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MINING INVESTMENT EMEA

6-8 September 2022

Riaan Davel
Chief Financial Officer





#### **Disclaimer**

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2021, which we filed with the United States Securities and Exchange Commission on 28 October 2021 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

#### **OUR STRATEGY**



#### MINE

our large surface gold resource optimally, profitably, sustainably



# **GROW**

by replicating our business model and looking at PGM and battery metal prospects



# USE

technology, information to enhance operational performance, minimise environmental impact



# CREATE

a value-driven culture of employee safety, empowerment, diversity, inclusivity



# **IMPROVE**

the quality of life of our host communities



#### **INTEGRATING 8 SUSTAINABLE DEVELOPMENT GOALS INTO OUR STRATEGY**





## GROUP **KEY FEATURES**

**AS AT 30 JUNE 2022** 

Income tax: R262.7m

Pay as you earn (PAYE): R184.9m **All-in sustaining** costs margin of 19.4%

3% decrease in the

average Rand gold

price received to

R894 409/kg

15<sup>th</sup> consecutive financial year of **dividend** payment of 40 cents per share declared as a final cash dividend (40 cents per share for FY2021)

**Women in Mining** Remained unchanged at 23% of total staff

Socio-economic development spend of R52.9m (8% increase)

**Dust exceedances** increased to 2.0% of total number of measurements

Revenue

R5 118.5m

3% decrease

Operating profit

R1 685.1m

22% decrease

Production

5 720kg

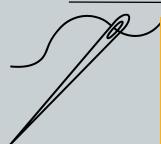
3kg decrease

Headline earnings

R1 119.2m

22% decrease

#### **OUR JOURNEY FROM SD TO ESG**



10+ years
value-add from
Five Capitals
integration

golden thread informing

Strategy

Deployment of resources

Capital





#### FINANCIAL CAPITAL

- Healthy cashflow
- Dividends
- Unhedged
- Strong cash position
- Conservative capital management
- No debt



#### MANUFACTURED AND INTELLECTUAL CAPITAL

- Integrated water circuit
  - reduction in use of potable water
- Extensive automation
  - safe, reliable
- Information management system
  - maintains extraction efficiencies
  - not more than 180-220 parts per billion surrendered



#### SOCIAL CAPITAL

- Poverty alleviation
- Youth development
- Broad Based Livelihoods
   Programme 8 000 people
   reached to date
- Almost 783 households earn a minimum of R10 000 per year from tunnel production
- More that 185 MyFuture learning sessions delivered in 2022



#### NATURAL CAPITAL

- Dust suppression
- Tailings storage facility vegetation
- 710.5 hectares of land rehabilitated for redevelopment and 591.0 hectares vegetated over past 10 years
- Water management
- 61% reduction in potable water use over 10 years
- Land rehabilitation for redevelopment
- · Reduce carbon footprint



#### HUMAN CAPITAL

- Knowledge-based workforce
  - safe, healthy
  - representative of SA demographics
  - career, life skills development

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## LOOKING AHEAD



#### **FY2023 GUIDANCE**

- Achieve a gold production of between 160,000oz and 180 000oz
- @ cash operating cost of R685,000/kg
- Expected capital investment of R1.4 billion



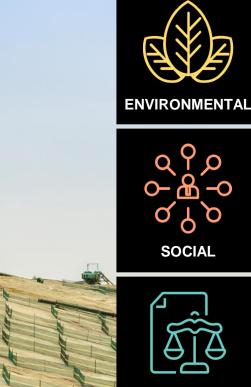
#### **ERGO**

- Completion of 20 MW solar power project
- · Plans to mine east of the Ergo Plant



#### **FAR WEST GOLD RECOVERIES**

Commissioning of Driefontein 3 for mining

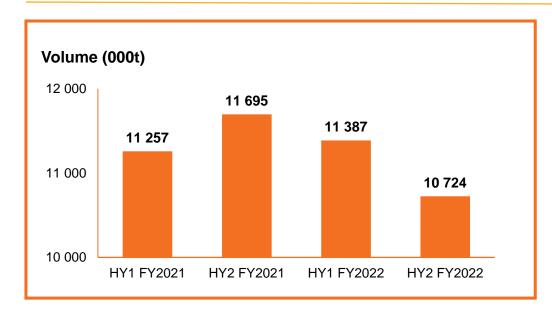


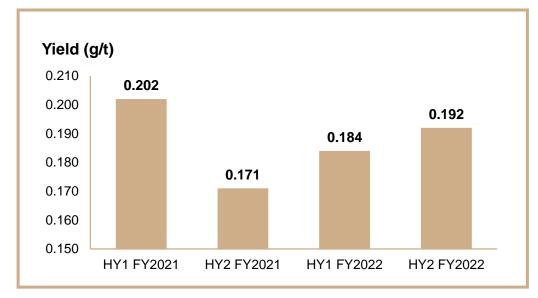
**GOVERNANCE** 

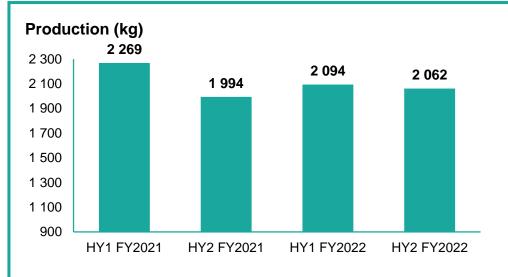


#### **ERGO OPERATING TRENDS**





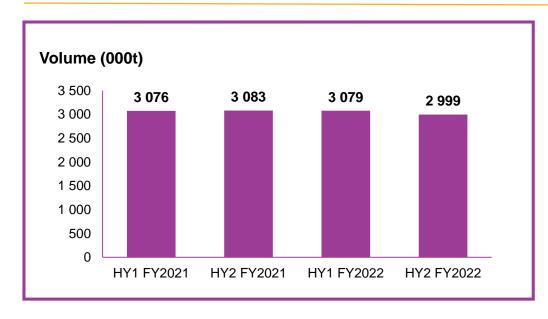


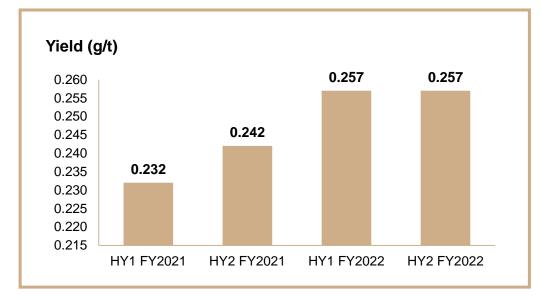


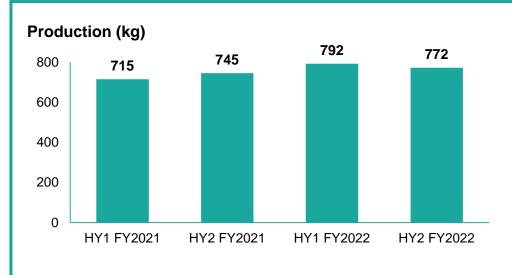


#### **FWGR OPERATING TRENDS**





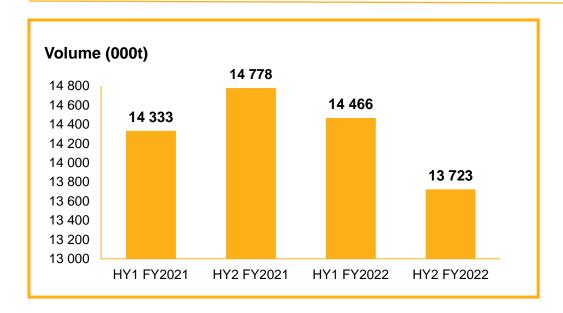


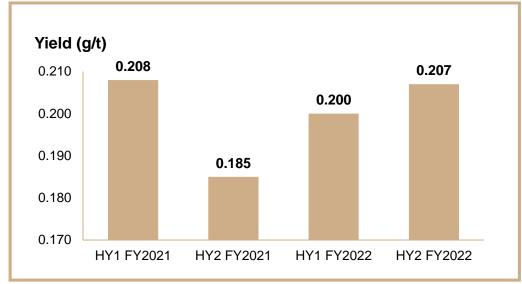


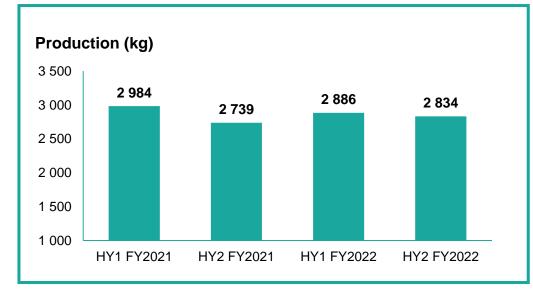


#### **GROUP OPERATING TRENDS**







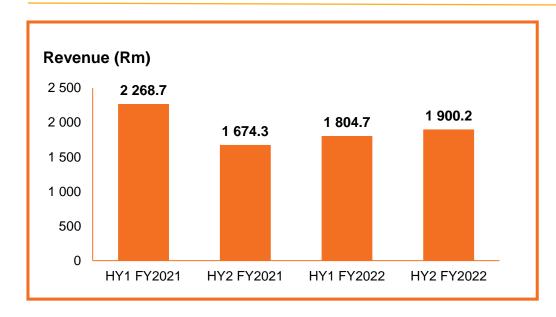


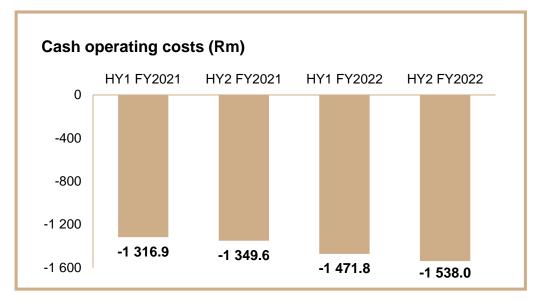


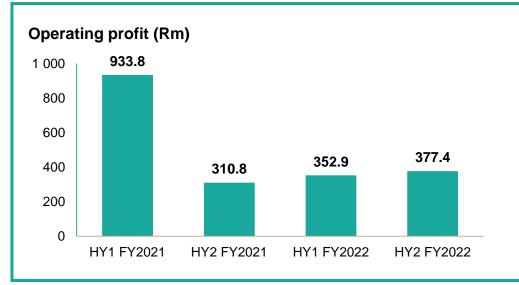


#### **ERGO FINANCIAL RESULTS**





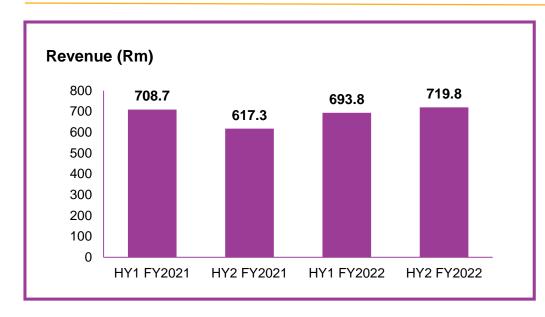


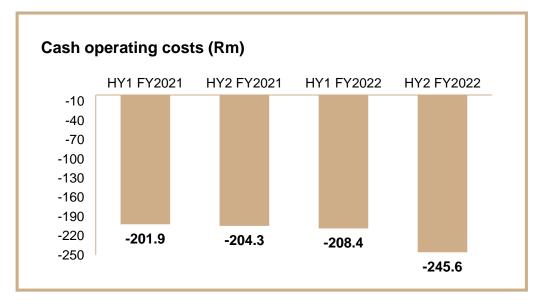


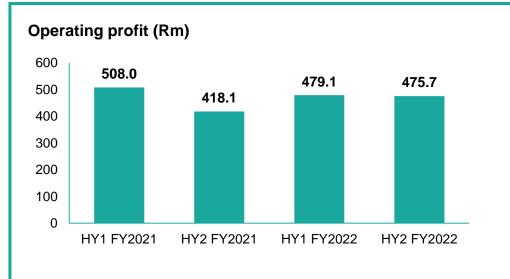


#### **FWGR FINANCIAL RESULTS**





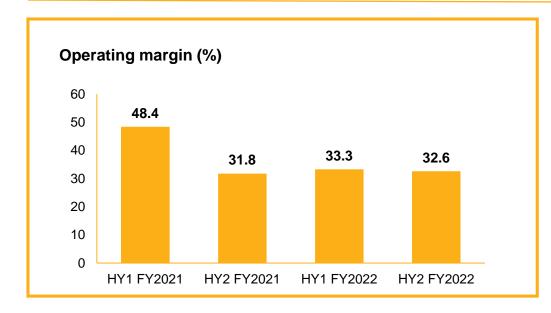


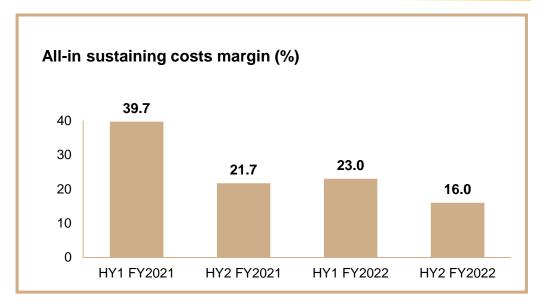


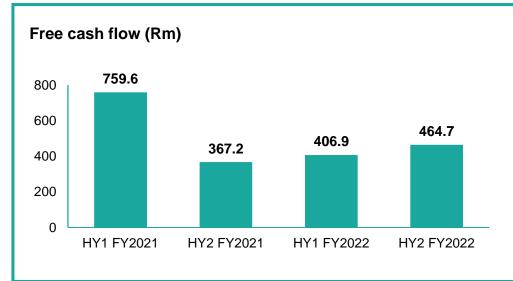


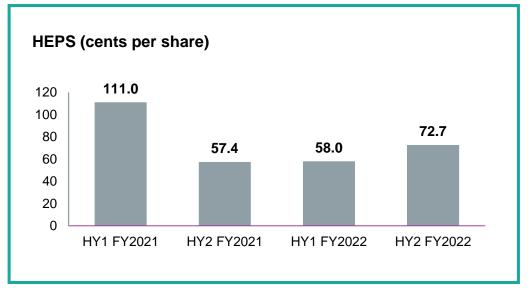
#### **GROUP FINANCIAL TRENDS**











#### FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS



FOR THE YEAR ENDED 30 JUNE 2022	Year to 30 June 2022 Rm	Year to 30 June 2021 Rm
Revenue	5 118.5	5 269.0
Cost of sales	(3 741.5)	(3 388.2)
Gross profit from operating activities	1 377.0	1 880.8
Other income	91.3	0.1
Administration expenses and other costs	(161.2)	(64.0)
Administration expenses and other costs excluding share-based payment expense	(142.8)	(92.3)
Share-based payment (expense)/benefit	(18.4)	28.3
Results from operating activities	1 307.1	1 816.9
Finance income	225.8	216.2
Finance expenses	(74.8)	(69.5)
Profit before tax	1 458.1	1 963.6
Income tax	(334.3)	(523.7)
Profit for the year	1 123.8	1 439.9

#### FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION



AS AT 30 JUNE 2022		
	As at 30 June 2022 Rm	As at 30 June 2021 Rm
Property, plant and equipment	3 084.1	2 809.7
Non-current investments and other assets	902.6	859.8
Deferred tax assets	14.5	5.8
Cash and cash equivalents	2 525.6	2 180.0
Other current assets	551.4	492.7
Total assets	7 078.2	6 348.0
Equity	5 439.9	4 820.4
Provision for environmental rehabilitation	517.7	570.8
Deferred tax liability	452.0	377.1
Other non-current liabilities	43.2	48.2
Current liabilities	625.4	531.5
Total equity and liabilities	7 078.2	6 348.0
Current ratio	4.9	5.0

#### FINANCIAL REVIEW: STATEMENT OF CASH FLOWS



FOR THE YEAR ENDED 30 JUNE 2022	Year to	Year to
	30 June 2022 Rm	30 June 2021 Rm
Net cash inflow from operating activities	1 497.8	1 573.4
Cash generated by operations	1 585.6	1 851.0
Interest and dividends received	182.6	182.0
Interest paid	(7.7)	(7.5)
Income tax paid	(262.7)	(452.1)
Net cash outflow from investing activities	(626.2)	(446.6)
Acquisition of property, plant and equipment	(584.1)	(395.7)
Proceeds on disposal of property, plant and equipment	12.2	0.1
Investment in other funds	(28.9)	-
Environmental rehabilitation payments	(25.4)	(51.0)
Net cash flow from financing activities	(533.0)	(653.5)
Dividends paid on ordinary share capital	(513.3)	(640.9)
Repayment of lease liabilities	(19.7)	(11.6)
Initial fees paid	-	(1.0)
Increase in cash and cash equivalents	338.6	473.3
Effect of foreign exchange rate fluctuations on cash held	7.0	(8.4)
Opening cash and cash equivalents	2 180.0	1 715.1
Closing cash and cash equivalents	2 525.6	2 180.0







#### **OWNERSHIP AS AT 30 JUNE 2022**



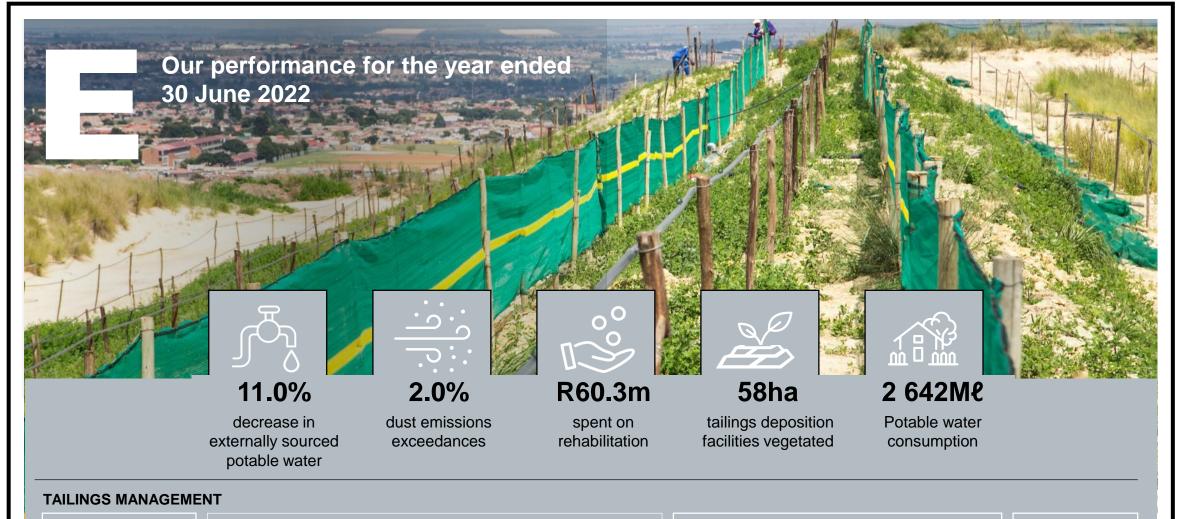
Sibanye-Stillwater <sup>1</sup>	433 158 944	50.1%
The Bank of New York (ADRs)	252 475 536	26.9%
Ergo Mining Operations Pty Ltd	6 612 266	0.8%
Directors	1 143 254	0.1%
Other public ownership	191 198 711	22.1%
Total	864 588 711	100%

<sup>&</sup>lt;sup>1</sup>Sibanye Gold Limited trading as Sibanye-Stillwater

Ergo was previously owned by Ergo Mining Operations (Proprietary) Limited (EMO). EMO was 74% owned by DRDGOLD Limited and 26% by our Broad Based Black Economic Empowerment (BBBEE) partners – Khumo Gold SPV Proprietary Limited (Khumo) and the DRDSA Empowerment Trust. In FY2015, an agreement was entered into with our BBBEE partners entailing a roll-up of shareholding which included the substitution of their 26% shareholding in EMO for an 8.1% and 2.4% shareholding in DRDGOLD Limited, respectively. As at 30 June 2022, Khumo and the DRDSA Empowerment Trust held nil shares in DRDGOLD.







External Tailings Review Panel Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

Quarterly drone surveillance

# Environmental value-add at a glance

		2022	2021	2020
Hectares of TSFs vegetated	На	58	115	66
Electricity consumption	Mwh	376 513	381 707	350 914
Potable water consumption	Μℓ	2 642	2 968	2 659
Total carbon emissions	CO <sub>2</sub> e (t)	414 835	412 145	372 025

# R60.3m

Environmental spend **2022** 

2021: R105.0m | 2020: R54.4m







Our performance for the year ended 30 June 2022

Safety performance

no fatalities

R14.6m

Employee training spend

TOTAL WOMEN IN MINING

23%

**HDSAs** 

in management

74%



## Our performance for the year ended 30 June 2022









International Integrated Reporting Council

Responsible Mining Principles







8 DECENT WORK AND ECONOMIC GROWTH



9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



11 SUSTAINABLE CITIES AND COMMUNITIES



12 RESPONSIBLE CONSUMPTION AND PRODUCTION



13 CLIMATE ACTION



17 PARTNERSHIPS FOR THE GOALS



## **Community support**

#### **Broad-Based Livelihoods**

To date, DRDGOLD has had more than 8 000 direct participants in the Company's Broad-Based Agricultural Livelihoods (BBL) programme since 2018, and this number continues to increase. These are from the communities in Ekurhuleni-Tsakane Ext 10, Tsakane Central, Kwa-Thema, Geluksdal, Langaville, Transnet, Daggafontein, Makunqa, Sallies and Reedville. These communities are transforming previous community dumping areas into productive spaces, thus creating health and economic benefits.



#### **BBL MyFood**

Almost 783 households can already earn a minimum of R10 000 per year from tunnel production. Participants have prepared trenches for their winter crops as the programme continues unabated.



#### **BBL MyFuture**

BBL MyFuture changes the way people think about themselves and prospects for their lives.

Many BBL participants kickstart diverse entrepreneurial activities in their communities

More that 185 MyFuture learning sessions were delivered in 2022.





### Contact us

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#### **Shareholder data**

(Incorporated in the Republic of

South Africa)

Registration No.1895/000926/06

JSE share code: DRD

ISIN: ZAE 000058723

NYSE share code: DRD