capacity continue

## FAR WEST GOLD RECOVERIES

- Plans on the development of Phase 2 continue
- Development of interim phase as part of the Phase 2 project

# Environmental value-add at a glance

R34.7m

Environmental spend 2021

2020: R54.4m 2019: R45.8m

		2021	2020	2019
Hectares of TSFs vegetated	На	37.0	52.5	56
Electricity consumption	Mwh	191 951	190 887	392 007
Potable water consumption	Μℓ	1 362	1 509	2 732
Total carbon emissions	CO <sub>2</sub> e (t)	207 330	206 333	416 324



## **SHARE PRICE**









## **OWNERSHIP AS AT 31 DECEMBER 2021**



Total	864 588 711	100%
Other public ownership	192 310 461	22.3%
Directors	1 243 354	0.1%
Ergo Mining Operations Pty Ltd	6 612 266	0.8%
The Bank of New York (ADRs)	231 263 686	26.7%
Sibanye-Stillwater <sup>1</sup>	433 158 944	50.1%

<sup>&</sup>lt;sup>1</sup>Sibanye Gold Limited trading as Sibanye-Stillwater

Ergo was previously owned by Ergo Mining Operations (Proprietary) Limited (EMO). EMO was 74% owned by DRDGOLD Limited and 26% by our Broad Based Black Economic Empowerment (BBBEE) partners – Khumo Gold SPV Proprietary Limited (Khumo) and the DRDSA Empowerment Trust. In FY2015, an agreement was entered into with our BBBEE partners entailing a roll-up of shareholding which included the substitution of their 26% shareholding in EMO for a 8.1% and 2.4% shareholding in DRDGOLD Limited respectively. At 31 December 2021, Khumo and the DRDSA Empowerment Trust held nil shares in DRDGOLD.

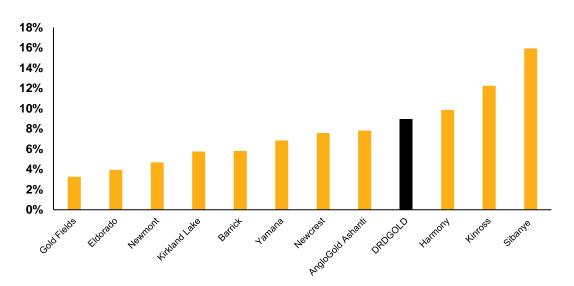


## **VALUATION METRICS\* – DRDGOLD vs PEERS**

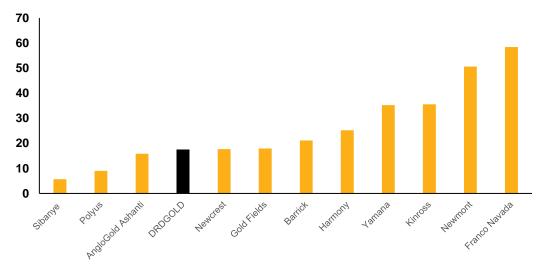
(\*Latest available figures)



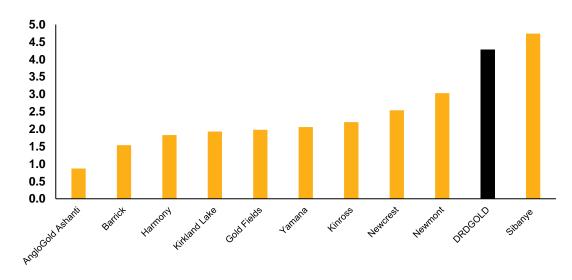
FCF yield (%) Source: Wallmine (quoting NSYE, TSX and OTC as at 17 March 2022)



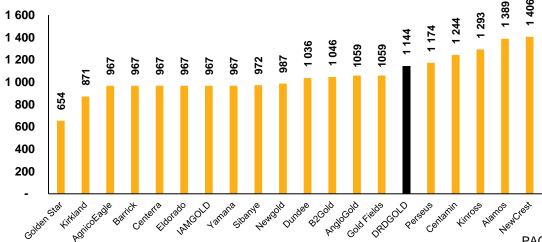
Price to earnings (x) Source: Gurufocus (quoting NSYE, TSX and OTC as at 17 March 2022)



Dividend yield (%) Source: Wallmine (quoting NSYE, TSX and OTC as at 17 March 2022)



AISC (\$/oz) Source: Bloomberg; bloomberg.com



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**Gold Fields** 

JSE:GFI

R210.4b



Snowflake Analysis Flawless balance sheet established dividend payer.

- A company's score out of five for each criterion determines size, shape and colour of Snowflake
- The greater the number of successful checks, the larger, rounder and greener the snowflake will be





**ENVIRONMENTAL** 

SOCIAL

**GOVERNANCE** 



## Our performance for the six months ended 31 December 2021



10%

decrease in externally sourced potable water

3.0%

dust emissions exceedances

R34.7m

spent on rehabilitation

37.0ha

tailings deposition facilities vegetated

None

lodged with NNR in the six months to 31 December 2021

## **TAILINGS MANAGEMENT**

External Tailings Review Panel

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

**Quarterly drone** surveillance

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Environmental value-add at a g	2021	2020	
Environmental spend	Rm	34.7	51.9
Hectares of TSFs vegetated	На	37.0	52.5
Electricity consumption	Mwh	191 951	190 887
Potable water consumption	Μℓ	1 362	1 509
Total carbon emissions	CO <sub>2</sub> e (t)	207 330	206 333





## Our performance for the six months ended 31 December 2021

## R19.7m

spent on socio-economic development, including through Broad-Based Livelihoods Programme (R19.6 million spent in HY2021)

## Safety performance no fatalities

## R8.1 m Employee training spend

TOTAL WOMEN 22%

HDSAs in management

73%





## Our performance for the six months ended 31 December 2021









International Integrated Reporting Council

Responsible Mining Principles















11 SUSTAINABLE CITIES AND COMMUNITIES



12 RESPONSIBLE CONSUMPTION AND PRODUCTION















## ADDITIONAL INFORMATION

**OPERATING TRENDS** 

FINANCIAL RESULTS

**FINANCIAL REVIEWS** 

**COVID RESPONSE** 

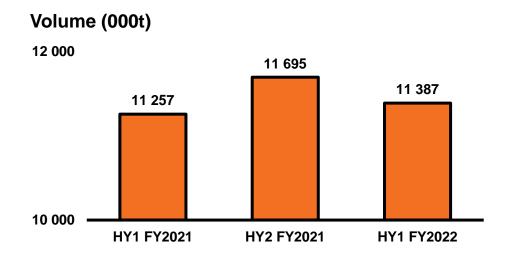
**COMMUNITY SUPPORT** 

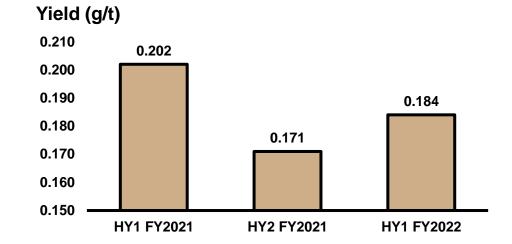
FWGR COPPER ELUTION PROJECT

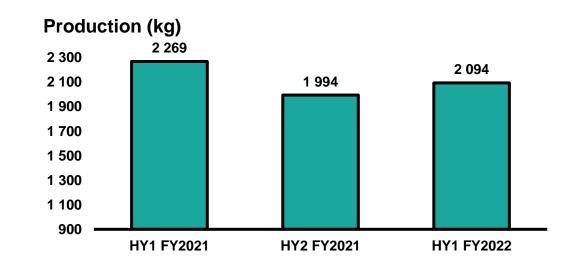
https://www.drdgold.com/investors/presentations

## **ERGO OPERATING TRENDS**



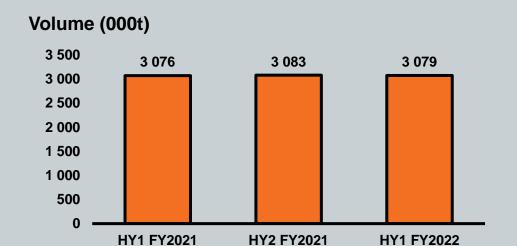


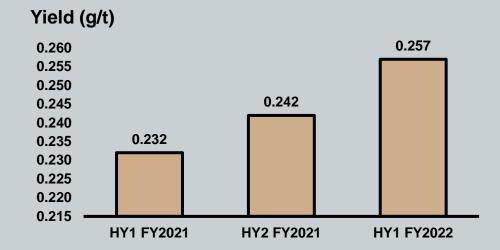


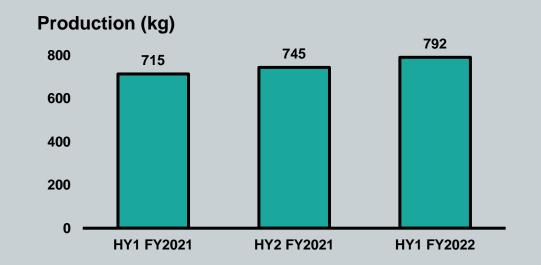


## **FWGR OPERATING TRENDS**



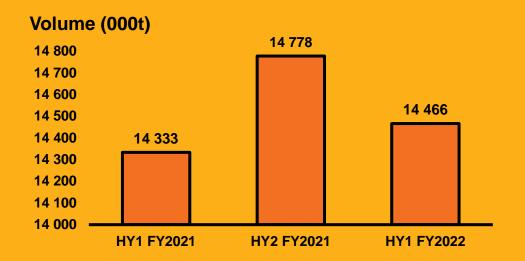


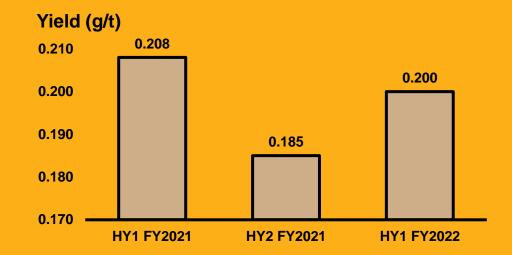




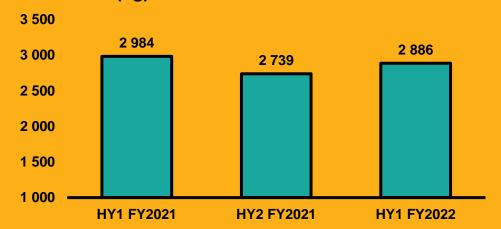
## **GROUP OPERATING TRENDS**





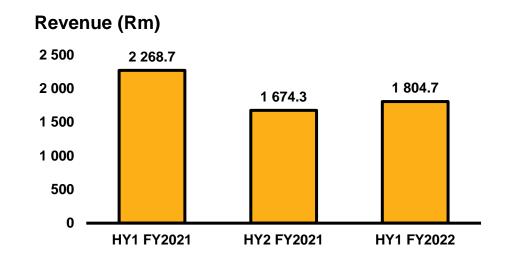


## **Production (kg)**

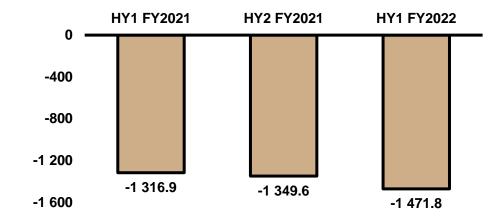


## **ERGO FINANCIAL RESULTS**

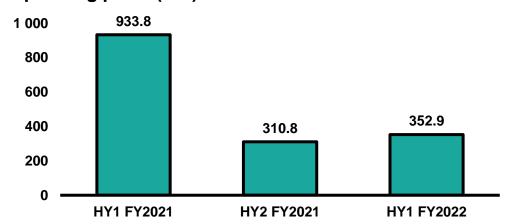




## Cash operating costs (Rm)

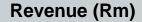


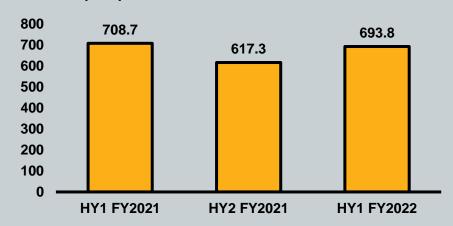
## Operating profit (Rm)



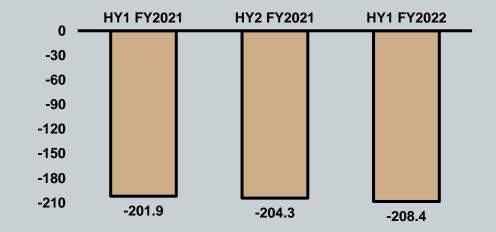
## **FWGR FINANCIAL RESULTS**







## **Cash operating costs (Rm)**

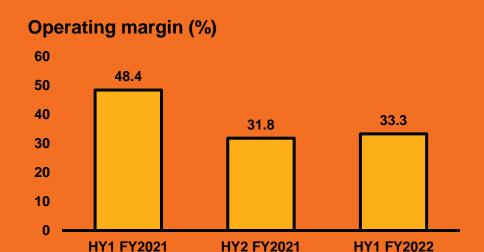


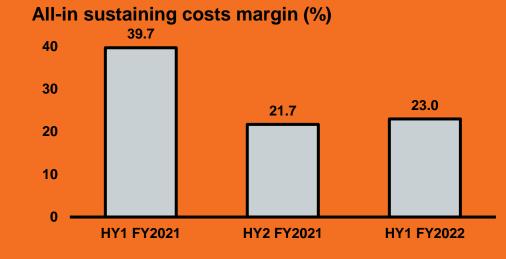
## **Operating profit (Rm)**



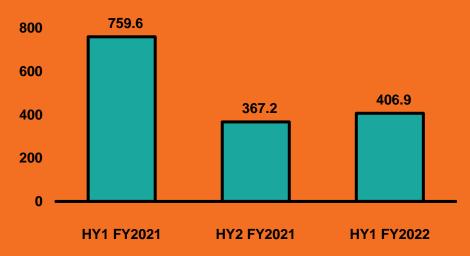
## **GROUP FINANCIAL TRENDS**



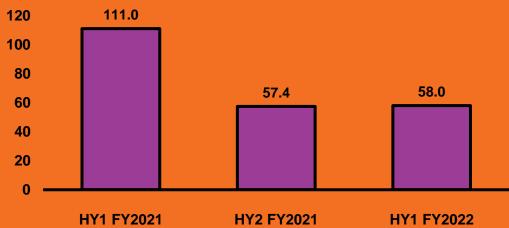








## **HEPS** (cents per share)



## FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS



## FOR THE SIX MONTHS ENDED 31 DECEMBER 2021

	Six months to 31 Dec 2021 Rm	Six months to 31 Dec 2020 Rm
Revenue	2 498.5	2 977.4
Cost of sales	(1 831.1)	(1 701.7)
Gross profit from operating activities	667.4	1 275.7
Other income	-	0.2
Administration expenses and other costs	(82.0)	(19.8)
Administration expenses and other costs excluding share-based payment expense	(72.7)	(57.3)
Share-based payment expense	(9.3)	(37.5)
Results from operating activities	585.4	1 256.1
Finance income	114.8	102.8
Finance expenses	(30.9)	(30.1)
Profit before tax	669.3	1 328.8
Income tax	(173.4)	(379.4)
Profit for the year	495.9	949.4

## FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION



## AS AT 31 DECEMBER 2021

	As at 31 Dec 2021 Rm	As at 31 Dec 2020 Rm
Property, plant and equipment	2 854.5	2 697.1
Non-current investments and other assets	866.6	910.3
Deferred tax assets	15.9	8.3
Cash and cash equivalents	2 239.1	2 169.4
Other current assets	582.3	501.9
Total assets	6 558.4	6 287.0
Equity	4 972.2	4 726.9
Provision for environmental rehabilitation	577.8	567.9
Deferred tax liability	413.7	355.7
Other non-current liabilities	40.9	43.8
Current liabilities	553.8	592.7
Total equity and liabilities	6 558.4	6 287.0
Current ratio	5.1	4.5

## FINANCIAL REVIEW: STATEMENT OF CASH FLOWS



FOR THE SIX MONTHS ENDED 31 DECEMBER 2021		
TOR THE GIA MONTHO ENDED OF DEGEMBER 2021	Six months to	Six months to
	31 Dec 2021	31 Dec 2020
	Rm	Rm
Net cash inflow from operating activities	605.4	982.3
Cash generated by operations	618.0	1 085.0
Interest and dividends received	93.0	85.7
Interest paid	(3.8)	(3.8)
Income tax paid	(101.8)	(184.6)
Net cash outflow from investing activities	(198.5)	(222.7)
Acquisition of property, plant and equipment	(182.5)	(202.1)
Proceeds on disposal of property, plant and equipment	-	0.2
Environmental rehabilitation payments	(16.0)	(20.8)
Net cash flow from financing activities	(353.7)	(305.3)
Dividends paid on ordinary share capital	(345.5)	(299.1)
Repayment of lease liabilities	(8.2)	(5.2)
Initial fees paid on borrowings	-	(1.0)
Increase in cash and cash equivalents	53.2	454.3
Effect of foreign exchange rate fluctuations on cash held	5.9	-
Opening cash and cash equivalents	2 180.0	1 715.1
Closing cash and cash equivalents	2 239.1	2 169.4

## **RESPONSE TO COVID-19**





- health and safety precautions remain in place
- 1.9% of workforce tested positive
- 3 cases out of 52 still active
- no fatalities

## **South Africa returns** to adjusted level 3 lockdown

- · operations proceed with continued caution.
- total 237 COVID-19 tests conducted to 31 December 2020

**South Africa returns** to adjusted lockdown level 4 as 3rd wave rises

· operations remain at full production

**South Africa returns** to adjusted lockdown level 1 as 3rd wave subsides

· operations remain at full production

1 June	18 August	21 September	28 December	28 June	03 October	31 December
2020	2020	2020	2020	2021	2021	2021
Operation African manager to						
South Africa moves to		South Africa moves		DRDGOLD application		Vaccination results as

## lockdown level 3

- underground mining resumes at 100% of capacity
- health and safety precautions remain in place
- strong balance sheet allows for continued caution

## to lockdown level 1

- operations back at full production
- health and safety precautions remain in place
- 2.1% of workforce tested positive
- 4 cases out of 54 still active
- · no fatalities

## to DoH as vaccination site pending approval

 Phase 2 vaccination campaign underway nationally

## at 31 December 2021

• 75% of Ergo's employees fully vaccinated and 94% at FWGR

## **COMMUNITY SUPPORT**





A three-year wage agreement at FWGR has been finalised.



DRD Empowerment Trust's process of distributing R152 million proceeds from the sale of DRDGOLD's shares has now commenced.





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## Shareholder data

JSE share code: DRD ISIN: ZAE 000058723