



# 2021

ANNUAL INTEGRATED REPORT

Mine. Enhance. Sustain.

## DRDGOLD Annual Integrated Report 2021 ranks "Excellent" in the EY Excellence in Integrated Reporting 2022 Awards

The DRDGOLD Annual Integrated Report 2021 was ranked in the Excellent category in this year's awards and was among the top 20 companies. The EY Excellence in Integrated Reporting Awards are used as basic standards for excellence in the quality of integrated reporting to investors and other stakeholders of listed South African companies.

DRDGOLD was specifically mentioned for the Strategy and Outlook diagram on short, medium, long-term and beyond, which can be found in the Company's Annual Integrated Report 2021 on page 39.

This is DRDGOLD's second consecutive award in the "Excellent" category, ranking in the same grouping last year.

Chief Financial Officer, Riaan Davel, together with his colleagues, Mpho Mashatola (Group Financial Manager) and Lorraine Moyo (Assistant Group Financial Accountant), received the award on behalf of DRDGOLD at the awards ceremony held on 7 September 2022 at the EY offices in Sandton, Johannesburg.




From left to right: Abigail Paulus (EY), Riaan Davel (DRDGOLD) and Stephen Ntsoane (EY)



From left to right: Lorraine Moyo (DRDGOLD) and Mpho Mashatola (DRDGOLD)

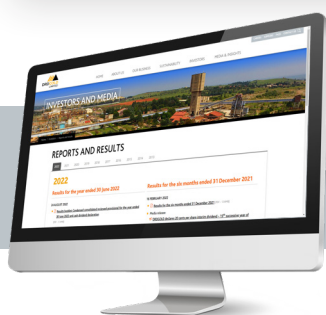
**STRATEGY AND OUTLOOK** CONTINUED



**STRATEGIC OUTLOOK 2021**

DRDGOLD aims to fully develop the potential of our existing asset base by harnessing our technology, systems and skillsets to deliver a competitive return to our shareholders and real benefits to other stakeholders, specifically local communities and the environment and to leverage both its relationships and its footprint to grow the business and to grow through increased alignment with the strategy of Sibanye-Stillwater.

SHORT TERM 2021 to 2022	MEDIUM TERM 2023 to 2027	LONG TERM 2028 and beyond
<p><b>Ergo and FWGR</b> – continue focus on cash-generation, cost control and efficiency, further setting up the business for the next growth phase</p> <p><b>Ergo</b> – Obtain regulatory approvals for Witbank T24 extension</p> <p><b>FWGR</b> – Obtain regulatory approvals for RT31 build</p> <p><b>Ergo</b> – Complete definitive feasibility study and obtain regulatory approvals for the development of the solar PV and battery storage project</p>	<p><b>DRDGOLD</b> – as part of our growth phase, ensure that employee safety, development, transformation and well-being take priority, underpinned by shared values</p> <p><b>DRDGOLD</b> – through acquisitions, be able to offer integrated, sustainable tailings management solutions with international reach and by doing this, expand our role in environmental clean-up in the interest of sustainable land use, reduced pollution and societal alignment</p> <p><b>Ergo</b> – consider optimal weather opportunities for the Knights and Fickation Fine-Grind Plants in this integrated tailings management set-up</p> <p><b>Ergo</b> – extend Bakaqa/Witbank Tailings Storage Facility and increase the life of Mine</p> <p><b>Ergo and FWGR</b> – look to “hack the code” by increasing overall yield/reducing overall waste and better use of technology and information</p> <p><b>FWGR</b> – build regional Tailings Storage Facility (TSF) and related infrastructure, also considering regional considerations in the Witbank Rand, starting with opportunities that exist through our anchor shareholders</p> <p><b>Refine our group metals and battery metals</b> – consider opportunities through our anchor shareholders, locally and internationally</p>	<p><b>DRDGOLD</b> – consolidate all surface tailings in South Africa and look to international opportunities for surface mining</p> <p><b>Ergo and FWGR</b> – unlock land value and sustainable land use in partnership with Government (Minister of Freedom, state agencies/public-private partnership and emerging operators towards integrated stabilisation eco-system)</p> <p><b>Water technology</b> – Optimise our water recirculation systems, utilisation and re-use of grey or treated water in the form of AMD and treated leachings, as part of protecting South Africa’s water resources</p> <p><b>Technology</b> – Big data, next quantum steps in “cracking the code” and develop models in terms of integrated, sustainable tailings management solutions</p>



The DRDGOLD Annual Integrated Report 2021 is available here:

<https://www.drdgold.com/investors/reports-and-results>