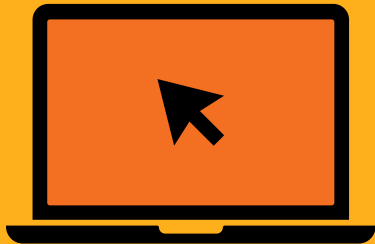




Mine. Enhance. Sustain.



# **Business Day TV**

## **JSE Small Caps Webinar**

07 April 2022

**Riaan Davel**  
Chief Financial Officer  
DRDGOLD



## DISCLAIMER

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2021, which we filed with the United States Securities and Exchange Commission on 28 October 2021 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

# 12 THINGS YOU NEED TO KNOW ABOUT US

## 1. South Africa-based world leader in large-scale gold tailings retreatment

- 5.35Moz reserve
- 10.12Moz resource
- 1 000km<sup>2</sup> + operating footprint

## 2. Two Witwatersrand operations

- Ergo
  - 2.81Moz reserve
  - 7.58Moz resource
- Far West Gold Recoveries
  - 2.54Moz reserve and resource

## 3. Low operating risk

- Relative to deep-level underground mining
- 'Mining where the **sun shines**'



## 4. Highly mechanised

- **Digitisation** – 24/7/365 operational surveillance
- **Small, skilled and experienced workforce**
- Years-long track record of **labour stability**

## 5. R&D programme

- Getting **more out of less**

## 6. Sound regulator relationships

- **Broad Based Black Economic Empowerment**
- **Mineral and Petroleum Resources Development Act-compliant**

# 12 THINGS YOU NEED TO KNOW ABOUT US

## 7. Power, water supply stability

- Developing own PV power generation at Ergo
- Reducing **grid dependence** option
- Reducing **potable water** dependence

## 8. Compelling ESG proposition

- Reversing gold mining's **environmental legacy**
- **Liberating land** for redevelopment
- Empowering **host communities**

## 9. No 17 among top 100 JSE-listed companies in 2021

- Best performing gold company over the past five years

## 10. Dividends

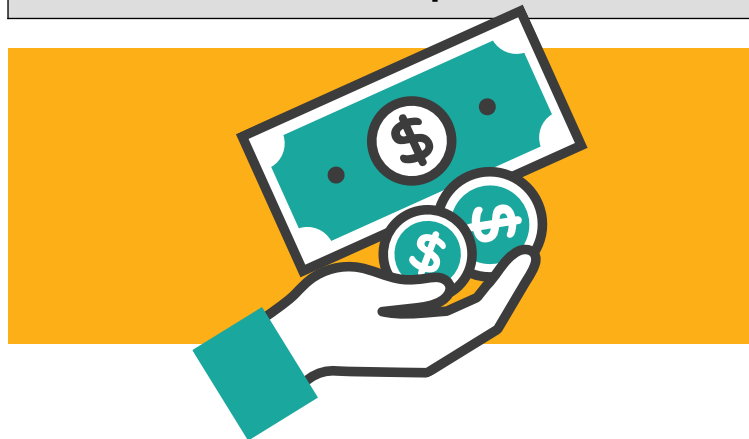
- **15 years'** uninterrupted payments

## 11. Market capitalisation

- **R11 413m (US\$733m)** as at 31 December 2021

## 12. Growth prospects

- Gold and beyond, leveraging **Sibanye-Stillwater relationship**



## GROUP KEY FEATURES

for the period ended 31 December 2021 versus 31 December 2020



Revenue  
**R2 498.5m**

16%  
decrease

Operating profit  
**R832.0m**

42%  
decrease

Production  
**2 886kg**

3%  
decrease

Headline  
earnings  
**R495.9m**  
48%  
decrease

**Income tax:** R101.8m

**Pay as you earn (PAYE):** R118.6m

**All-in sustaining costs margin**  
of 23.0%

15<sup>th</sup> consecutive financial year of **dividend payment** of  
**20 cents per share** declared as an interim cash dividend  
(40 cents per share for HY2021)

**13% decrease** in the average  
**rand gold price** received to  
R863 108/kg

**Women in mining**  
Remained unchanged at  
**22%** of total staff

**Socio-economic development**  
**spend of R19.7m**  
**1%** increase

**Dust exceedances increased to**  
**3.0%** of total number of  
measurements

# OUR JOURNEY FROM SD TO ESG



**10+ years**  
value-add from  
**Five Capitals**  
integration

golden thread  
informing

Strategy

Deployment  
of resources

Capital



FINANCIAL  
CAPITAL

- Healthy cashflow
- Dividends
- Unhedged
- Strong cash position
- Conservative capital management
- No debt



MANUFACTURED  
AND INTELLECTUAL  
CAPITAL

- Integrated water circuit
  - reduction in use of potable water
- Extensive automation
  - safe, reliable
- Information management system
  - maintains extraction efficiencies
  - not more than 180-220 parts per billion surrendered



SOCIAL  
CAPITAL

- Poverty alleviation
- Youth development
- Broad Based Livelihoods Programme – 4 500 people reached to date
- Maths, Science, Accounting Programme – 8 schools, 2 teachers, 662 pupils reached to date



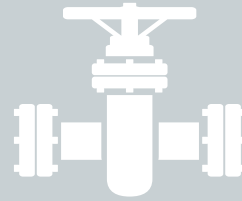
NATURAL  
CAPITAL

- Dust suppression
- Tailings storage facility vegetation
- 911 hectares of land rehabilitated for redevelopment over 10 years
- Water management
- 61% reduction in potable water use over 10 years
- Land rehabilitation for redevelopment



HUMAN  
CAPITAL

- Knowledge-based workforce
  - safe, healthy
  - representative of SA demographics
  - career, life skills development



FY2022 GUIDANCE	ERGO	FAR WEST GOLD RECOVERIES
<ul style="list-style-type: none"><li>• Achieve a gold production of between 160,000oz and 180 000oz</li><li>• @ cash operating cost of ~R600,000/kg</li><li>• Expected capital investment of ~R600 million</li></ul>	<ul style="list-style-type: none"><li>• Solar power plant development commences</li><li>• Reserve upgrade plans continue</li><li>• Plans to increase deposition capacity continue</li></ul>	<ul style="list-style-type: none"><li>• Plans on the development of Phase 2 continue</li><li>• Development of interim phase as part of the Phase 2 project</li></ul>

# Environmental value-add at a glance



# R34.7m

## Environmental spend 2021

2020: R54.4m    2019: R45.8m

		2021	2020	2019
Hectares of TSFs vegetated	Ha	37.0	52.5	56
Electricity consumption	Mwh	191 951	190 887	392 007
Potable water consumption	Ml	1 362	1 509	2 732
Total carbon emissions	CO <sub>2</sub> e (t)	207 330	206 333	416 324





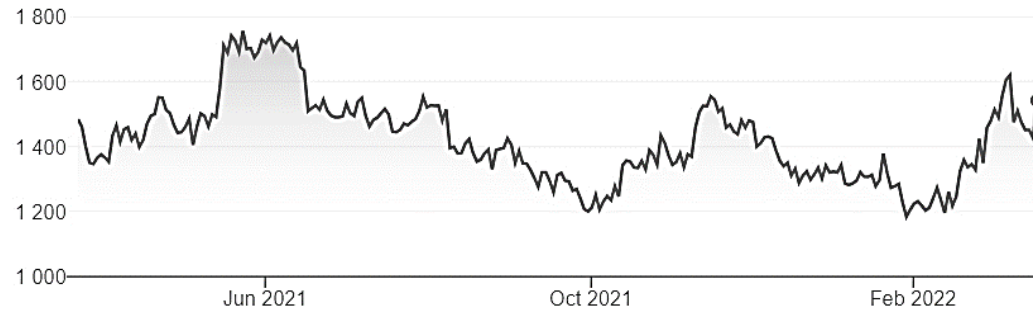
# SHARE PRICE



**JSE**

**ZAR cents 1 540.00**

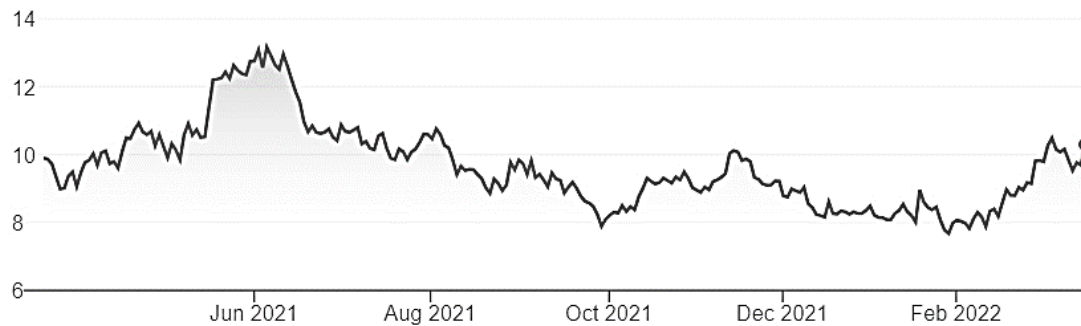
**17 March 2022**



**NYSE**

**USD 10.28**

**17 March 2022**



# OWNERSHIP AS AT 31 DECEMBER 2021

Sibanye-Stillwater <sup>1</sup>	433 158 944	50.1%
The Bank of New York (ADRs)	231 263 686	26.7%
Ergo Mining Operations Pty Ltd	6 612 266	0.8%
Directors	1 243 354	0.1%
Other public ownership	192 310 461	22.3%
<b>Total</b>	<b>864 588 711</b>	<b>100%</b>

<sup>1</sup>Sibanye Gold Limited trading as Sibanye-Stillwater

Ergo was previously owned by Ergo Mining Operations (Proprietary) Limited (EMO). EMO was 74% owned by DRDGOLD Limited and 26% by our Broad Based Black Economic Empowerment (BBBEE) partners – Khumo Gold SPV Proprietary Limited (Khumo) and the DRDSA Empowerment Trust. In FY2015, an agreement was entered into with our BBBEE partners entailing a roll-up of shareholding which included the substitution of their 26% shareholding in EMO for a 8.1% and 2.4% shareholding in DRDGOLD Limited respectively. At 31 December 2021, Khumo and the DRDSA Empowerment Trust held nil shares in DRDGOLD.

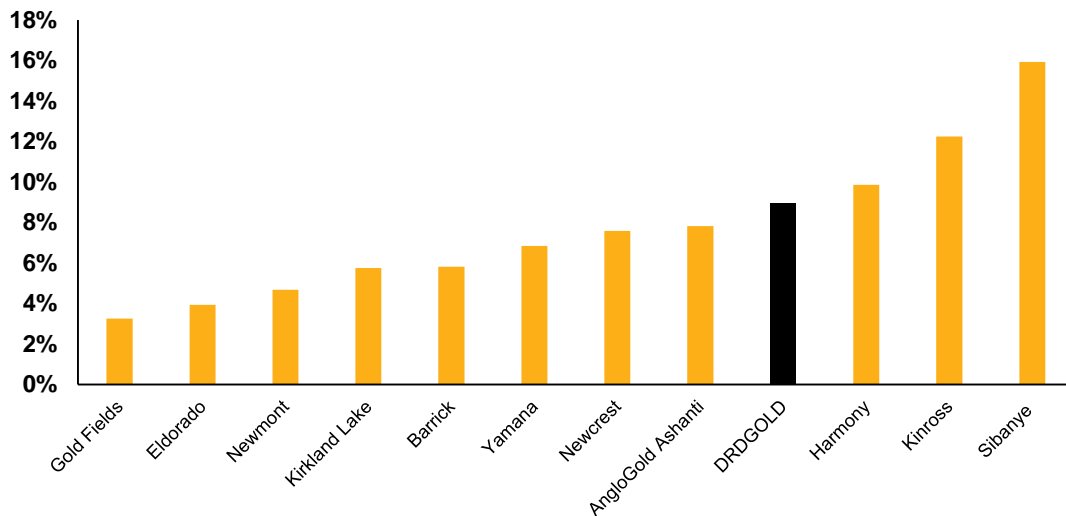


# VALUATION METRICS\* – DRDGOLD vs PEERS

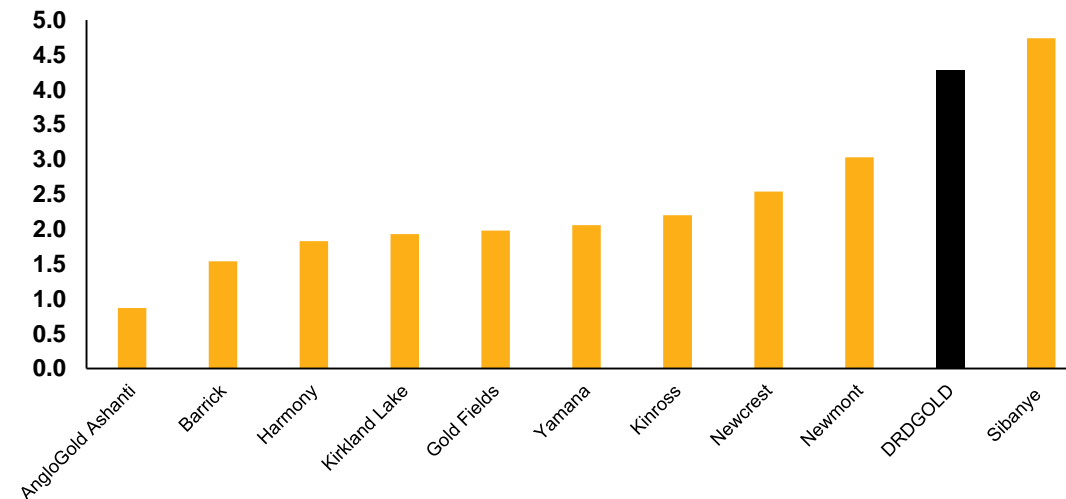
(\*Latest available figures)



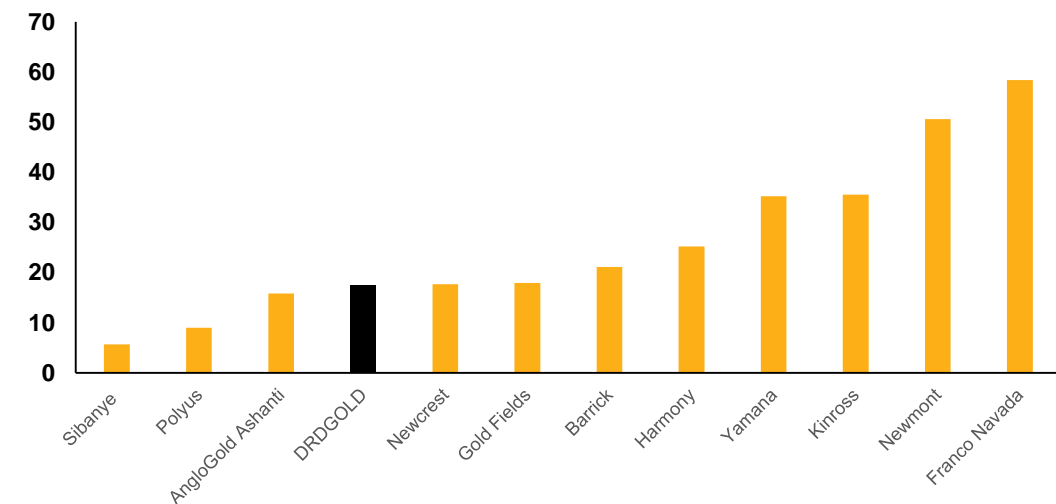
**FCF yield (%)** Source: Wallmine (quoting NSYE, TSX and OTC as at 17 March 2022)



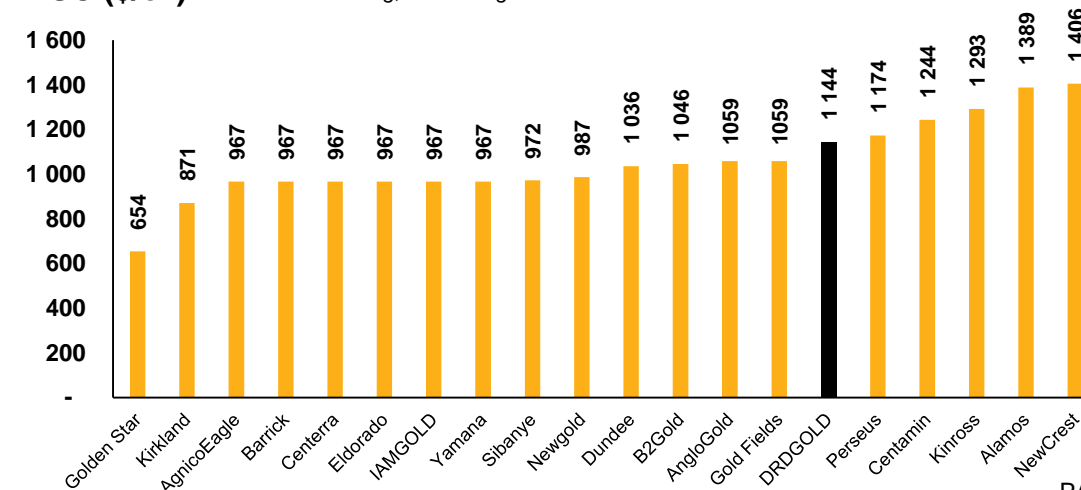
**Dividend yield (%)** Source: Wallmine (quoting NSYE, TSX and OTC as at 17 March 2022)



**Price to earnings (x)** Source: Gurufocus (quoting NSYE, TSX and OTC as at 17 March 2022)

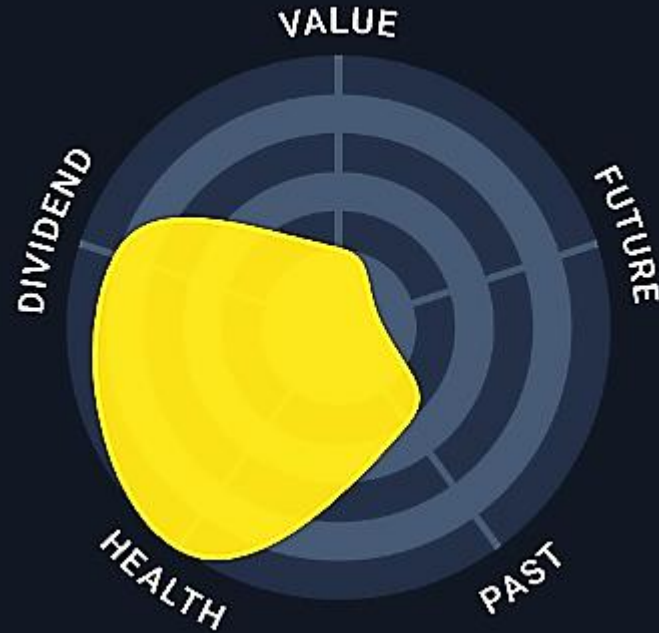


**AISC (\$/oz)** Source: Bloomberg; bloomberg.com



# SNOWFLAKE ANALYSIS

Source: Simply Wall Street; [www.simplywall.st](http://www.simplywall.st) as at 17 March 2022



## Snowflake Analysis

Flawless balance sheet established dividend payer.



**Newmont**  
NYSE:NEM  
US\$57.5b



**Barrick Gold**  
TSX:ABX  
CA\$53.3b



**Anglo American ...**  
JSE:AMS  
R540.5b



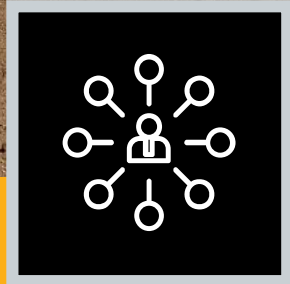
**Gold Fields**  
JSE:GFI  
R210.4b

- A company's score out of five for each criterion determines size, shape and colour of Snowflake
- The greater the number of successful checks, the larger, rounder and greener the snowflake will be

# ESG



**ENVIRONMENTAL**



**SOCIAL**



**GOVERNANCE**

# E

## Our performance for the six months ended 31 December 2021



**10%**

decrease in externally sourced potable water



**3.0%**

dust emissions exceedances



**R34.7m**

spent on rehabilitation



**37.0ha**

tailings deposition facilities vegetated



**None**

lodged with NNR in the six months to 31 December 2021

### TAILINGS MANAGEMENT

External Tailings Review Panel

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

Quarterly drone surveillance



Environmental value-add at a glance		2021	2020
Environmental spend	Rm	<b>34.7</b>	51.9
Hectares of TSFs vegetated	Ha	<b>37.0</b>	52.5
Electricity consumption	Mwh	<b>191 951</b>	190 887
Potable water consumption	Ml	<b>1 362</b>	1 509
Total carbon emissions	CO <sub>2</sub> e (t)	<b>207 330</b>	206 333

# S

Our performance for the six months  
ended 31 December 2021

# R19.7m

spent on socio-economic development, including through  
Broad-Based Livelihoods Programme (R19.6 million spent  
in HY2021)

Safety performance  
**no fatalities**

# R8.1m

Employee training spend

TOTAL WOMEN  
IN MINING

**22%**

HDSAs  
in management

**73%**



# G

Our performance for the six months  
ended 31 December 2021



International Integrated  
Reporting Council



Responsible Mining  
Principles



# ADDITIONAL INFORMATION

OPERATING TRENDS

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FINANCIAL RESULTS

---

FINANCIAL REVIEWS

---

COVID RESPONSE

---

COMMUNITY SUPPORT

---

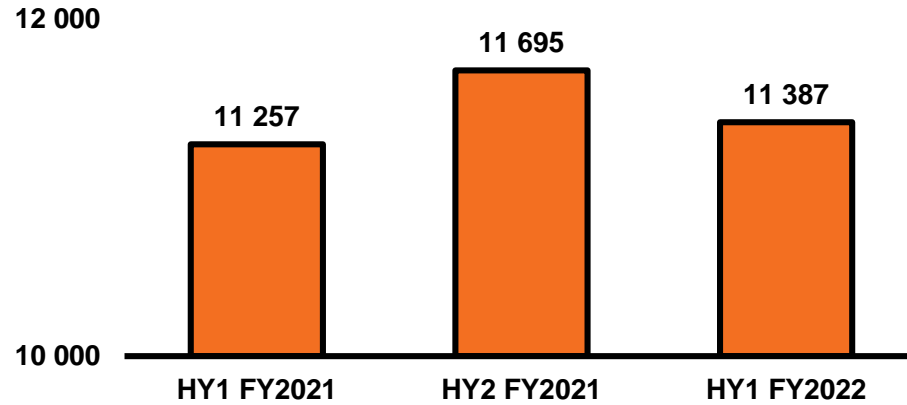
FWGR COPPER ELUTION PROJECT

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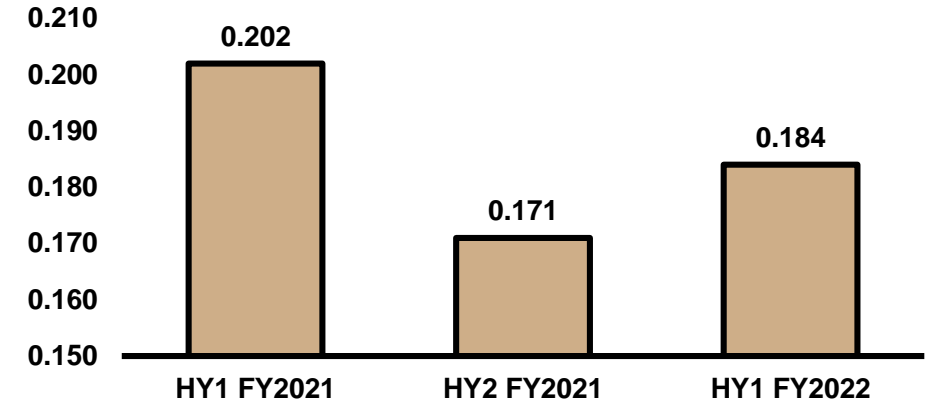
<https://www.drdgold.com/investors/presentations>

# ERGO OPERATING TRENDS

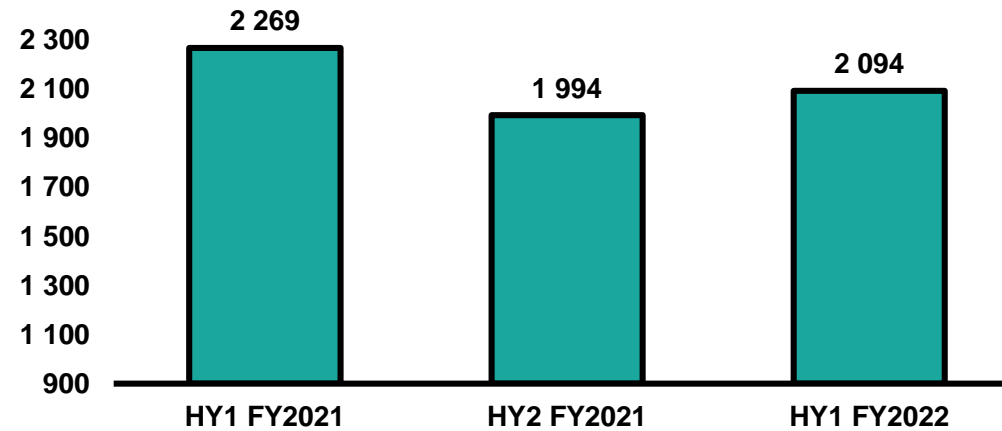
### Volume (000t)



### Yield (g/t)

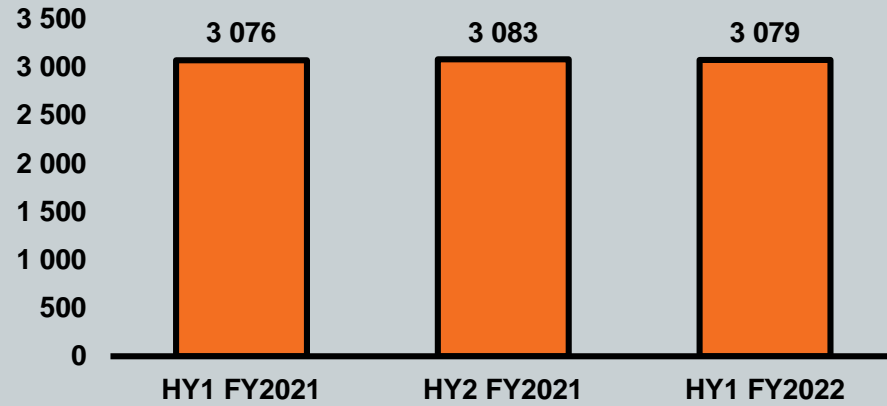


### Production (kg)

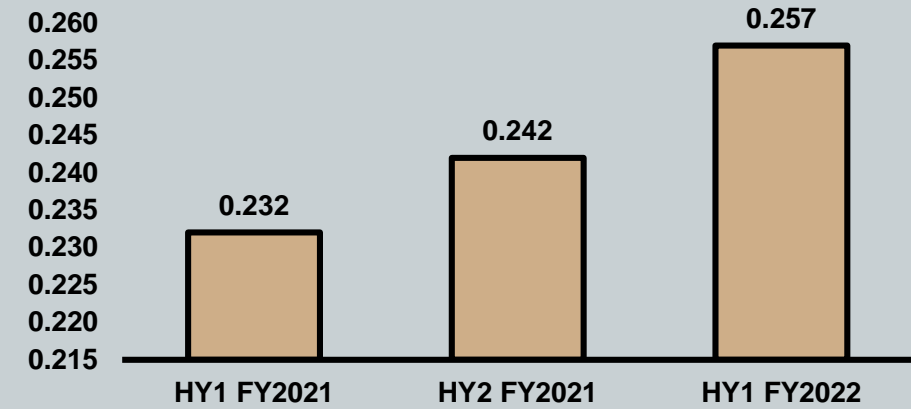


# FWGR OPERATING TRENDS

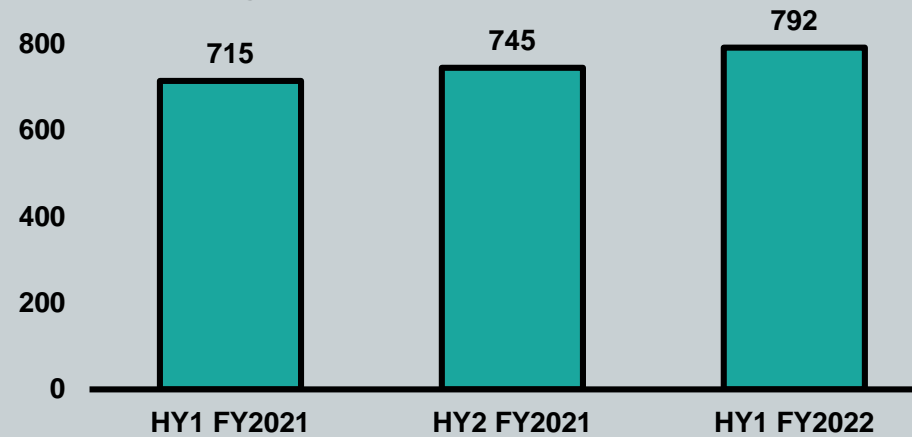
Volume (000t)



Yield (g/t)

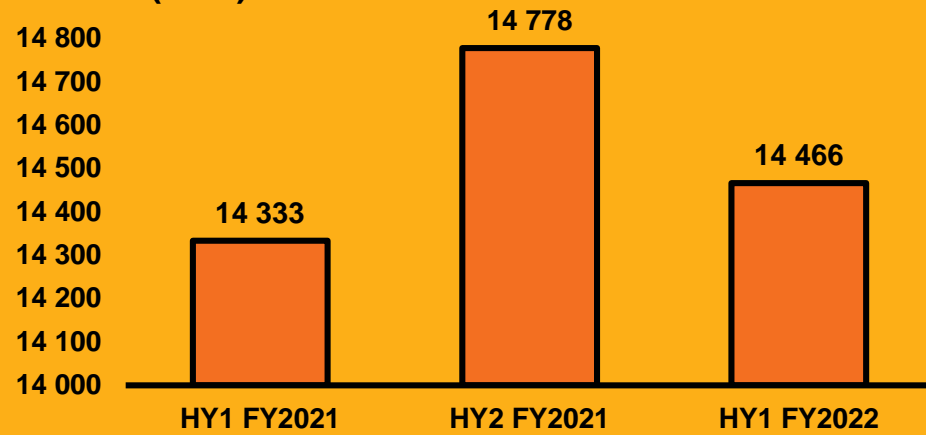


Production (kg)

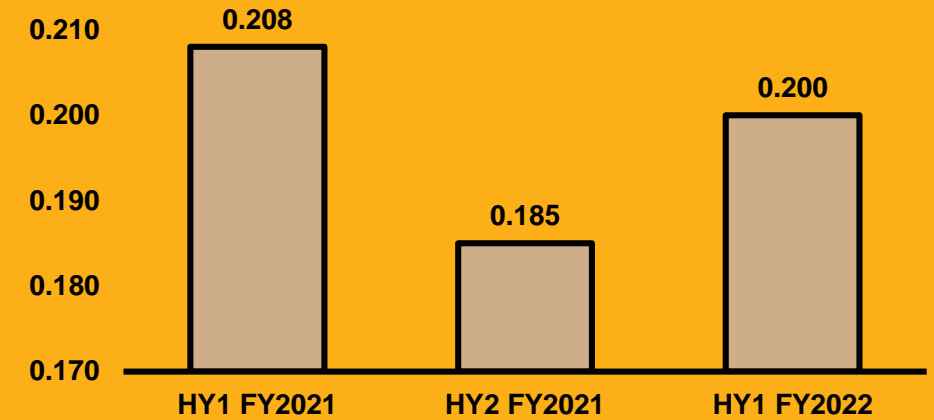


# GROUP OPERATING TRENDS

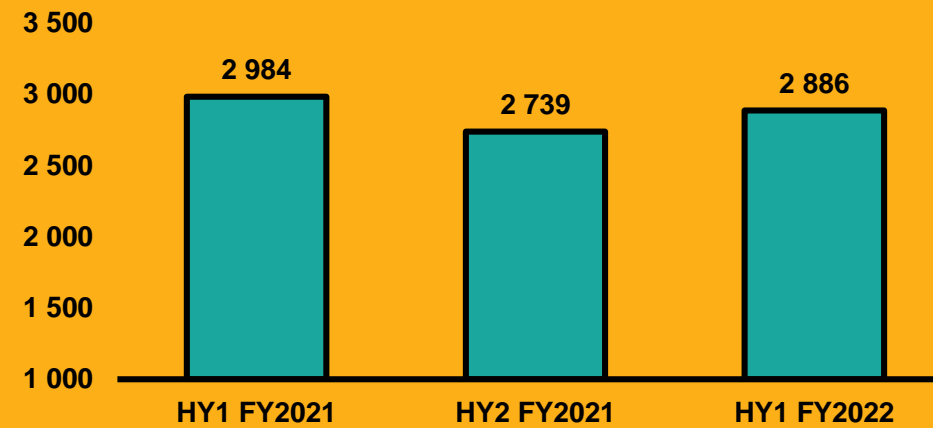
### Volume (000t)



### Yield (g/t)

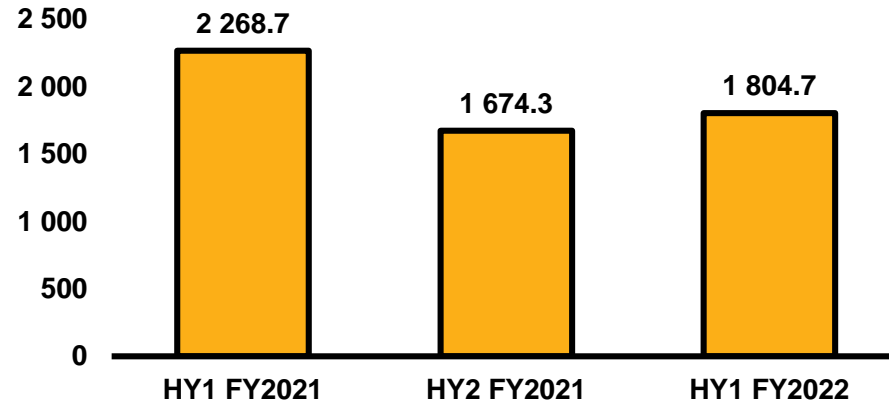


### Production (kg)

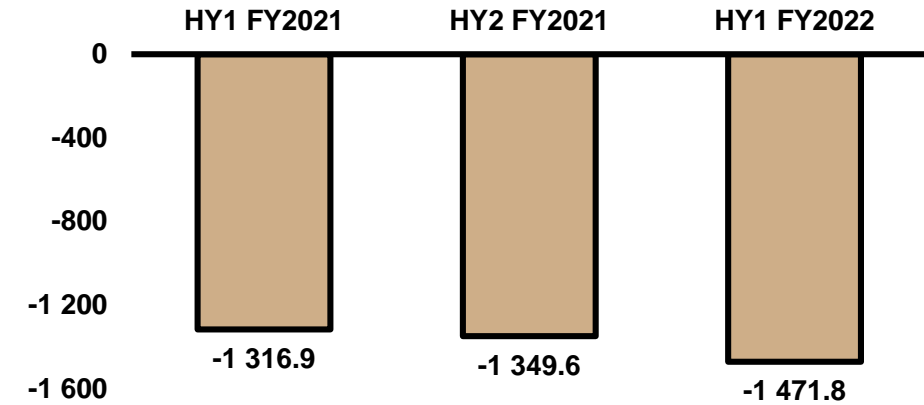


# ERGO FINANCIAL RESULTS

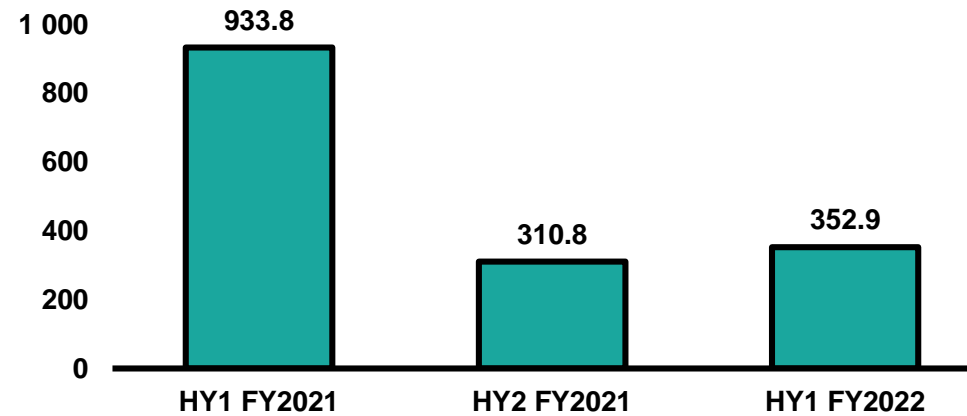
### Revenue (Rm)



### Cash operating costs (Rm)

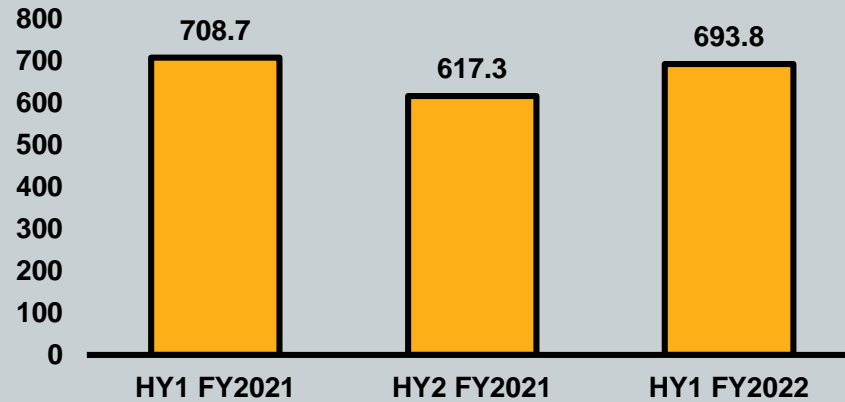


### Operating profit (Rm)

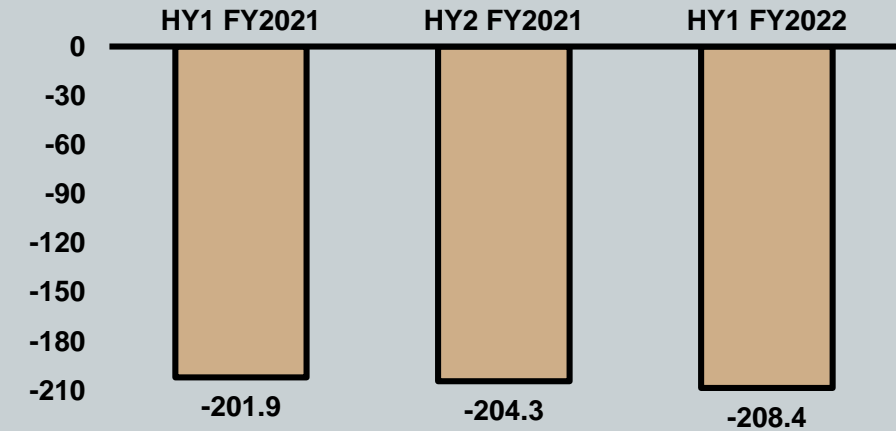


# FWGR FINANCIAL RESULTS

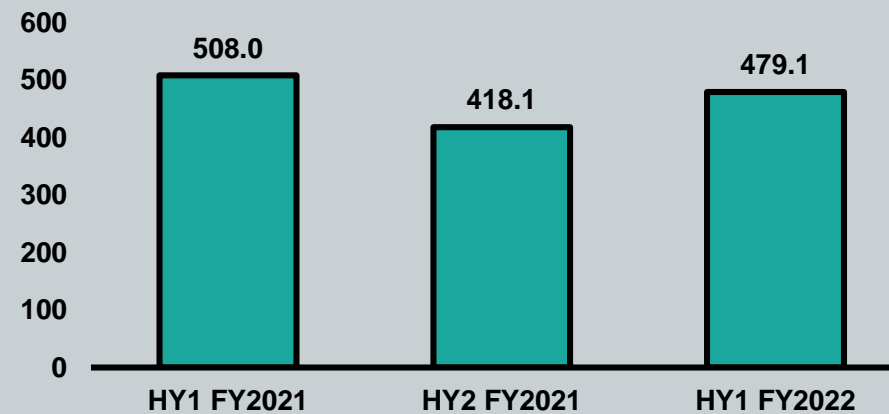
### Revenue (Rm)



### Cash operating costs (Rm)

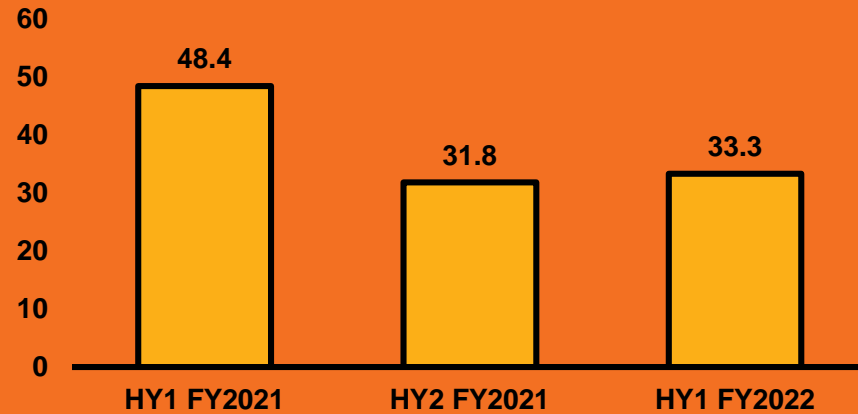


### Operating profit (Rm)

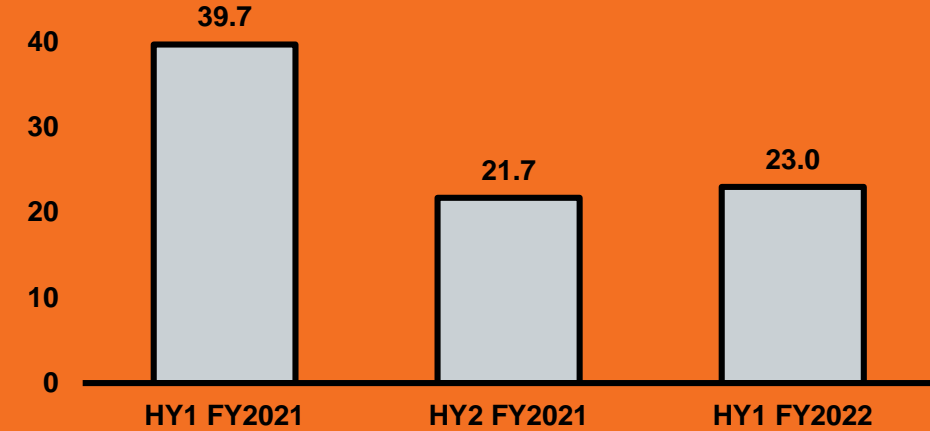


# GROUP FINANCIAL TRENDS

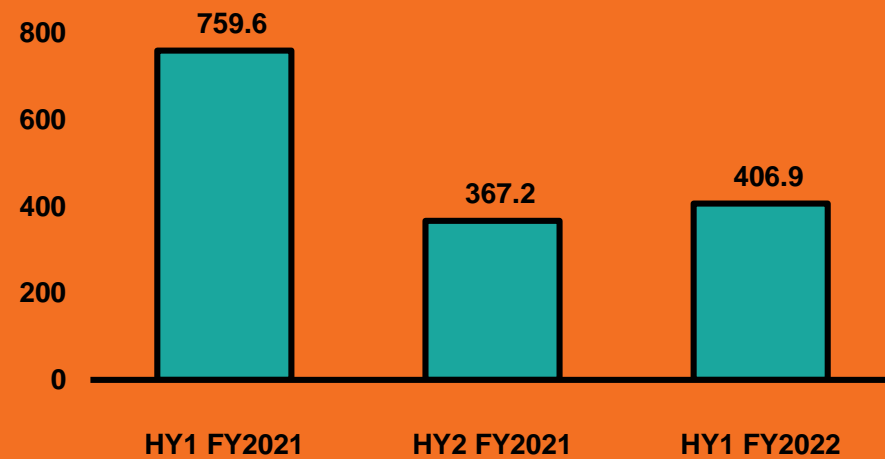
### Operating margin (%)



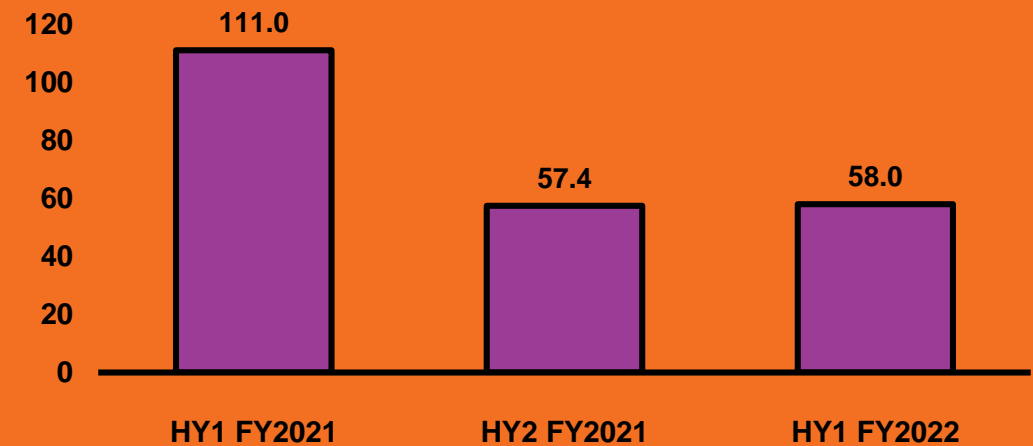
### All-in sustaining costs margin (%)



### Free cash flow (Rm)



### HEPS (cents per share)





# FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS



FOR THE SIX MONTHS ENDED 31 DECEMBER 2021

	Six months to 31 Dec 2021 Rm	Six months to 31 Dec 2020 Rm
Revenue	2 498.5	2 977.4
Cost of sales	(1 831.1)	(1 701.7)
<b>Gross profit from operating activities</b>	<b>667.4</b>	1 275.7
Other income	-	0.2
Administration expenses and other costs	(82.0)	(19.8)
Administration expenses and other costs excluding share-based payment expense	(72.7)	(57.3)
Share-based payment expense	(9.3)	(37.5)
<b>Results from operating activities</b>	<b>585.4</b>	1 256.1
Finance income	114.8	102.8
Finance expenses	(30.9)	(30.1)
<b>Profit before tax</b>	<b>669.3</b>	1 328.8
Income tax	(173.4)	(379.4)
<b>Profit for the year</b>	<b>495.9</b>	949.4

# FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION



AS AT 31 DECEMBER 2021

	As at 31 Dec 2021 Rm	As at 31 Dec 2020 Rm
Property, plant and equipment	2 854.5	2 697.1
Non-current investments and other assets	866.6	910.3
Deferred tax assets	15.9	8.3
Cash and cash equivalents	2 239.1	2 169.4
Other current assets	582.3	501.9
<b>Total assets</b>	<b>6 558.4</b>	<b>6 287.0</b>
Equity	4 972.2	4 726.9
Provision for environmental rehabilitation	577.8	567.9
Deferred tax liability	413.7	355.7
Other non-current liabilities	40.9	43.8
Current liabilities	553.8	592.7
<b>Total equity and liabilities</b>	<b>6 558.4</b>	<b>6 287.0</b>
<b>Current ratio</b>	<b>5.1</b>	<b>4.5</b>

# FINANCIAL REVIEW: STATEMENT OF CASH FLOWS

FOR THE SIX MONTHS ENDED 31 DECEMBER 2021

	Six months to 31 Dec 2021 Rm	Six months to 31 Dec 2020 Rm
Net cash inflow from operating activities	605.4	982.3
Cash generated by operations	618.0	1 085.0
Interest and dividends received	93.0	85.7
Interest paid	(3.8)	(3.8)
Income tax paid	(101.8)	(184.6)
Net cash outflow from investing activities	(198.5)	(222.7)
Acquisition of property, plant and equipment	(182.5)	(202.1)
Proceeds on disposal of property, plant and equipment	-	0.2
Environmental rehabilitation payments	(16.0)	(20.8)
Net cash flow from financing activities	(353.7)	(305.3)
Dividends paid on ordinary share capital	(345.5)	(299.1)
Repayment of lease liabilities	(8.2)	(5.2)
Initial fees paid on borrowings	-	(1.0)
Increase in cash and cash equivalents	53.2	454.3
Effect of foreign exchange rate fluctuations on cash held	5.9	-
Opening cash and cash equivalents	2 180.0	1 715.1
<b>Closing cash and cash equivalents</b>	<b>2 239.1</b>	<b>2 169.4</b>

# RESPONSE TO COVID-19

## South Africa moves to lockdown level 2

- health and safety precautions remain in place
- 1.9% of workforce tested positive
- 3 cases out of 52 still active
- no fatalities

## South Africa returns to adjusted level 3 lockdown

- operations proceed with continued caution.
- total 237 COVID-19 tests conducted to 31 December 2020

## South Africa returns to adjusted lockdown level 4 as 3<sup>rd</sup> wave rises

- operations remain at full production

## South Africa returns to adjusted lockdown level 1 as 3<sup>rd</sup> wave subsides

- operations remain at full production

**1 June  
2020**

**18 August  
2020**

**21 September  
2020**

**28 December  
2020**

**28 June  
2021**

**03 October  
2021**

**31 December  
2021**

## South Africa moves to lockdown level 3

- underground mining resumes at 100% of capacity
- health and safety precautions remain in place
- strong balance sheet allows for continued caution

## South Africa moves to lockdown level 1

- operations back at full production
- health and safety precautions remain in place
- 2.1% of workforce tested positive
- 4 cases out of 54 still active
- no fatalities

## DRDGOLD application to DoH as vaccination site pending approval

- Phase 2 vaccination campaign underway nationally

## Vaccination results as at 31 December 2021

- 75% of Ergo's employees fully vaccinated and 94% at FWGR

# COMMUNITY SUPPORT



The Broad-Based Livelihoods (BBL) project with the University of Pretoria's enterprise research department has commenced as well as a number of initiatives proposed to enhance the BBL programme for community upliftment.

Participants in the **Broad-Based Livelihoods** Programme learn how to preserve their excess produce.



A three-year wage agreement at FWGR has been finalised.



DRD Empowerment Trust's process of distributing R152 million proceeds from the sale of DRDGOLD's shares has now commenced.

# Improving quality of reclaimed gold

- FWGR copper elution facility addresses purity levels in gold bullion compromised by copper content
- Achieving bullion purity above 60% would shift Rand Refinery's gold allocation up from 98% to 99.5%



# Mine. Enhance. Sustain.

Niël Pretorius, CEO

Riaan Davel, CFO



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Email: [niel.pretorius@drdgold.com](mailto:niel.pretorius@drdgold.com)

[riaan.davel@drdgold.com](mailto:riaan.davel@drdgold.com)



Website: [www.drdgold.com](http://www.drdgold.com)



Jane Kamau, investor relations

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Potgieter Road  
Weltevreden Park 1709  
PO Box 390  
Maraisburg 1700  
South Africa



Shareholder data

(Incorporated in the Republic of  
South Africa)  
Registration No.1895/000926/06  
JSE share code: DRD  
ISIN: ZAE 000058723  
NYSE share code: DRD