



121 Mining InvestmentConferenceCape Town9-10 May 2022

**Riaan Davel** Chief Financial Officer



#### DISCLAIMER

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2021, which we filed with the United States Securities and Exchange Commission on 28 October 2021 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

# **12 THINGS YOU NEED TO KNOW ABOUT US**



- 1. South Africa-based world leader in large-scale gold tailings retreatment
- 5.35Moz reserve
- 10.12Moz resource
- 1 000km<sup>2</sup> + operating footprint
- 2. Two Witwatersrand operations
- Ergo
  - 2.81Moz reserve
  - 7.58Moz resource
- Far West Gold Recoveries
  - 2.54Moz reserve and resource
- 3. Low operating risk
- relative to deep-level underground mining
- 'mining where the sun shines'



- 4. Highly mechanised
- **Digitisation** 24/7/365 operational surveillance
- Small, skilled and experienced workforce
- Years-long track record of labour stability
- 5. R&D programme
- Getting more out of less

#### 6. Sound regulator relationships

- Broad Based Black Economic Empowerment
- Mineral and Petroleum Resources Development Actcompliant

# **12 THINGS YOU NEED TO KNOW ABOUT US**



#### 7. Power, water supply stability

- Developing own PV power generation at Ergo
- Reducing grid dependence option
- Reducing potable water dependence

#### 8. Compelling ESG proposition

- Reversing gold mining's
   environmental legacy
- Liberating land for redevelopment
- Empowering host communities

# 9. No 17 among top 100 JSE-listed companies in 2021

• Best performing gold company over the past five years

#### 10. Dividends

- **15 years**' uninterrupted payments
- 11. Market capitalisation
- R11 413m (US\$733m) as at 31
   December 2021

#### **12. Growth prospects**

 Gold and beyond, leveraging Sibanye-Stillwater relationship





## **GROUP KEY FEATURES**



for the period ended 31 December 2021 versus 31 December 2020



| Headline |
|----------|
| earnings |
| R495.9m  |
| 48%      |
| decrease |

| Income tax: R101.8m  | Pay as you earn (PAYE): R118.6m  | All-in sustaining costs margin of 23.0%                                  |  |
|--|--|--|--|
|  | 15 <sup>th</sup> consecutive financial year of <b>dividend payment</b> of<br><b>20 cents per share</b> declared as an interim cash dividend<br>(40 cents per share for HY2021) |  |  |
| Women in mining<br>Remained unchanged at<br>22% of total staff | Socio-economic development<br>spend of R19.7m<br>1% increase   | Dust exceedances increased to<br>3.0% of total number of<br>measurements |  |



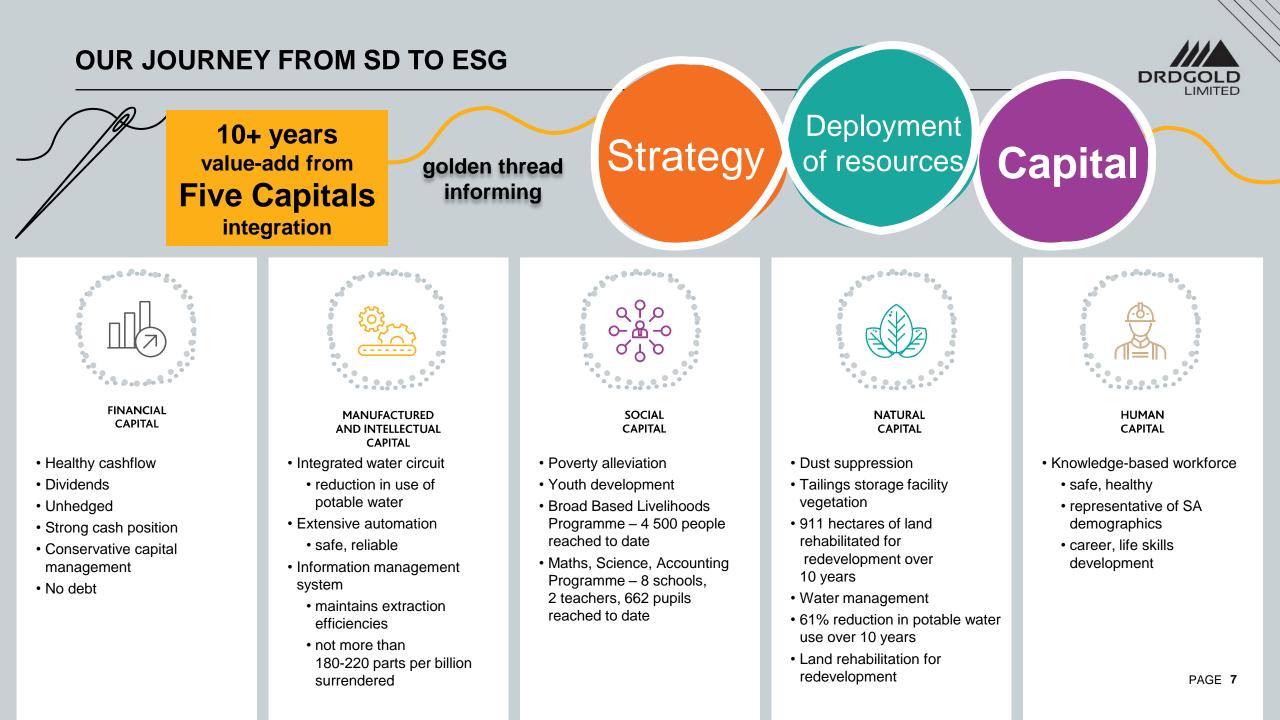
# **Production**

|               |                | Quarter ended<br>31 Mar 2022 | Quarter ended<br>31 Dec 2021 | Percentage<br>change |
|---------------|----------------|------------------------------|------------------------------|----------------------|
|               | kg             | 1 391                        | 1 437                        | (3%)                 |
| Gold produced | oz             | 44 722                       | 46 201                       | (3%)                 |
| Gold sold     | kg             | 1 377                        | 1 463                        | (6%)                 |
|               | oz             | 44 272                       | 47 037                       | (6%)                 |
| Ore milled    | Metric (000't) | 6 659                        | 7 045                        | (5%)                 |
| Yield         | Metric (g/t)   | 0.209                        | 0.204                        | 2%                   |

# **Capital expenditure**

|                                 | -     | Quarter ended<br>31 Mar 2022 | Quarter ended<br>31 Dec 2021 | Percentage<br>change |
|---------------------------------|-------|------------------------------|------------------------------|----------------------|
| Sustaining                      | Rm    | 36.6                         | 70.2                         | (48%)                |
| Sustaining                      | US\$m | 2.4                          | 4.5                          | (47%)                |
| Non-sustaining/                 | Rm    | 67.0                         | 23.6                         | 184%                 |
| growth                          | US\$m | 4.4                          | 1.5                          | 193%                 |
| Average R/US\$<br>exchange rate |       | 15.21                        | 15.43                        | (1%)                 |

| Price and          |             |                              |                              |                      |  |
|--------------------|-------------|------------------------------|------------------------------|----------------------|--|
| costs              | •           | Quarter ended<br>31 Mar 2022 | Quarter ended<br>31 Dec 2021 | Percentage<br>change |  |
| Average gold price | R per kg    | 914 864                      | 885 681                      | 3%                   |  |
| received           | US\$ per oz | 1 871                        | 1 785                        | 5%                   |  |
| Adjusted EBITDA    | Rm          | 367.3                        | 380.0                        | (3%)                 |  |
| Aujusteu EBITDA    | US\$m       | 24.1                         | 24.6                         | (2%)                 |  |
| Cash operating     | R/t         | 127                          | 118                          | 8%                   |  |
| costs              | US\$/t      | 8.3                          | 7.6                          | 9%                   |  |
| Cash operating     | R per kg    | 605 011                      | 586 330                      | 3%                   |  |
| costs              | US\$ per oz | 1 237                        | 1 182                        | 5%                   |  |
| All-in sustaining  | R per kg    | 677 996                      | 681 887                      | (1%)                 |  |
| costs              | US\$ per oz | 1 387                        | 1 375                        | (1%)                 |  |
| All-in costs       | R per kg    | 735 948                      | 709 706                      | 4%                   |  |
|                    | US\$ per oz | 1 505                        | 1 431                        | 5%                   |  |





| FY2022 GUIDANCE   | ERGO  | FAR WEST GOLD<br>RECOVERIES   |
|---|---|---|
| <ul> <li>Achieve a gold production of<br/>between 160,000oz and<br/>180 000oz</li> <li>@ cash operating cost of<br/>~R600,000/kg</li> <li>Expected capital investment of<br/>~R600 million</li> </ul> | <ul> <li>Solar power plant<br/>development commences</li> <li>Reserve upgrade plans<br/>continue</li> <li>Plans to increase deposition<br/>capacity continue</li> </ul> | <ul> <li>Plans on the development<br/>of Phase 2 continue</li> <li>Development of interim<br/>phase as part of the Phase<br/>2 project</li> </ul> |

# Environmental value-add at a glance



PAGE

# R34.7m Environmental spend 2021

2020: R54.4m 2019: R45.8m

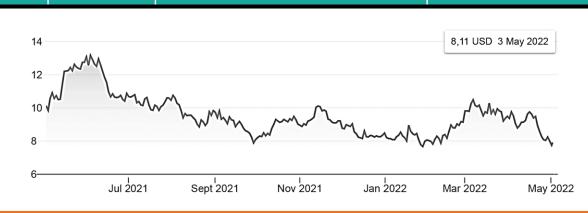
|                            |                       | 2021    | 2020    | 2019    |
|----------------------------|-----------------------|---------|---------|---------|
| Hectares of TSFs vegetated | На                    | 37.0    | 52.5    | 56      |
| Electricity consumption    | Mwh                   | 191 951 | 190 887 | 392 007 |
| Potable water consumption  | Mł                    | 1 362   | 1 509   | 2 732   |
| Total carbon emissions     | CO <sub>2</sub> e (t) | 207 330 | 206 333 | 416 324 |

# **SHARE PRICE**





# NYSE USD 8.11



3 May 2022





| Sibanye-Stillwater <sup>1</sup> | 433 158 944 | 50.1% |
|---------------------------------|-------------|-------|
| The Bank of New York (ADRs)     | 231 263 686 | 26.7% |
| Ergo Mining Operations Pty Ltd  | 6 612 266   | 0.8%  |
| Directors                       | 1 243 354   | 0.1%  |
| Other public ownership          | 192 310 461 | 22.3% |
| Total                           | 864 588 711 | 100%  |

<sup>1</sup>Sibanye Gold Limited trading as Sibanye-Stillwater

Ergo was previously owned by Ergo Mining Operations (Proprietary) Limited (EMO). EMO was 74% owned by DRDGOLD Limited and 26% by our Broad Based Black Economic Empowerment (BBBEE) partners – Khumo Gold SPV Proprietary Limited (Khumo) and the DRDSA Empowerment Trust. In FY2015, an agreement was entered into with our BBBEE partners entailing a roll-up of shareholding which included the substitution of their 26% shareholding in EMO for a 8.1% and 2.4% shareholding in DRDGOLD Limited respectively. At 31 December 2021, Khumo and the DRDSA Empowerment Trust held nil shares in DRDGOLD.







DRDGOLD

Snowflake Analysis Flawless balance sheet established dividend payer.

- A company's score out of five for each criterion determines size, shape and colour of Snowflake
- The greater the number of successful checks, the larger, rounder and greener the snowflake will be



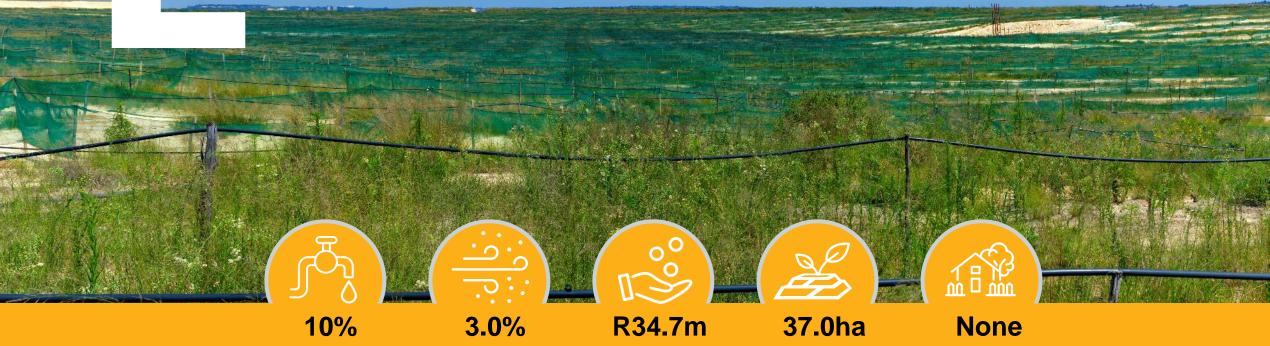
ENVIRONMENTAL

SOCIAL

GOVERNANCE



## Our performance for the six months ended 31 December 2021



decrease in externally sourced potable water

dust emissions exceedances

spent on rehabilitation

tailings deposition facilities vegetated

lodged with NNR in the six months to 31 December 2021

#### **TAILINGS MANAGEMENT**

**External Tailings Review** Panel

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

**Quarterly drone** surveillance





| Environmental value-add at a g | 2021                  | 2020    |         |
|--------------------------------|-----------------------|---------|---------|
| Environmental spend            | Rm                    | 34.7    | 51.9    |
| Hectares of TSFs vegetated     | На                    | 37.0    | 52.5    |
| Electricity consumption        | Mwh                   | 191 951 | 190 887 |
| Potable water consumption      | Mł                    | 1 362   | 1 509   |
| Total carbon emissions         | CO <sub>2</sub> e (t) | 207 330 | 206 333 |



Our performance for the six months ended 31 December 2021

# R19.7m

spent on socio-economic development, including through Broad-Based Livelihoods Programme (R19.6 million spent in HY2021)

# Safety performance **no fatalities R8.1**m Employee training spend TOTAL WOMEN 22% IN MINING **HDSAs** 73% in management











# ADDITIONAL INFORMATION

OPERATING TRENDS

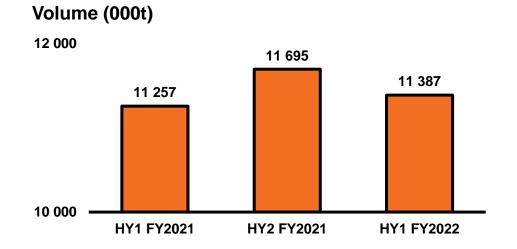
FINANCIAL RESULTSFINANCIAL REVIEWSCOVID RESPONSECOMMUNITY SUPPORT

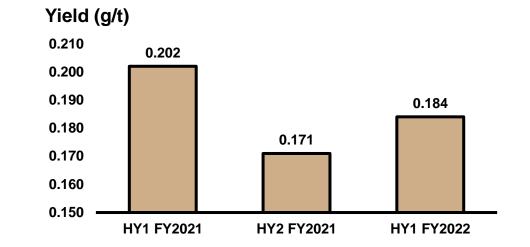
FWGR COPPER ELUTION PROJECT

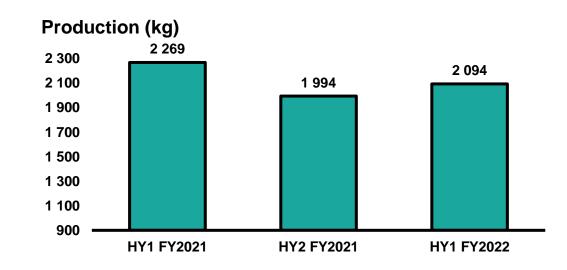
https://www.drdgold.com/investors/presentations

## **ERGO OPERATING TRENDS**



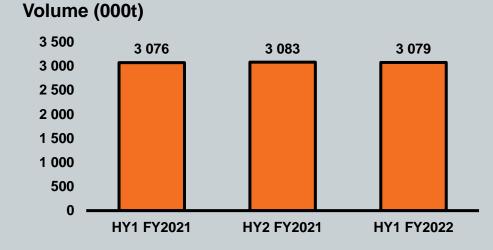






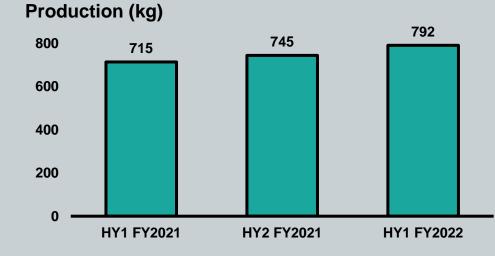
## **FWGR OPERATING TRENDS**





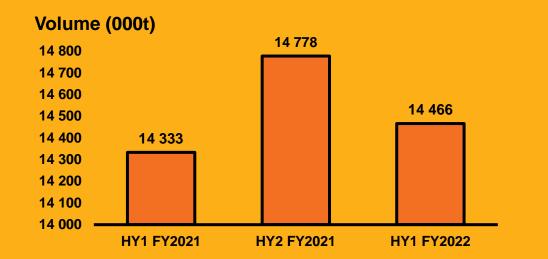
#### 0.257 0.260 0.255 0.250 0.242 0.245 0.240 0.232 0.235 0.230 0.225 0.220 0.215 HY1 FY2021 HY1 FY2022 HY2 FY2021

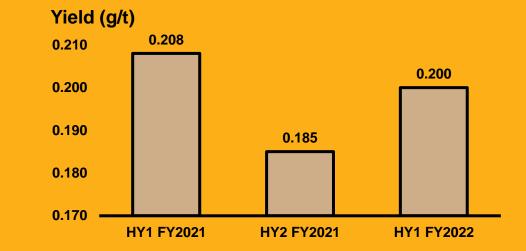


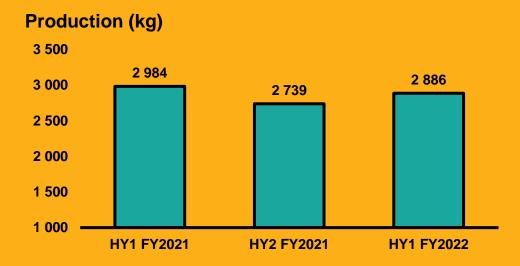


## **GROUP OPERATING TRENDS**

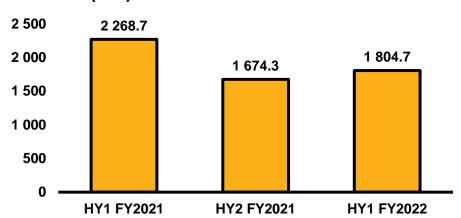






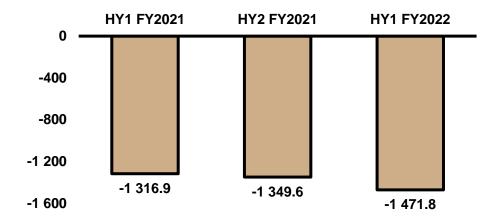




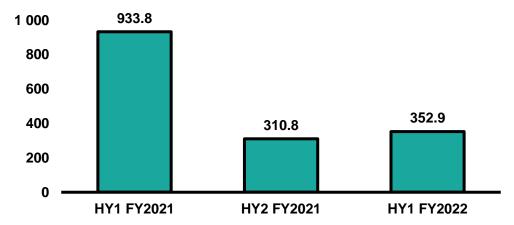


#### Revenue (Rm)

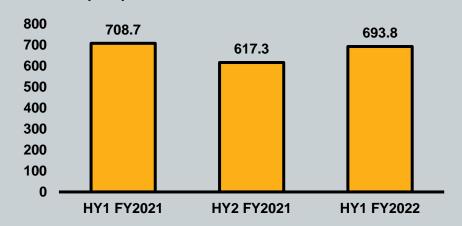




#### Operating profit (Rm)

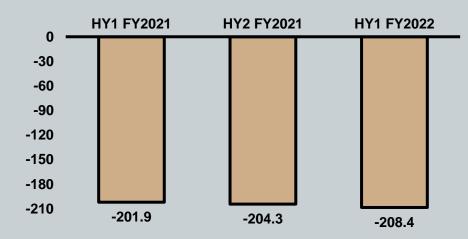




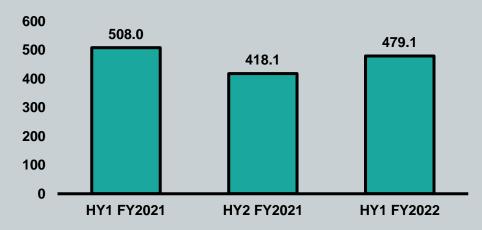


#### Revenue (Rm)

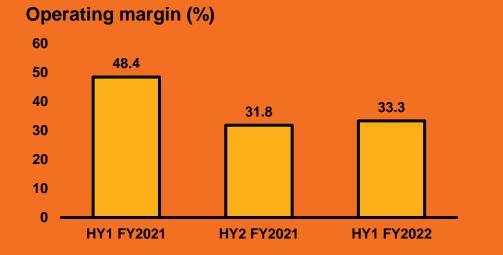
#### Cash operating costs (Rm)



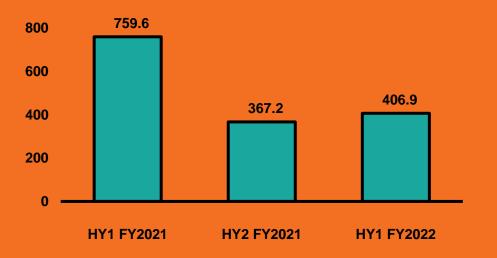
#### **Operating profit (Rm)**

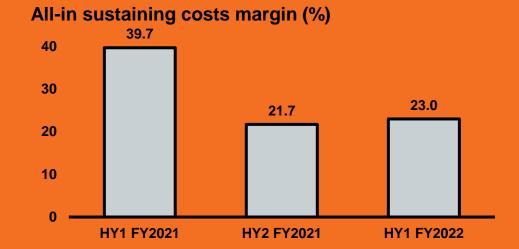




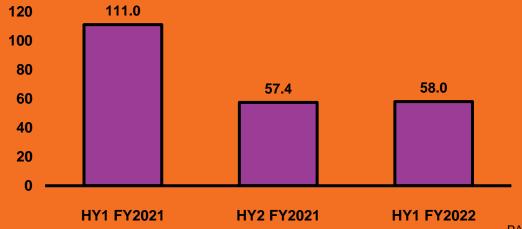


Free cash flow (Rm)





**HEPS (cents per share)** 





#### Six months to Six months to 31 Dec 2021 31 Dec 2020 Rm Rm 2 977.4 Revenue 2 498.5 Cost of sales (1 831.1) $(1\ 701.7)$ 667.4 Gross profit from operating activities 1 275.7 Other income 0.2 (82.0) (19.8)Administration expenses and other costs (57.3) Administration expenses and other costs excluding share-based payment expense (72.7)Share-based payment expense (9.3)(37.5)**Results from operating activities** 585.4 1 256.1 **Finance** income 114.8 102.8 (30.9)(30.1)Finance expenses **Profit before tax** 669.3 1 328.8 (173.4) Income tax (379.4)Profit for the year 495.9 949.4

#### FOR THE SIX MONTHS ENDED 31 DECEMBER 2021



#### AS AT 31 DECEMBER 2021

|  | As at<br>31 Dec 2021<br>Rm | As at<br>31 Dec 2020<br>Rm |
|--|----------------------------|----------------------------|
| Property, plant and equipment              | 2 854.5                    | 2 697.1                    |
| Non-current investments and other assets   | 866.6                      | 910.3                      |
| Deferred tax assets                        | 15.9                       | 8.3                        |
| Cash and cash equivalents                  | 2 239.1                    | 2 169.4                    |
| Other current assets                       | 582.3                      | 501.9                      |
| Total assets                               | 6 558.4                    | 6 287.0                    |
| Equity                                     | 4 972.2                    | 4 726.9                    |
| Provision for environmental rehabilitation | 577.8                      | 567.9                      |
| Deferred tax liability                     | 413.7                      | 355.7                      |
| Other non-current liabilities              | 40.9                       | 43.8                       |
| Current liabilities                        | 553.8                      | 592.7                      |
| Total equity and liabilities               | 6 558.4                    | 6 287.0                    |
| Current ratio                              | 5.1                        | 4.5                        |

# FINANCIAL REVIEW: STATEMENT OF CASH FLOWS



| FOR THE SIX MONTHS ENDED 31 DECEMBER 2021                 |               |               |
|---|---------------|---------------|
|   | Six months to | Six months to |
|   | 31 Dec 2021   | 31 Dec 2020   |
|   | Rm            | Rm            |
| Net cash inflow from operating activities                 | 605.4         | 982.3         |
| Cash generated by operations                              | 618.0         | 1 085.0       |
| Interest and dividends received                           | 93.0          | 85.7          |
| Interest paid   | (3.8)         | (3.8)         |
| Income tax paid   | (101.8)       | (184.6)       |
| Net cash outflow from investing activities                | (198.5)       | (222.7)       |
| Acquisition of property, plant and equipment              | (182.5)       | (202.1)       |
| Proceeds on disposal of property, plant and equipment     | -             | 0.2           |
| Environmental rehabilitation payments                     | (16.0)        | (20.8)        |
| Net cash flow from financing activities                   | (353.7)       | (305.3)       |
| Dividends paid on ordinary share capital                  | (345.5)       | (299.1)       |
| Repayment of lease liabilities                            | (8.2)         | (5.2)         |
| Initial fees paid on borrowings                           | -             | (1.0)         |
| Increase in cash and cash equivalents                     | 53.2          | 454.3         |
| Effect of foreign exchange rate fluctuations on cash held | 5.9           | -             |
| Opening cash and cash equivalents                         | 2 180.0       | 1 715.1       |
| Closing cash and cash equivalents                         | 2 239.1       | 2 169.4       |

# **RESPONSE TO COVID-19**



|  | <ul> <li>South Africa m<br/>to lockdown le</li> <li>health and saft<br/>precautions rein place</li> <li>1.9% of workfor<br/>tested positive</li> <li>3 cases out of<br/>still active</li> <li>no fatalities</li> </ul> | evel 2 states to the second se | South Africa returns<br>to adjusted level 3<br>ockdown<br>• operations proceed<br>with continued<br>caution.<br>• total 237 COVID-19<br>tests conducted to<br>31 December 2020 | South Africa returns<br>to adjusted lockdown<br>level 4 as 3 <sup>rd</sup> wave<br>rises<br>• operations remain<br>at full production | South Africa return<br>to adjusted lockdov<br>level 1 as 3 <sup>rd</sup> wave<br>subsides<br>• operations remain a<br>full production | wn   | South Africa lifts<br>State of Disaster<br>• The new mandate is<br>powered by<br>communicable<br>disease rules, ie,<br>with mask mandate<br>renewed. |
|--|--|--|--|---|---|--|--|
| 1 June   | 18 August  | 21 September   | 28 December  | 28 June   | 03 October  | 31 December  | 05 April   |
| 2020   | 2020   | 2020   | 2020   | 2021  | 2021  | 2021   | 2022   |
| South Africa moves<br>lockdown level 3<br>• underground mining<br>resumes at 100% of<br>capacity<br>• health and safety<br>precautions remain<br>in place<br>• strong balance she<br>allows for continued<br>caution | g<br>of<br>et  | South Africa mov<br>to lockdown level<br>• operations back a<br>full production<br>• health and safety<br>precautions rema<br>in place<br>• 2.1% of workforce<br>tested positive<br>• 4 cases out of 54<br>still active  | 1<br>at<br>in  | DRDGOLD application<br>to DoH as vaccination<br>site pending approval<br>• Phase 2 vaccination<br>campaign underway<br>nationally     |   | Vaccination results<br>at 31 December 202<br>• 75% of Ergo's<br>employees fully<br>vaccinated and<br>94% at FWGR |  |

# **COMMUNITY SUPPORT**





# **Broad-Based Livelihoods**

To date, DRDGOLD has had more than 6 000 households participating in the company's Broad-Based Agricultural Livelihoods (BBL) program of which 2 108 are from the following communities in Ekurhuleni-Tsakane Ext 10, Tsakane Central, Kwa-Thema, Geluksdal, Langaville, Transnet, Daggafontein, Makunqa, Sallies and Reedville. The cost of this initiative in Ekurhuleni is R1.2 million per annum.

# Learnerships

DRDGOLD Ergo has provided 725 community learnerships at its EBDA facility in Brakpan since its inception in 2009 in terms of its SLP commitments. At the end of 2020, 60 individuals from the community started their learnerships over a period of 27 months at a cost to the company of R7 764 316.



# Withok Tailings Facility Rehabilitation

The Geluksdal Youth Forum has established a company which employs 13 individuals who rehabilitate the Withok tailings facility at a cost of R1 388 866 per annum.

# Improving quality of reclaimed gold

FWGR copper elution facility addresses purity levels in gold bullion compromised by copper content

Achieving bullion purity above 60% would shift Rand Refinery's gold allocation up from 98% to 99.5%



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Shareholder data

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 Registration No.1895/000926/06
 JSE share code: DRD
 ISIN: ZAE 000058723
 NYSE share code: DRD