

OUR STORY



Chief Executive Officer

Riaan Davel

Chief Financial Officer

Swiss Mining Institute

Investment Conference Zurich 12 November 2019

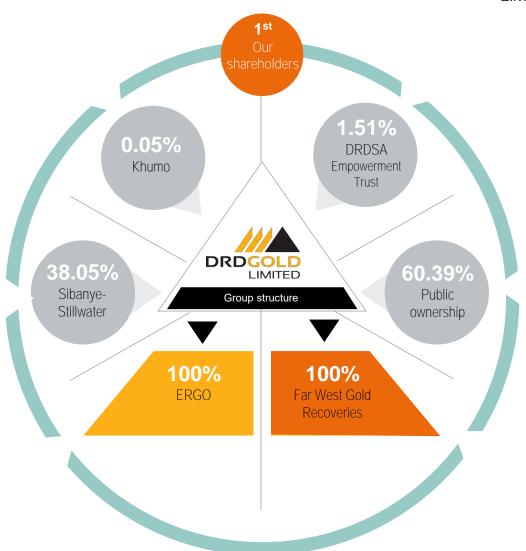




WORLD LEADER

in gold production from surface tailings retreatment

Only South African gold producer focused on this







Resource

SIZE

Reserve



9.8Moz

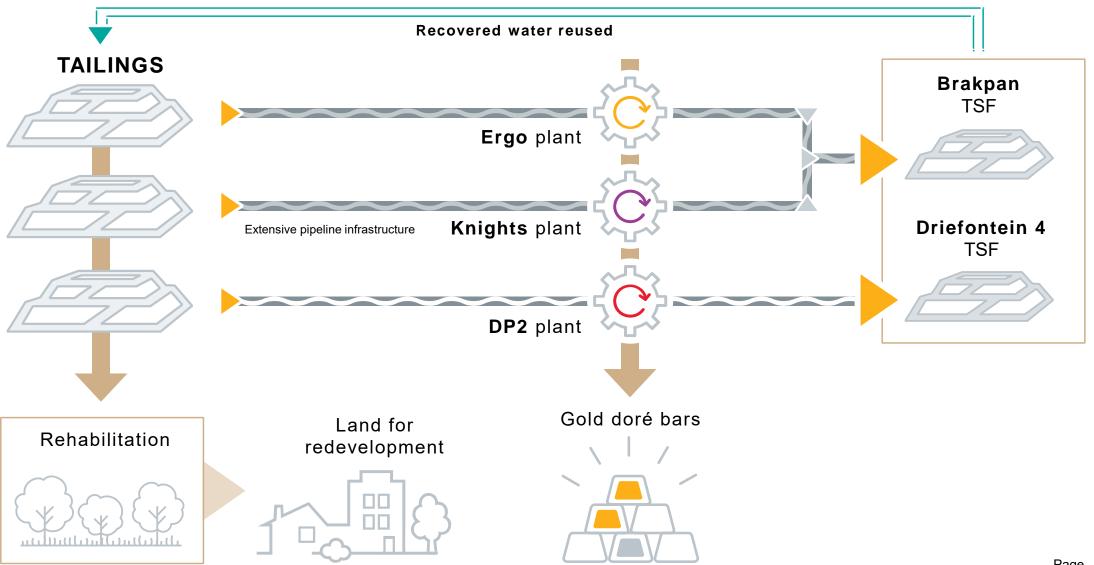
up **34%** year-on-year

EASILY
ACCESSIBLE
surface
stockpiles

5.8Moz

up **76%** year-on-year

WHAT WE DO





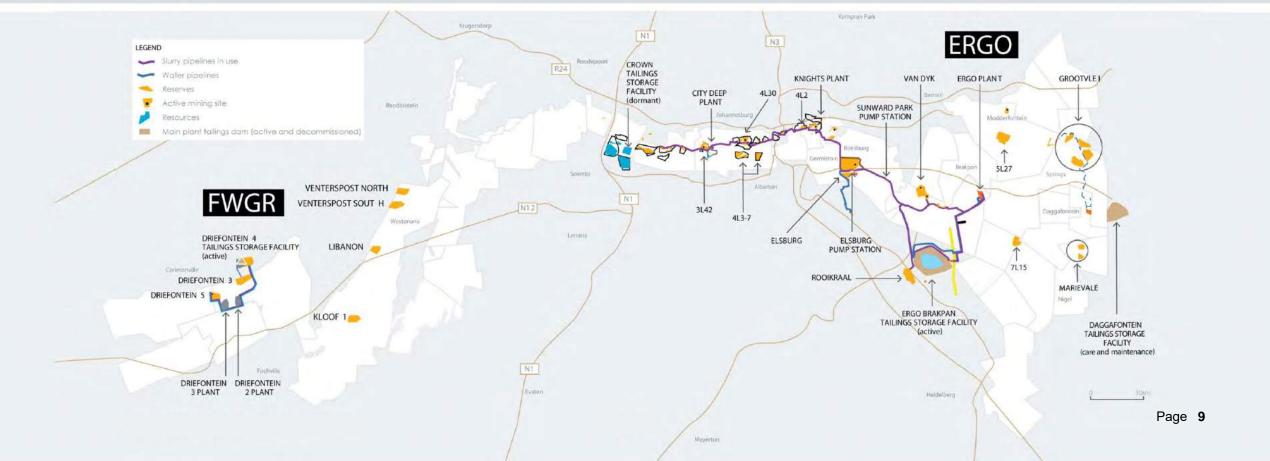




TWO OPERATING FOOTPRINTS

FWGR

ERGO





STABILITY

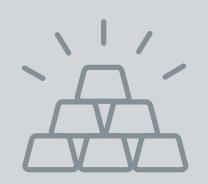
Ergo







STRATEGY



Growing our business

Key differentiator

- Proven technologies and tailings reclamation track record
- Strong anchor shareholder with clear synergies and economies of scale
- Low gearing
- Exciting medium and long term prospects through diversification and innovation

Profitably and sustainably mine large surface gold resources

Key differentiator
Established pipeline and infrastructure with growth prospects



Being serious about employee wellbeing

Key differentiatorLow labour intensity and safety risks



Improving the quality of life of our communities

Key differentiator

Substantial contribution to the societal needs through rehabilitation, poverty alleviation and youth education

Using technology to minimise impact on the environment

Key differentiator

Substantial contribution to environmental needs through rehabilitation of land integrated in core business strategy

PERFORMANCE IN 2019





FINANCIAL

11%

increase in revenue to R2 762.1 million

5%

increase in operating profit to R371.8 million

4%

rise in all-in sustaining costs

12th

consecutive year of dividend payment

R279.5m

cash balance at year end, borrowings fully paid at year end

OPERATIONAL

6%

rise in production to 4 977kg

0.197g/t

ENVIRONMENTAL

21%

decline in externally sourced potable water usage

R45.8m

spent on rehabilitation

135.5ha

land clearance received for redevelopment

GROWTH



FWGR transaction effective – increasing Mineral Reserves

from 3.28Moz to 5.77Moz

Invested R330.7m

in new capital infrastructure and refurbishment of FWGR Phase 1 which was in production within four months

SOCIAL

R17m

spent on skills and development projects for local communities



PRODUCTION UPDATE:

Q1 FY2020 V Q4 FY2019



5% increase in gold production to 1 493kg





FWGR reaches
500 000tpm
planned capacity

3% decline in cash operating costs per kg

Board will consider interim dividend post finalisation of half-year results



R333.6 million

cash/cash equivalents

up 19%

R136.4 million in dividends paid (declared in respect of year ended 30 June 2019)





STABLE

CASH POSITION

R333.6 million

cash and cash equivalents

30 September 2019



Longest, uninterrupted DIVIDENDS

of any South African gold mining company

GUIDANCE

GROUP PRODUCTION, COST GUIDANCE

ERGO

FAR WEST GOLD RECOVERIES

Gold production of between 175 000 and 190 000 ounces

Cash operating cost of ~R490 000/kg

Full benefits of completed capital projects expected to show

Benefit of attaining steady-state operations from Phase 1 expected to show

Advance of planning for Phase 2



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Shareholder data

(Incorporated in the Republic of South Africa)

Registration No.1895/000926/06

JSE share code: DRD ISIN: ZAE 000058723 NYSE share code: DRD